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7 CENTERS FOR MEDICARE AND MEDICAID SERVICES

8 Medicare Evidence Development & Coverage

9 Advisory Committee

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16 July 25, 2018

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18 Centers for Medicare and Medicaid Services

19 7500 Security Boulevard

20 Baltimore, Maryland

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1 Panelists

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3 Committee Vice-Chair  
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6 Gregory Joseph Dehmer, MD  
Anita Fernander, PhD, ABPBC  
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11 Guest Panel Members  
12 Patrice Desvigne-Nickens, MD

13 Invited Guest Speakers  
14 Joseph E. Bavaria, MD  
Aaron Horne, Jr., MD, MBA, MHS  
15 Martin B. Leon, MD  
Peter Pelikan, MD, FACC, FSCAI  
16 Carl L. Tommaso, MD

17 CMS Liaison  
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18 Executive Secretary  
19 Maria Ellis

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1           PANEL PROCEEDINGS

2           (The meeting was called to order at

3 8:10 a.m., Wednesday, July 25, 2018.)

4           MS. ELLIS: Good morning and welcome,

5 committee chairperson, vice chairperson,

6 members and guests. I am Maria Ellis, the

7 executive secretary for the Medicare Evidence

8 Development and Coverage Advisory Committee,

9 MedCAC. The committee is here today to discuss

10 their appraisal and recommendations regarding

11 the state of evidence for procedural volume

12 requirements, especially pertaining to surgical

13 aortic valve replacement (SAVR), transcatheter

14 aortic valve replacement (TAVR), and

15 percutaneous coronary interventions (PCIs) for

16 hospitals to begin and maintain TAVR programs.

17           The following announcement addresses

18 conflict of interest issues associated with

19 this meeting and is made part of the record.

20 The conflict of interest statutes prohibit  
21 special government employees from participating  
22 in matters that can affect their or their  
23 employer's financial interests. Each member  
24 will be asked to disclose any financial  
25 conflicts of interest during their

5

1 introduction. We ask in the interest of  
2 fairness that all persons making statements or  
3 presentations disclose if you or any member of  
4 your immediate family owns stock or has another  
5 formal financial interest in any company,  
6 including an Internet or E-commerce  
7 organization, that develops, manufactures,  
8 distributes and/or markets consulting, evidence  
9 reviews or analyses, or other services related  
10 to transcatheter or surgical aortic valve  
11 replacement procedures. This includes direct  
12 financial investments, consulting fees and  
13 significant institutional support. If you have  
14 not already received a disclosure statement,  
15 they are available on the table outside of this  
16 room.

17 We ask that all presenters please  
18 adhere to their time limits. We have numerous

19 presenters to hear from today and a very tight  
20 agenda, and therefore, cannot allow extra time.  
21 There is a timer at the podium that you should  
22 follow. The light will begin flashing when  
23 there are two minutes remaining and then turn  
24 red when your time is up. Please note that  
25 there is a chair for the next speaker and

6

1 please proceed to that chair when it is your  
2 turn. We ask that all speakers addressing the  
3 panel please speak directly into the mic and  
4 state your name.

5 For the record, voting members present  
6 for today's meeting are Dr. Aloysius Cuyjet,  
7 Dr. Michael Cinquegrani, Dr. Gregory Dehmer,  
8 Dr. Anita Fernander, Mr. Naftali Frankel,  
9 Dr. Smadar Kort, Dr. Sandra Lewis, Dr. Daniel  
10 Ollendorf and Dr. Zoltan Turi. A quorum is  
11 present and no one has been recused because of  
12 conflicts of interest.

13 The entire panel, including nonvoting  
14 members, will participate in the voting. The  
15 voting results will be available on our website  
16 following the meeting.

17 I ask that all panel members please  
18 speak directly into the mic. This meeting is  
19 being webcast via CMS in addition to the  
20 transcriptionist. By your attendance you are  
21 giving consent to the use and distribution of  
22 your name, likeness and voice during the  
23 meeting. You are also giving consent to the  
24 use and distribution of any personally  
25 identifiable information that you or others may

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1 disclose about you during today's meeting.  
2 Please do not disclose personal health  
3 information.

4 In the spirit of the Federal Advisory  
5 Committee Act and the Government in the  
6 Sunshine Act, we ask that the advisory  
7 committee members take heed that their  
8 conversations about the topic at hand take  
9 place in open forum of the meeting. We are  
10 aware that members of the audience, including  
11 the media, are anxious to speak with the panel  
12 about these proceedings. However, CMS and the  
13 committee will refrain from discussing the  
14 details of this meeting with the media until  
15 its conclusion.

16 Also, the committee is reminded to  
17 please refrain from discussing the meeting  
18 topics during breaks or lunch.  
19 If you require a taxicab, there are  
20 telephone numbers to local cab companies at the  
21 desk outside of the auditorium.  
22 Please remember to discard your trash  
23 in the trash cans located outside of the room.  
24 And lastly, all CMS guests attending  
25 today's MedCAC meeting are only permitted in

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1 the following areas of CMS single site: The  
2 main lobby, the auditorium, the lower level  
3 lobby and the cafeteria. Any person found in  
4 any area other than those mentioned will be  
5 asked to leave the conference and will not be  
6 allowed back on CMS property again.

7 And now, I would like to turn the  
8 meeting over to Dr. Daniel Canos.

9 DR. CANOS: Thank you, Maria. I just  
10 wanted to publicly thank the panel for coming  
11 today, and the public who showed up as well.  
12 This is a very important topic for the Medicare  
13 program and for the Coverage and Analysis

14 Group.

15       Currently we do have a national  
16 coverage analysis open on transcatheter aortic  
17 valve replacement. One part of that analysis  
18 is the reason for this meeting, which is really  
19 to see the state of the evidence on procedural  
20 volume requirements, and then based on what we  
21 hear today, the Coverage and Analysis Group  
22 will go back and will take a look at it and  
23 make decisions on what we'll do next  
24 policy-wise. So really, the focus of the day  
25 is about the evidence, which is the key for us

9

1 and what we want to hear about, the basis of  
2 the evidence and the panel input is what we  
3 will use to decide our next steps and what they  
4 might be.

5       And again, I'd like to thank everyone  
6 and the panel for traveling, and I'll hand it  
7 over to Dr. Peter Bach.

8       DR. BACH: Good morning. I'm the  
9 chair and non-voting member of the MedCAC  
10 today. My job is to help the panel focus on  
11 the questions, review the evidence in an open  
12 format. My other job, which fails to bring

13 much glory, is to keep everyone on time, so  
14 I'll apologize now for my future rudeness,  
15 which will inevitably crop up. To the extent  
16 that we go off time, no one will be penalized,  
17 if you will, so if you have a half hour, you  
18 have two minutes, whatever it is, you will get  
19 that time, but I will insist that we keep  
20 things moving for the benefit of everyone  
21 involved.

22 DR. CUYJET: Good morning. I'm Dr. Al  
23 Cuyjet, I have the pleasure of serving as vice  
24 chair for the committee today, and I have no  
25 financial disclosures.

10

1 DR. CINQUEGRANI: Michael Cinquegrani,  
2 I have no financial disclosures.

3 DR. DEHMER: I'm Greg Dehmer, I have  
4 no financial disclosures.

5 DR. FERNANDER: Anita Fernander, I  
6 have no financial disclosures.

7 MR. FRANKEL: Naftali Frankel, and I  
8 have no financial disclosures.

9 DR. KORT: Smadar Kort, and no  
10 financial disclosures.

11 DR. LEWIS: Sandra Lewis, I have no  
12 financial disclosures.

13 DR. OLLENDORF: Dan Ollendorf, I have  
14 no financial disclosures.

15 DR. TURI: Zoltan Turi, I have no  
16 disclosures.

17 DR. CARLSON: Mark Carlson, I am the  
18 industry rep and I have financial disclosures.  
19 I am an employee of Abbott and I have Abbott  
20 stock.

21 DR. DESVIGNE-NICKENS: Patrice  
22 Nickens, and I have no financial disclosures.

23 DR. BACH: All right. We're going to  
24 get the day started now. The opening remarks  
25 will come from Sarah Fulton from CMS.

11

1 MS. FULTON: Good morning, thank you  
2 for joining today's MedCAC meeting. My name is  
3 Sarah Fulton, I work in the Coverage and  
4 Analysis Group here at CMS and we're really  
5 happy to have such a full room today, and  
6 thanks for joining us.

7 The purpose of today's meeting is to  
8 obtain the MedCAC panel's recommendations on  
9 the appraisal of the state of the evidence for

10 TAVR, surgical aortic valve replacement,  
11 percutaneous coronary interventions and other  
12 relevant structural heart disease procedural  
13 volumes, for heart teams and hospitals to begin  
14 TAVR programs, and for heart teams and  
15 hospitals to maintain TAVR programs. The  
16 panel's recommendations will be based on  
17 scientific evidence assessing procedural volume  
18 requirements for hospitals and heart teams both  
19 beginning and maintaining programs, that treat  
20 Medicare beneficiaries.

21 It is important to note that today's  
22 meeting focus is on whether having minimum  
23 volume requirements for these procedures is  
24 supported by scientific evidence. We are not  
25 discussing what the actual numbers for these

12

1 volume requirements should be.

2 TAVR procedures are used for the  
3 treatment of aortic stenosis. The procedure  
4 involves a bioprosthesis, inserting a  
5 bioprosthesis valve using a catheter via  
6 transfemoral, transapical and transaortic  
7 approaches. The valve is implanted in the

8 orifice of the native aortic valve or a failed  
9 surgical bioprosthetic valve.  
10 The FDA first approved TAVR in  
11 November of 2011 and within six months CMS  
12 established the current national coverage  
13 determination. To date CMS has approved 24  
14 clinical trials under the NCD to cover TAVR in  
15 investigational studies that have led to FDA  
16 approval of expanded indications. As expanded  
17 indications are approved by the FDA, the NCD  
18 provides for concurrent Medicare coverage  
19 without the need to reopen the policy or adjust  
20 claims processing instructions.

21 The clinical trials CMS covers  
22 continue to explore these and other uses for  
23 TAVR, including in patients at low risk for  
24 SAVR, in asymptomatic patients, and for the  
25 treatment of severe aortic stenosis or, I'm

13

1 sorry, regurgitation.

2 This slide kindly prepared by our  
3 colleagues at FDA shows the progression of FDA  
4 approval since initial approval in 2011. As  
5 noted in my previous slide, Medicare coverage  
6 has been concurrent with each expanded

7 indication.

8       The current NCD is a coverage with  
9 evidence development or CED NCD.

10       Section A addresses coverage of TAVR  
11 for treatment of symptomatic aortic valve  
12 stenosis when furnished according to  
13 FDA-approved indications. Hospital and heart  
14 team requirements are included here, and  
15 pertain to both infrastructure and procedural  
16 volume requirements. Hospitals and heart teams  
17 must also participate in a CMS-approved  
18 prospective national audited registry. CMS has  
19 approved the STS/ACC Transcatheter Valve  
20 Therapy or TVT registry.

21       Section B addresses coverage of TAVR  
22 for uses that are not expressly listed as  
23 FDA-approved indications. Procedures must be  
24 performed in CMS-approved clinical trials, and  
25 these trials are listed on our website, which

1 is provided here. The NCD specifically  
2 non-covers TAVR in patients who have existing  
3 comorbidities that would preclude the expected  
4 benefit from correction of the aortic stenosis.

5 On June 27th we opened a  
6 reconsideration of the current TAVR NCD, which  
7 resulted from a complete formal request. The  
8 request challenges the inclusion of procedural  
9 volume requirement, recommends coverage be  
10 based on quality outcomes instead of non-TAVR  
11 procedure volumes, and program qualifications  
12 be based on physician operator education,  
13 training and skill. The analysis process for  
14 the reconsideration began with a 30-day comment  
15 period which closes this Friday, July 27th.  
16 The proposed decision is due on March 27th,  
17 2019, and posting the proposed decision  
18 initiates the second 30-day public comment  
19 period. The final decision is due 90 days  
20 after the proposed decision is posted. To  
21 follow the analysis, please periodically check  
22 the tracking link listed on the website, or the  
23 website as listed up here. You can access  
24 public comments here, and both the decisions,  
25 proposed and final, will be available as well.

15

1 Thank you.

2 DR. BACH: Thank you very much, Sarah.

3 We'll have our first speaker, who's Peter

4 Pelikan, Dr. Peter Pelikan is medical director  
5 of the Cardiac Cath Lab and Structural Heart  
6 Program at the Pacific Heart Institute and  
7 Providence Saint Johns Health Center. Thank  
8 you for coming.

9 DR. PELIKAN: Thank you for having me.  
10 Ms. Ellis, Ms. Fulton, Dr. Canos, Dr. Bach,  
11 committee members, colleagues, this has been a  
12 long journey for me here and I'm very happy to  
13 be here. I have no financial conflicts. I am  
14 the medical director of the cardiac  
15 catheterization lab at Saint Johns Hospital in  
16 Santa Monica, California.

17 About five or six years ago, one of my  
18 patients had a TAVR at an outside hospital, she  
19 happened to be a nun, and as I watched this  
20 sick heart become a healthy heart in about five  
21 heartbeats, it was literally a religious  
22 epiphany for me and I fell in love with this  
23 procedure and decided I had to learn how to do  
24 it, which I've done, and I've been doing it for  
25 the past five years.

1 During that period of time, I drive an

2 hour to an hour and a half to another hospital  
3 that met the NCD volume requirements, and then  
4 I drive an hour to an hour and a half back.  
5 It's about 15 miles, but in Los Angeles that's  
6 the time frame. And my patients' families have  
7 to do the same, or they have to stay in a hotel  
8 at this hospital. So today we're here to  
9 discuss why that is and whether we are ripe for  
10 a change, so that other hospitals then, high  
11 volume hospitals can perform TAVR.

12       When the NCD was issued, there were a  
13 variety of requirements, I'll just review them  
14 briefly, I'm sure most of you are aware of  
15 them, but two surgeons needed to approve the  
16 procedure, a heart team model needed to be in  
17 place which included cardiology and  
18 multidisciplinary members, and appropriate  
19 infrastructure in the hospital had to be  
20 present such as onsite cardiac surgery, cardiac  
21 cath lab or hybrid room, echo and ICU, and  
22 procedural volume requirements were mandated.

23       So for a hospital without prior TAVR  
24 experience, they had to do 50 surgical aortic  
25 valve replacements, 1,000 cardiac

1 catheterizations including 400 or more  
2 percutaneous coronary interventions, I'll refer  
3 to those as PCIs, during the prior year. Two  
4 cardiac surgeons with a hundred career surgical  
5 aortic valve replacements, ten of them at high  
6 risk, and 25 aortic valves in the prior year or  
7 50 in the past two years were required.

8 For the interventional cardiologists,  
9 the requirement was 100 or more lifetime  
10 structural cases, or 30 or more left-sided  
11 structural cases per year, at least 60 percent  
12 of which were balloon aortic valvuloplasty. At  
13 the time of the NCD, ASD and PF closure were  
14 not counted, Watchman or left atrial appendage  
15 implant procedures were not counted in terms of  
16 the cardiologist's structural experience  
17 because Watchman was not FDA-approved at the  
18 time outside of a research setting. As  
19 mentioned, the participating hospitals must  
20 enter data into the national registry as a  
21 team, with the cardiologists and cardiac  
22 surgeons working together.

23 For hospitals with prior TAVR  
24 experience, there were similar requirements.  
25 They had to have two cardiovascular surgeons on

1 active staff, maintain a surgical volume of 20  
2 surgical aortic valves per year or 40 in the  
3 last two years, and continued for the hospital  
4 to perform a thousand cath's and a minimum of  
5 400 percutaneous coronary interventions to  
6 remain a TAVR center.

7 Today we are here to discuss revision  
8 of the NCD, and I submit that the time is right  
9 to modernize the NCD. Initially, TAVR was a  
10 major foray, a new, an experimental procedure  
11 carrying significant risks, and some of the  
12 physicians who really started that off and  
13 accepted those risks are here in the room  
14 today, you will be hearing from them later.  
15 However, now the procedure has become  
16 commonplace and incredibly safer.

17 For ethical reasons the procedure was  
18 restricted to patients at high risk for  
19 surgical aortic valve replacement. Now it's  
20 approved for intermediate risk patients,  
21 meaning a three percent or greater risk of  
22 death during open surgery, and as you heard,  
23 low risk patient cohort trials are in progress,  
24 and it is expected by all that TAVR will be  
25 open to low risk patients when those trials are

1 completed.

2       The TAVR NCD in an attempt to maintain  
3 patient safety was based on several  
4 presumptions. First is that the volume of a  
5 procedure predicts the quality outcome of that  
6 procedure, for example, PCI volume predicts PCI  
7 quality.

8       The second, which is a leap, is that  
9 the volume of a cath lab procedure predicts  
10 outcome of a different procedure. In other  
11 words, if you do a lot of coronary  
12 interventions, you're going to be a good TAVR  
13 center.

14       Third, the presumption was that TAVR  
15 was a minor modification of surgical aortic  
16 valve replacement requiring active  
17 cardiovascular surgical non-catheter-based  
18 intervention, and that it was a high risk  
19 procedure with a significant risk of crash or  
20 thoracotomy in the cath lab.

21       So in the next part of this talk,  
22 let's examine these presumptions and see if  
23 they're still ethical now. Does volume predict  
24 quality for cath, PCI, CABG, and for example,

1 implantation? Does volume of non-TAVR  
2 procedures such as cath, PCI and surgical AVR  
3 predict TAVR quality?  
4 For cardiac catheterizations simply  
5 stated, volume does not predict quality  
6 outcomes. The 2012 American College of  
7 Cardiology, Society of Cardiovascular  
8 Angiography and Intervention, and you're going  
9 to be hearing from leaders of these  
10 organizations later today, but ACCF and SCAI  
11 consensus documents stated, because of the low  
12 risk of diagnostic catheterization, it is  
13 difficult to come to a consensus as to what  
14 would constitute a minimum caseload. They go  
15 on to say that using, and I'm quoting, using  
16 minimum case volume as a surrogate for quality  
17 presumes that a high procedural volume equates  
18 to a high skill level. The relationship  
19 between procedural volume and outcome remains  
20 controversial. They recommend quality  
21 assurance, not volume criteria, to maintain a  
22 safe and effective catheterization program.

23 Turning to PCI, we are going to find a  
24 weak or an absent correlation with quality.  
25 Here's a paper by Moscucci in 2002 showing

21

1 volume and quality in 14 hospitals in Michigan  
2 entailing 18,504 patients. I stress, this  
3 paper was 16 years ago. In that study, no  
4 correlation between operator volume and  
5 mortality was found during the hospital stay.  
6 They did find a correlation between volume and  
7 MACE, major adverse cardiac events; however,  
8 let's look at the actual data.

9 So, this is a graph from Moscucci's  
10 paper. On the X axis is operator yearly volume  
11 and on the Y axis is MACE. Each circle on this  
12 graph is an individual physician. There's a  
13 regression analysis showing a mild correlation  
14 of volume and quality.

15 Do I have a pointer on here? Is there  
16 a pointer on this, or no? No, okay.

17 Well, the line is a regression line  
18 and you can see there is a correlation, but  
19 it's a very slightly tapered slope down to the  
20 right. But making the point, and you will see  
21 other graphs like this, at least from me today.

22 In the lower left-hand quadrant of this graph  
23 lie numerous high quality low volume operators.  
24 This paper from 16 years ago was in the early  
25 stent era. Stents, as I'm sure you all know,

22

1 have made the coronary intervention procedures  
2 safer.

3 A more contemporary study from the  
4 United Kingdom between 2007 and 2013, this is  
5 more into the stent era, showed no correlation  
6 of hospital volume and quality outcome, meaning  
7 mortality for coronary intervention.

8 As PCI has become safer, the  
9 organizations that you're going to be hearing  
10 from today, ACC, AHA, you won't hear from the  
11 AHA, and SCAI, have altered their position  
12 papers. So in 2007 the position statement  
13 which was based on registry data from New York  
14 and Michigan hospitals performing less than 400  
15 PCIs a year showing a higher mortality. I  
16 suspect that this position statement from 2007  
17 is where the current NCD 400 case per year  
18 requirement came from.

19 This paper was from data from 1998 and

20 1999, only really five years into the stent  
21 era. Even then the authors commented that  
22 procedural volume was only one factor  
23 contributing to outcome and that technological  
24 advancements might level the field.  
25 Six years later the update from these

23

1 organizations now using data from 1995 to 2013  
2 showed, quote-unquote, moderate heterogeneity  
3 in the volume-quality relationship. They noted  
4 that studies for angioplasty before the stent  
5 era showed some relationship between volume and  
6 quality, but stenting had dramatically improved  
7 safety outcomes. They at the time, and again,  
8 this is five years ago based on data from more  
9 than five years ago, suggested a possible  
10 threshold of 200 coronary interventions a year.  
11 So, the large cardiology organizations have  
12 gone with the data and changed their outlook  
13 and recommendations.

14 When looking at individual operator  
15 volume and quality, the society suggests that  
16 there may be a volume-quality correlation, but  
17 they also again note the significant  
18 heterogeneity. And look at this graph, again

19 from the ACC/SCAI update, quite similar to the  
20 other graph I showed you. These are procedural  
21 volume by physician and in-hospital mortality,  
22 and the R-squared value of .0057 shows sort of  
23 somewhat of a correlation. The red line  
24 tapering downward towards the right is data  
25 suggesting that there may be a volume-quality

24

1 correlation, but as on the other graph, in the  
2 lower left-hand quadrant of this paper's graph,  
3 there are numerous high volume -- I'm sorry --  
4 low volume high quality operators, again  
5 arguing that volume does not confer quality.

6 The conclusion of the committee,  
7 overall, it is the opinion of the writing  
8 committee that the available evidence does not  
9 send a loud signal supporting a consistently  
10 strong relationship between operator caseload  
11 and mortality.

12 When reviewing the volume-quality  
13 question, it is also seen that statistics can  
14 mislead and I'd like to just show you an  
15 example of that. This is a paper from the  
16 INTERMACS registry, 7,419 patients were studied

17 and hospitals doing ten or less LVAD, left  
18 ventricular assist device implants, 11 to 30,  
19 31 to 50, and greater than 50 implants per year  
20 were studied. If you look at the curves, the  
21 blue line, which is one to ten implants per  
22 year, and the green line, which is greater than  
23 50 implants per year, are almost  
24 superimposable. If there was truly a  
25 volume-quality relationship, the greater than

25

1 50 curve should be the highest curve there, not  
2 almost identical with the lowest volume center.  
3 I had one of the statisticians from  
4 Providence at their medical data center review  
5 the data available from this article, and  
6 Dr. Chiu's conclusion to me was that there  
7 really is no statistical difference between the  
8 highest volume and lowest volume center. Yet,  
9 the conclusion of the paper was volume implies  
10 quality. So again, I ask everybody to keep in  
11 mind that these statements are made but they're  
12 not necessarily supported by the data.

13 For cardiac surgery, there are  
14 numerous papers showing that the correlation of  
15 volume and outcome does not really exist. I

16 just show you one graph here from multiple  
17 hospitals in the state of California published  
18 by Carey. Similar to all the other graphs I've  
19 shown you looking at volume and quality, there  
20 is a mild downward slope to the regression  
21 line, suggesting there's some relationship  
22 between volume and quality, but as with the  
23 other graphs I've shown you, the lower  
24 left-hand quadrant shows numerous hospitals who  
25 are low volume but high quality. And if you

26

1 look closely at this graph, numerous hospitals  
2 in the lower left quadrant who do less than 50  
3 surgical aortic valve replacements per year  
4 will not by the current NCD be able to start  
5 doing TAVR, even though their quality is high.

6 So -- sorry -- looking at  
7 volume-quality relationship for a procedure, I  
8 hope I've debunked it.

9 The second question is, does volume of  
10 a procedure confer quality on another  
11 procedure? I did several PubMed searches, this  
12 one looks at the correlation between cath lab  
13 volume and TAVR quality. I've never had a zero

14 hit PubMed search in my life, but I got zero  
15 hits on this. If you look at the correlation  
16 between -- in the upper line there you can see  
17 what I searched on. If you look at the  
18 correlation between PCI quality and TAVR  
19 outcome, there are zero hits. And if you look  
20 at the correlation between cardiovascular  
21 surgical volume and TAVR outcome, there are  
22 zero hits. And to be fair, I searched using  
23 numerous terms, not just outcome, but  
24 mortality, et cetera. I got zero hits on all  
25 of them.

27

1 Now, since I've shown here that volume  
2 of procedure is not predictive of quality --  
3 I'm sorry, I lost my slides here.  
4 As we saw with PCI becoming safer over  
5 the years, we see the same sort of thing with  
6 TAVR, and I initially said TAVR has become  
7 safer. I just show you this graph from one  
8 paper showing that the process matures. This  
9 is a paper from Israel on 1,285 patients at  
10 three TAVR centers in Israel between 2008 and  
11 2014, showing that as the years have gone by,  
12 the procedure has become safer, the need for

13 pacemaker implantation, the complications of  
14 infection have reduced, and there is a downward  
15 trend, although not statistically significant,  
16 for other complications.

17 To get an idea about TAVR safety now,  
18 we queried the ACC TAVR history for the four  
19 quarters ending in quarter three 2017. Of  
20 45,395 cases, only 220, which is 0.5 percent,  
21 required emergency conversion to open heart  
22 surgery. Annulus rupture, only 39 cases, which  
23 is usually a fatal complication, but has become  
24 rare due to improved understanding of valve  
25 sizing, improved CT imaging and better planning

28

1 of the procedure. Overall, these numbers show  
2 that TAVR is a cath lab procedure and not a  
3 small modification of aortic valve replacement.

4 So, showing that volume really does  
5 not imply quality, that TAVR is streamlined,  
6 and in the age of electronic records where we  
7 can actually measure quality and no longer need  
8 to use volume as a surrogate for quality, I  
9 propose that the time is now to change the NCD  
10 and use quality, not procedural volume, as a

11 requirement for TAVR. So in no way am I saying  
12 we don't want quality, but we want to actually  
13 have a true measurement of quality.

14 If we continue to adhere to the volume  
15 criteria, there are a variety of outcomes that  
16 may not be good. For example, we know that  
17 since the development of appropriate use  
18 criteria, AUCs, the volume across the nation of  
19 coronary interventions is dropping  
20 appropriately, along with the effects of  
21 statins.

22 So ask the question, if procedural  
23 volume drops below 400 PCIs per year, should a  
24 high quality TAVR program stop doing TAVR? I  
25 think that would be the wrong decision. If we

29

1 leave the TAVR criteria in place, TAVR programs  
2 will also have an unhealthy motivation to meet  
3 minimum volume and might be motivated to  
4 consider performing unnecessary procedures.  
5 Consider also if a program is doing 350 cases a  
6 year and brings in ten operators each to do  
7 five cases, and thus reaches their 400 PCI goal  
8 in the NCD, will that improve TAVR quality?  
9 Again, the answer cannot possibly be yes.

10 As TAVR has shown excellent results  
11 and now has been approved not only for high  
12 risk but also for intermediate risk patients,  
13 surgical aortic valve volume is dropping. TAVR  
14 is, as I said, a cath lab procedure, not a  
15 minor modification of surgical aortic valve  
16 replacement, so surgical volume should not be a  
17 factor in qualification of a TAVR program.  
18 Should a program performing quality TAVR stop  
19 doing TAVR if their surgical volume  
20 appropriately drops? Again, I would say no.  
21 Again, consider the potential motivation for a  
22 program to unnecessarily perform surgical  
23 aortic valve replacement in order to maintain  
24 their TAVR program.  
25 TAVR revision with removal of the

30

1 volume criteria will allow new programs to open  
2 and provide TAVR for their patients. Patients  
3 and families will not have to travel for the  
4 procedure and not encumber expenses for that  
5 travel. Care quality actually, I believe, will  
6 improve because the patient will be having  
7 their procedure in their hospital with their

8 primary care doctor, their normal group of  
9 specialists who have cared for them, they know  
10 them, and their cardiologists.

11 Lastly, since we would be basing  
12 procedural approval on quality, not volume, I  
13 submit that outcomes will actually improve. In  
14 other words, allowing low volume but high  
15 quality programs to exist will improve because  
16 there are programs, and again, I'm not trying  
17 to insult anybody, but there are probably high  
18 volume programs perhaps that are not high  
19 quality, and if we actually base our decision  
20 on quality, not volume, I believe quality will  
21 improve across the board.

22 So, what would a rational TAVR NCD  
23 look like this year or next year? Quality, not  
24 volume, should determine program initiation and  
25 maintenance. Operator training, experience and

31

1 skill should be the most important determinant  
2 of program quality and outcome, whether it be  
3 for the interventional cardiologist or heart  
4 surgeon skilled in structural heart catheter  
5 therapy and an alternative non-transfemoral  
6 access that the cardiovascular surgeons

7 provide.

8       When considering operator training and  
9 skill set, MitraClip, transvascular mitral  
10 valve intervention, Watchman, as well as ASD  
11 and PFO cases, should be included along with  
12 TAVR. These cases use the same structural  
13 heart skill set, combining CT and  
14 transesophageal echo imaging with fluoroscopy  
15 to deliver devices in three-dimensional space.

16       Case numbers conferring proficiency  
17 for the operator can be argued, but a hundred  
18 cases, hundred structural cases seems  
19 reasonable to me, although, again, I don't  
20 think there's any data to support that. The  
21 TAVR operator must be skilled in structural  
22 heart, PCI and peripheral intervention in order  
23 to perform this procedure.

24       So today the committee is going to be  
25 voting on a number of questions, and as you can

1 tell from the data I've provided, I submit that  
2 quality, not surgical volume should be  
3 important in the program, whether that be for  
4 surgical aortic valve replacement, PCI, and I

5 believe that the volume criteria for those  
6 procedures should be removed from the NCD.  
7 Similarly for maintenance, we should be looking  
8 at quality, not volume. I believe that for a  
9 TAVR surgeon to perform the procedure, as I  
10 said, this is not a minor modification of a  
11 surgical skill set, so the surgeon if he's  
12 actually going to be doing TAVR, should be  
13 skilled in catheter-based intervention, but  
14 also the surgeon who is participating should be  
15 skilled as stated in the NCD, in surgical  
16 aortic valve replacement as well as alternative  
17 access routes, whether it be direct aortic  
18 puncture or direct aortic puncture from a  
19 minimal sternotomy or subclavian access.  
20 Again, TAVR quality, I believe, is  
21 most dependent on the primary operator's  
22 experience. For the interventional  
23 cardiologists, they should be able to do  
24 structural heart, coronary PCI, peripheral  
25 intervention, and have sufficient case volume

33

1 of the type of cases that I've mentioned, not  
2 simply TAVR or balloon aortic valvuloplasty.  
3 Volume criteria do create barriers for

4 patients. They limit the number of hospitals  
5 that are able to do TAVR. As I said, in  
6 Los Angeles it can take one-and-a-half to two  
7 hours to drive 15 miles depending on the time  
8 of day, at four in the morning, not, but during  
9 waking hours, yes. Gender, ethnicity, race and  
10 socioeconomic status will potentially be  
11 limited from access to TAVR because of the  
12 requirement for paying for a hotel, driving,  
13 coming back and forth to visit family, or for  
14 the patient themselves to get to a TAVR  
15 program. Community hospitals tend to be  
16 smaller and I'm at a community hospital which  
17 is, let's say medium sized, very high quality,  
18 lower volume, and my community is basically  
19 excluded from TAVR.

20       It's my hope that after considering  
21 the data today that the committee will vote to  
22 remove the volume criteria. Later today, based  
23 on my assumption from the ACC position paper  
24 that was released last week, which is proposed  
25 changes to the NCD guidelines, that paper does

1 discuss how important quality is, which I'm

2 very happy to hear, but they do not recommend  
3 complete removal of the number of cases, volume  
4 requirements, and with that, I have to  
5 respectfully disagree. For example, you will  
6 probably hear that they recommend doing 50  
7 TAVRs per year instead of 20 TAVRs per year.  
8 Reading the fine print in that document, that  
9 statement is based on, quote-unquote,  
10 preliminary data from the Duke registry. In  
11 that same paragraph they go on to say that more  
12 data is needed because this isn't really a  
13 final finding, but yet still recommend 50 TAVRs  
14 per year. They recommend 300 PCIs per year, I  
15 don't believe any of the data supports any of  
16 that. We need to move into the modern era and  
17 actually measure quality and have quality be  
18 the determinant. Thank you for your attention.

19 (Applause.)

20 DR. BACH: Thank you very much,  
21 Dr. Pelikan, and thank you on the small point  
22 of being on time. We are ahead of schedule,  
23 which I appreciate, I suspect everyone  
24 appreciates.

25 Next up are Dr. Carl Tommaso, who's a

1 cardiologist at North Shore Medical Group, and  
2 Dr. Joseph Bavaria, who's the past president of  
3 the Society of Thoracic Surgeons; Brooke  
4 Roberts-William M. Measey Professor of Surgery;  
5 Vice-Chief, Division of Cardiovascular Surgery;  
6 Surgical Director, Heart and Vascular Center;  
7 director, Thoracic Aortic Surgery Center, Penn  
8 Heart and Vascular Center at the Perelman  
9 Center for Advanced Medicine. These are  
10 recommended speakers from the AATS, the  
11 American College of Cardiology, the Society of  
12 Cardiovascular Angiography and Interventions,  
13 and the Society of Thoracic Surgeons. Thank  
14 you very much.

15 DR. BAVARIA: Ladies and gentlemen,  
16 and panel, good morning. My name is Joseph  
17 Bavaria, I'm a cardiac surgeon at the  
18 University of Pennsylvania and former president  
19 of the Society of Thoracic Surgeons. I serve  
20 as co-chair with Dr. Tommaso of the writing  
21 committee of the 2018 expert consensus  
22 document. This document, which is a joint  
23 statement of four professional societies, was  
24 published last week, as you heard, on  
25 July 18th. You will hear many references to

1 this document in the subsequent presentations  
2 today.

3 Those references will refer to an  
4 early draft of the consensus document. We  
5 received valuable input from stakeholders and  
6 revised our recommendations based on the public  
7 comments during the fall. There are  
8 substantial differences between the two  
9 documents. Unfortunately, many of today's  
10 presentations include assumptions and  
11 conclusions based on the early draft consensus  
12 document rather than the final version. I  
13 would like to summarize the key final  
14 recommendations of the professional societies.

15 Number one, access to care is complex  
16 and multifactorial in the U.S. healthcare  
17 system. The TAVR consensus document  
18 recommendations support both high quality  
19 outcomes and access to care. The document does  
20 not, I repeat, does not recommend closing of  
21 any of the current 584 TAVR programs in the  
22 United States. A major threat to growth of low  
23 volume TAVR sites would be opening even more  
24 TAVR sites, especially in the same geographic  
25 regions.

1           The document emphasizes the importance  
2 of the multidisciplinary heart team, this is  
3 very important. Quality metrics, rather than  
4 volume, should be the ultimate assessment of  
5 TAVR site performance, as you've just heard.  
6 There is significant statistical complexity  
7 regarding the ability to accurately evaluate  
8 outcomes in low volume TAVR centers. The most  
9 current analysis of the TVT registry data  
10 demonstrates a clinically meaningful analysis  
11 of the association between higher mortality and  
12 other major comorbidities with site annual  
13 volume below the recommended threshold of 50  
14 procedures per year.

15           This is our, both Carl's and my  
16 disclosure slide. You will note that my  
17 disclosure is mostly related to all the  
18 manufacturers and their FDA clinical trials.

19           The 2018 consensus document is the  
20 result of a collaborative approach. There was  
21 equal representation on the writing committee  
22 with 16 total members. The 2012 NCD has been  
23 magnificent. The number of TAVR sites has  
24 expanded in the United States to 584, and TAVR

25 outcomes have been improving yearly. This is a

38

1 very important concept.

2       So, one of the questions is why  
3 volume, why a minimal volume floor? There is a  
4 well known and robust body of literature  
5 showing a volume-outcome relationship in almost  
6 every complex medical procedure. This is true  
7 for TAVR as well. The volume-outcome  
8 relationship has really become almost common  
9 sense. It is why every patient in every office  
10 for every procedure in the United States asks,  
11 how many of these have you done, Doc?

12       So the professional societies decided  
13 to update the document. The TAVR registry --  
14 I'm sorry, the TVT registry has given us a  
15 better understanding of TAVR quality, which was  
16 unknown at that time in 2012. The primary  
17 focus of the new document is quality  
18 measurement and risk-adjusted outcomes. As  
19 this slide emphasizes, direct comprehensive  
20 assessment of quality is required. Volume is  
21 not a substitute for quality. This is a  
22 positive evolution.

23 The document reports some core  
24 infrastructure requirements and  
25 recommendations. They include a minimum floor,

39

1 volume floor is required to reliably measure  
2 quality, the overarching importance of the  
3 multidisciplinary team, the importance of  
4 training, and institutional support for  
5 resources and facilities.

6 The writing committee recognizes that  
7 one of the key quality issues is the  
8 substantial variability in clinical outcomes.  
9 It will be very important to determine the  
10 contributing factors to variability in TAVR  
11 quality through the CMS coverage with evidence  
12 development, CED. This is one of the most  
13 pressing issues in the near term.

14 So, Dr. Canos asked for data and  
15 evidence, so the next few slides are going to  
16 be data and evidence. Members of the panel,  
17 CMS initially asked about the validity of the  
18 volume-outcome relationship and why it is  
19 important. We will try to answer this  
20 question. Oops. Can I go back? There you go.

21 The circles represent TAVR programs in

22 the United States through December 31st, 2016.  
23 The X axis is the observed over expected, O to E (O:E)  
24 ratio of death in 30 days. Generally any O to E (O:E)  
25 ratio over two is certainly problematic. One

40

1 of the things you should know about this slide  
2 is the average O to E (O:E) ratio was .72, not 1.0.  
3 DR. BACH: I'm going to interrupt for  
4 just one second, not to get you off your topic.  
5 Just so everyone realizes I'm not  
6 editorializing, this graph has the axes flipped  
7 relative to the prior speaker. It has no  
8 effect on the interpretation, but just so  
9 everyone knows, volume was counted along the  
10 horizontal or X axis by the prior speaker and  
11 mortality was shown on the Y axis, this is the  
12 other way around. That's all. Sorry for  
13 interrupting, and you'll get those 15 seconds  
14 back.

15 DR. BAVARIA: That's a good point,  
16 thank you. Okay, where was I? On the Y axis  
17 is site annual volume, as you just heard.  
18 There are a few takeaway points.  
19 There is undoubtedly a volume-outcome

20 relationship, it is dramatic. This initial,  
21 initial 2016 analysis of the volume-outcome  
22 relationship was the canary in the coal mine  
23 that informed the writing committee to examine  
24 quality of TAVR in the United States further.  
25 96 percent, another point, 96 percent

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1 of sites with an O to E (O:E) ratio of greater than two  
2 were programs with less than 100 TAVRs per  
3 year, and most were less than 50 TAVRs per  
4 year.

5 This slide shows the data, the same  
6 data, with all programs under 100 TAVRs per  
7 year removed. It shows that the volume-outcome  
8 relationship flattens at over a hundred cases  
9 per year.

10 This is a recent phase of care  
11 mortality analysis presented at the 2018 ATS  
12 meeting by the Michigan Quality Collaborative  
13 Group studied the root cause of death and  
14 whether the death was avoidable following TAVR.  
15 The analysis revealed the highest percentage of  
16 TAVR mortality, at 41 percent, occurred during  
17 the procedural phase of the operation or the  
18 procedure, and 51 percent of those deaths were

19 classified as avoidable. A volume-outcome  
20 relationship was then evaluated for TAVR. The  
21 graphic display you see here shows that TAVR  
22 exhibited a volume-outcome relationship as an  
23 exponential decay function with flattening of  
24 the curve between 50 and 100 cases. This  
25 volume-outcome relationship supports the

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1 consensus document recommendation that new  
2 program sites have an experienced proceduralist  
3 on the heart team to minimize avoidable deaths,  
4 in other words, to obviate the learning curve.

5       These are a series of important  
6 slides. This is the most recent data not from  
7 a while back, this is hot off the press from  
8 the TVT registry, it includes patients treated  
9 over a one-year period ending in 2017. The  
10 data was analyzed by the DCRI, an independent  
11 analytic center. The outcome shown here is  
12 30-day mortality, there are three plots. The  
13 left is raw mortality frequency and the next  
14 two on the right are mortality expressed as an  
15 observed to expected ratio, the O to E (O:E) ratios. On  
16 the horizontal axis is site annual volume

17 expressed as bins. This allows us to see the  
18 results for sites below and above a 50 annual  
19 threshold. The open circles represent the mean  
20 values of 30-day mortality rates.

21 So first, the absolute 30-day  
22 mortality is strongly associated with annual  
23 volume. The O to E (O:E) results strongly suggest that  
24 low volume sites have worse results. The red  
25 dots show individual site results. The colored

43

1 bars of inter-quartile range show that there is  
2 variability in site outcomes that is greatest  
3 in the low volume sites and minimal at the high  
4 volume sites.

5 This slide highlights in yellow the  
6 result of the sites below the 50 annual  
7 threshold. There are three points to be made.  
8 The average value showing a higher mortality at  
9 low volume sites is clinically meaningful,  
10 death is death without statistical uncertainty.  
11 Uncertainty of the quality of care is  
12 problematic. We want a healthcare system  
13 structure and policies that provide greater,  
14 not less certainty as patients, families and  
15 clinicians make treatment decisions.

16 The overall trend in the last five  
17 years of commercial TAVR in the United States  
18 has shown a steady and meaningful improvement  
19 in outcomes. These concerning signals for  
20 worse low volume outcomes are buried in the  
21 overall improving results because the sites  
22 doing over 50 cases a year account for 84  
23 percent of all cases performed in the United  
24 States.  
25 Finally, these results represent sites

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1 that have opened under the requirements of the  
2 original NCD, including the volume thresholds  
3 we currently now have in place. Reducing these  
4 thresholds would be expected to create a large  
5 increase in number of low volume sites,  
6 potentially decreasing volumes at existing  
7 sites and potentially shifting the overall  
8 outcomes in the United States towards low  
9 volume sites and away from much better results  
10 of the higher volume programs. Reducing volume  
11 standards would sacrifice quality for expansion  
12 of access, without any scientific evidence that  
13 584, as we speak today, centers is inadequate.

14 On this slide the blue shading  
15 highlights 30-day mortality rates that exceed  
16 four percent. There are sites above this  
17 threshold in all volume bins except the two  
18 highest volume bins. We are focused on  
19 providing data so all sites can improve their  
20 outcomes and not, repeat, not on closing  
21 programs that fail to meet volume thresholds.  
22 Our immediate goal over the next three to six  
23 months is to provide CMS and others with more  
24 in-depth data addressing additional questions  
25 CMS may want answered as part of the coverage

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1 with evidence development. We would suggest  
2 that any updated CMS policy, be it a new NCD,  
3 be based on solid evidence provided by this  
4 data.

5 This slide from the TVT registry  
6 answers the question of whether low volume  
7 programs are treating higher risk patients and  
8 if that is the reason their outcomes are worse.  
9 The answer is no. They are actually treating  
10 lower risk patients with worse outcomes.

11 The next series of slides show how we  
12 interpret the relationship between volume and

13 outcomes and the special conundrum of low  
14 volume. Programs in the green box are high  
15 volume with good quality. This is real. These  
16 results are statistically valid. High volume  
17 programs in the red rectangle, unfortunately  
18 this is real as well, it represents  
19 statistically valid poor quality. These  
20 programs need remediation. If programs are low  
21 volume, there are wide error bars, and  
22 statistically we cannot draw valid conclusions  
23 on quality. Simply put, quality cannot be  
24 reliable determined for low volume centers,  
25 either good or bad. This is the conundrum of

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1 the yellow-orange rectangles.  
2 This slide is basically the same  
3 concept, so I'll skip over it for time  
4 purposes.  
5 This slide outlines, documents quality  
6 control recommendations for low volume centers  
7 in the sense that we want to not close anything  
8 but keep them under good quality.  
9 The past few slides demonstrate that a  
10 volume-outcome relationship is real,

11 programmatic TAVR volume requirements are  
12 essential, quality cannot be measured at very  
13 low programs, that have very low volume.  
14 TAVR is a complex procedure. There is  
15 a 6.5 percent need for alternate non-femoral  
16 access. This is the most recent data from the  
17 TVT registry. TAVR still has major morbidity  
18 and mortality. There is a high risk of  
19 pacemaker necessity, and there is a combined  
20 intraprocedural catastrophic risk for cardiac  
21 arrest, conversion to open surgery, need for  
22 emergent cardiac bypass, left main coronary  
23 occlusion, or aborted TAVR procedures. When  
24 you add them all up, any one of the  
25 catastrophic events occur in approximately two

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1 to 2.5 percent of the cases. This data answers  
2 the question concerning the need for  
3 experienced cardiac surgeons and interventional  
4 cardiologists to perform these procedures  
5 safely.

6 Slides 23, 24 and 25 will be addressed  
7 by Dr. Shahian in a few minutes.

8 I would like to also highlight other  
9 important sections of our consensus document

10 that I recommend, multidisciplinary team review  
11 as one of the absolute keys to quality; the use  
12 of appropriate use criteria; and importantly,  
13 shared decision-making with patients and  
14 families.

15 The TVT registry is presently engaged  
16 in developing robust quality metrics. We  
17 already have in-hospital and 30-day  
18 risk-adjusted quality metrics that all sites in  
19 the United States now receive in benchmark  
20 formats. Sites also receive major  
21 complications on their dashboards. We are  
22 currently developing a patient-centered quality  
23 of life metric which is a one-year alive and  
24 well concept, some of you might know KCCQ.  
25 Most importantly, most importantly, the TVT is

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1 developing a risk-adjusted composite measure  
2 which will be the basis for national public  
3 reporting of TAVR outcomes in the United  
4 States. This slide represents three examples  
5 of the methods the TVT registry will use for  
6 site and public reporting of quality metrics.  
7 One of the most important goals for

8 the NCD and TVT is to answer new questions and  
9 future concerns through continued evidence  
10 development. Examples are shown here, there  
11 are many.

12 SAVR requirements will be discussed by  
13 Dr. Tommaso and Dr. Sundt at the later  
14 meetings. Importantly, though, SAVR volumes  
15 have been reduced and definitions have been  
16 broadened.

17 At this point I would like to  
18 introduce my co-chair of the four-society  
19 writing committee, Dr. Carl Tommaso from  
20 Chicago.

21 DR. BACH: Thank you very much,  
22 Dr. Bavaria.

23 DR. TOMMASO: Good morning. Thank you  
24 very much, Joe. I am the co-chair of the 2018  
25 writing committee document. I was the chair of

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1 the 2012 writing committee document. I am the  
2 associate director of the cardiac  
3 catheterization laboratories at the North Shore  
4 University Health System in northern Chicago,  
5 the former president of SCAI, associate  
6 professor of medicine at Rush Medical School.

7 I'm an interventional cardiologist but I am one  
8 of four writing committee members who do not  
9 perform TAVR.

10 This morning I will address criteria  
11 for initiating and maintaining TAVR as outlined  
12 in our current document, and address some  
13 issues concerning access to TAVR care.

14 This slide outlines the suggested  
15 experience for initiating a new TAVR program.  
16 In the 2012 document the outlined prerequisites  
17 for a TAVR operator included procedures such as  
18 experience with balloon aortic valvoplasty and  
19 procedures involving large bore arterial  
20 access. In the current document we have done  
21 away with these prerequisites. We feel that  
22 the actual experience with TAVR is necessary.  
23 The manuscript states that operators should  
24 have had an experience of at least 50 TAVRs as  
25 primary operator. In addition, participated in

1 an additional 100 transfemoral TAVRs in a  
2 structured training program such as an  
3 interventional cardiology fellowship, surgical  
4 residency, or preceptee in an established TAVR

5 program.

6 With the increased number of fellows  
7 and cardiac surgical residents being trained in  
8 TAVR, as well as the number of physicians  
9 participating in preceptorships, we think this  
10 number is appropriate according to the learning  
11 curve outlined in several papers that  
12 Dr. Bavaria cited. We feel a TAVR operator  
13 should be experienced in TAVR, and the  
14 opportunity is available for such training.  
15 Board eligibility or certification in the  
16 appropriate specialty is necessary, device-  
17 specific training is appropriate, and the TAVR  
18 site must have an expertise in multi-imaging  
19 modalities, and the imager must be a member of  
20 the multidisciplinary team.

21 This is the requirement for the TAVR  
22 surgeon in a new program. We feel that the  
23 requirements for the TAVR surgeon in a new TAVR  
24 program include a lifetime experience of at  
25 least a hundred TAVRs, or 25 a year or 50 over

1 the prior two years. The surgeon should have  
2 done at least 20 SAVRs in the year prior to  
3 initiation of the new program. The surgeon

4 should be board eligible and certified.

5 As mentioned earlier, these  
6 requirements have been liberalized. In the  
7 2012 document it was actually aortic valve  
8 implantation. We have liberalized those in  
9 this document to include any aortic procedure  
10 involving the aortic valve.

11 This is the institutional requirements  
12 for a new TAVR program. The PCI volume has  
13 been reduced to 300 PCIs per year. The  
14 institution must be an active participant in a  
15 registry. In regard to the quality, the PCI  
16 hospital needs to be above the 25th percentile  
17 for the most recent four quarters.

18 To address Dr. Pelikan's concerns, the  
19 inclusion of PCI as a requirement has been  
20 controversial, since PCI and TAVR are different  
21 procedures for different indications. In the  
22 2012 document, the inclusion of PCI was used as  
23 a surrogate for an adequately sized  
24 cardiovascular program including all the  
25 necessary adjunctive programs. PCI is

1 important as we have found, because up to 40

2 percent of patients undergoing TAVR had  
3 significant coronary disease, and the presence  
4 of an established PCI program will help to  
5 prescribe appropriate approaches to therapy.  
6 In addition, .2 percent of patients undergoing  
7 TAVR will have coronary catastrophe during TAVR  
8 and will require an experienced PCI team for  
9 bailout.

10        Additionally, over 20 percent of  
11 patients undergoing TAVR will undergo an  
12 associated PCI subsequent to the TAVR.  
13 Experience in arterial, vascular arterial  
14 intervention repair is appropriate to assist  
15 with periprocedural and postprocedural bleeding  
16 complications, and an electrophysiology program  
17 needs to be available 24/7 because of the  
18 incidence of sudden dysrhythmias and need for  
19 pacing in the periprocedural period.

20        The SAVR requirements for a new  
21 hospital, this includes a minimal hospital  
22 volume of 40 SAVR procedures per year or 80  
23 over the prior two years. This includes,  
24 again, all aortic valve procedures, not just  
25 SAVR, as was the recommendation in the 2012

1 paper. A quality assessment program must be in  
2 place. It's suggested that, active  
3 participation in a recognized database. The  
4 quality metric recommends a two- or three-star  
5 rating for isolated AVR and AVR plus bypass in  
6 the last year. Two or more hospital-based  
7 cardiac surgeons who spend greater than 50  
8 percent of their time at that institution are  
9 necessary. This was inserted in order to  
10 prevent a situation where a surgeon is involved  
11 in the TAVR program and then move on.

12       The reason for these volume  
13 requirements is threefold. One, to ensure an  
14 experienced surgical team in case of procedural  
15 catastrophe; two, to allow patients, to provide  
16 alternative therapy to TAVR; and most  
17 importantly, to make sure the institution has  
18 an adequate volume of patients.

19       The next slide is the overview of  
20 maintaining established programs. The center  
21 should perform greater than 50 TAVR cases per  
22 year or a hundred cases over the prior two  
23 years. This only pertains to centers that have  
24 been operational for two years. This allows a  
25 ramp-up of new centers. More than 84 percent

1 of current programs in existence have, meet  
2 this volume criteria; in other words, 84  
3 percent of the 584 programs -- I'm sorry -- of  
4 the 450 programs that have been open for two  
5 years meet 50 cases per year. Documentation of  
6 multidisciplinary approach and access to all  
7 forms of therapy for aortic valve disease,  
8 TAVR, SAVR and palliative care is necessary,  
9 and using a shared decision-making process.  
10 Active institutional participation in a  
11 registry. Heart team quarterly meetings.  
12 Documentation from corporation of TAVR/SAVR  
13 appropriate use criteria in patient selection  
14 process and obviously, CME for all heart team  
15 members.

16 The institution should perform greater  
17 than 300 PCIs per year. Active participation  
18 in a recognized registry, appropriate PCI  
19 outcomes and, again, a vascular team and an EP  
20 team are necessary. The institution should  
21 perform greater than 30, again, broadly defined  
22 SAVRs per prior year, or 60 over the two, to  
23 ensure maintenance of surgical skills. Quality  
24 assessment, quality improvement program, active  
25 participation in a database to monitor

1 outcomes, and a quality metric of two- or  
2 three-star rating for isolated AVR and AVR plus  
3 bypass in both reporting periods.

4 I'd like to skip to access to care. I  
5 want to define access to care in three general  
6 areas. One is geographic access to care, two  
7 is access to care in minorities requiring TAVR,  
8 and three is access from primary care.

9 This is a slide depicting all the U.S.  
10 TAVR centers as of May 1st, 2018. At this time  
11 there were 579 sites. This is approximately  
12 one site per 556,000 U.S. population. If we  
13 compare this to site density in other  
14 countries, Germany has one site per 840,000  
15 population; France, one site per 1.4 million  
16 population; and the U.K., one site per 1.96  
17 million. In these Western Europe countries  
18 with a combined population of 214 million,  
19 there are 178 centers or one site per 1.2  
20 million people.

21 This is even more disparate if we look  
22 at population greater than 65 years of age.  
23 Europe has 15 percent of its population greater  
24 than 65, which translates to one site per

1 percent of the population is over 65, this  
2 translates to one site per 177,000 people over  
3 65. In France, 20 percent of the population is  
4 older than 65, with one site per 279,000  
5 people. In the U.K., this is one site per  
6 374,000 patients over 65 years of age.

7 Now getting back to the map here, the  
8 blue dots are centers that have been open  
9 greater than two years, and the red stars are  
10 centers that have been opened in the last two  
11 years. Several points to be made here. One,  
12 Wyoming is the only state without a center.  
13 Two, 84 percent of the centers that have been  
14 open for two years have an annual volume of  
15 greater or equal to 50 procedures per year. If  
16 you were to superimpose a map of population  
17 density over this map, it would demonstrate  
18 that TAVR centers correspond very well with  
19 population density in the U.S., with the number  
20 of centers in the heavily populated eastern  
21 corridor, Florida, major midwestern cities, and  
22 west coast. Of note, the red stars which

23 denote the sites which have been opened in the  
24 last two years, have been opened in many  
25 smaller urban areas, including the southeastern

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1 portion of the United States and the far west,  
2 but almost half of the centers opened in the  
3 last two years have been opened on top of areas  
4 with existing centers.

5 Do these requirements create  
6 unintended barriers to TAVR based on geographic  
7 location? With 584 current U.S. centers, they  
8 provide broad geographical access with rare  
9 exceptions, again, markedly better than high  
10 performing industrialized European countries  
11 already. Urban TAVR access is hindered by  
12 health care delivery issues such as narrow  
13 networks of payers, providers, along with the  
14 upstream lack of identification and appropriate  
15 referral for aortic stenosis management.

16 Next slide. This is a projected TAVR  
17 growth. With increased indications such as low  
18 risk surgical patients, treatment of bicuspid  
19 aortic valve disease and aortic insufficiency,  
20 the number of TAVR procedures is expected to  
21 reach a hundred thousand by the year 2020. At

22 a hundred thousand TAVR procedures a year and  
23 no further growth of the 584 sites, that would  
24 yield an average of 172 TAVRs per site per  
25 year, 3.3 TAVRs per center per week.

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1 It's unknown where the margin of  
2 profitability lies, the point of economy of  
3 scale, or what market forces will apply, but  
4 performing less than one TAVR per week, 50 per  
5 year, imposes significant stress on the  
6 resources of an institution and may deteriorate  
7 the operator's skill set. Unlike PCI where  
8 STEMI has increased the number of centers to  
9 provide emergent care, there is little need for  
10 emergent TAVR.

11 This is some demographics from the TVT  
12 registry. The median age of patients  
13 undergoing TAVR is 82 years of age, so before  
14 we were talking about patients 65. The median  
15 age is 82, and we don't have any data either in  
16 census, U.S. census or in the Medicare  
17 projections as to this older population, and  
18 it's a vary narrow range in those patients.

19 More than half of patients undergoing

20 TAVR are men, which is somewhat surprising and  
21 unexplained since in this age group there's  
22 thought to be a predominance of women. Do  
23 these requirements create unintended barriers  
24 to TAVR based on gender? Any potentially  
25 identified gender access issue reflects U.S.

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1 patterns of care rather than barriers created  
2 by inadequate number of U.S. centers. Further  
3 study of understanding gender disparities is  
4 ongoing in the TVT registry.  
5 15 percent of Americans are African-  
6 Americans and 17 percent are Hispanic. The  
7 numbers of TAVRs from the TVT database suggest  
8 that only four percent of TAVRs are performed  
9 in African-Americans and 4.3 percent in  
10 Hispanics.

11 DR. BACH: Dr. Tommaso, please try to  
12 wrap up.

13 DR. TOMMASO: I will. There are  
14 several other things to consider, including  
15 that in the SCAI census there are only 6.3  
16 percent of Americans aged 65 or older. We  
17 realize that the Medicare projection is an  
18 increase of nine percent by 2020. We also note

19 that in the STS database, only 5.7 percent of

20 SAVR were African-Americans.

21 The other issue I want to discuss in

22 terms of hindrance to Americans of TAVR is a

23 lack of education of primary care in

24 understanding the pathophysiology, prognosis

25 and treatment options in patients with aortic

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1 valve disease. This has been anecdotal and

2 there's no data available, but all clinical

3 cardiologists have patients who present with

4 end-stage hearts as a result of aortic

5 stenosis, and those patients have been followed

6 by a primary care and never been referred for

7 care. It has been said too many Americans are

8 dying from aortic stenosis. I think it better

9 that Americans who die from aortic stenosis

10 have not gotten appropriate care. Education

11 would go a long way in minimizing this problem.

12 So in conclusion, quality variability,

13 not access nor volume alone is the key

14 challenge. This document provides framework

15 for moving from volume requirements to quality

16 metrics, but adequate volume is necessary to

17 assess quality. Low volume centers should have  
18 ongoing case reviews as metrics are unstable.  
19 All studies should engage in ongoing  
20 measurement and QI. Registry is essential to  
21 assess long-term outcomes and variability  
22 involving patient cohort. Evolving quality  
23 would suggest external review programs to  
24 understand variability.  
25 Thank you very much for the

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1 opportunity to present here.  
2 DR. BACH: Thank you very much.  
3 (Applause.)  
4 Next we'll have Dr. Martin Leon, who  
5 is the AdvaMed recommended speaker. Dr. Leon  
6 is a professor of medicine and director of the  
7 Center for Interventional Vascular Therapy at  
8 Columbia New York Presbyterian Hospital. He's  
9 the founder and chairman emeritus of the  
10 Cardiovascular Research Foundation of New York  
11 City. Thank you, Dr. Leon.  
12 DR. LEON: Thank you. Well, you've  
13 been treated to a great deal of data, I'll do  
14 my best not to be repetitive and to provide a  
15 slightly different perspective.

16 AdvaMed did support my travel,  
17 accommodations to attend the MedCAC panel, and  
18 these are other relationships that you should  
19 be aware of that represent potential conflicts.  
20 Importantly, I've been an interventional  
21 cardiologist for 35 years. I've been involved  
22 in the early device development of TAVR for  
23 more than 20 years. I've been a principal  
24 investigator of the randomized PARTNER trials  
25 for more than a decade. I've personally

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1 performed thousands of TAVR procedures as a  
2 primary and secondary operator, and I work in a  
3 center that last year did over 450 TAVR  
4 procedures in a hospital system that did over  
5 700 TAVR procedures.

6 My role in this presentation is truly  
7 to represent the TAVR community and its  
8 stakeholders, particularly the patients. Let  
9 me start with several caveats. The public  
10 health imperative is to deliver improved access  
11 to all AVR therapies with optimal clinical  
12 outcomes for all patients with severe  
13 symptomatic aortic stenosis. The data

14 regarding the need for imposing increased  
15 minimal procedural volumes to initiate or  
16 maintain a TAVR center are imprecise and poorly  
17 validated. Recommendations rely  
18 disproportionately on expert opinions and do  
19 not incorporate quality metrics. Future  
20 significant growth in TAVR case volume due to  
21 expanding clinical indications must be  
22 accounted for in all decisions which may  
23 adversely affect patient access.

24       The nine questions posed by MedCAC and  
25 the additional topics for discussion will be

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1 answered responsively as a supplement to this  
2 main presentation and have been made available  
3 to the panel. The purpose of my presentation  
4 is to provide needed clinical perspectives, to  
5 frame the critical issues regarding procedural  
6 volume thresholds as a central metric for TAVR  
7 site selection, and to suggest alternative  
8 quality-based approaches which will optimize  
9 both patient access to and clinical outcomes  
10 after TAVR procedures.

11       This is an overview of my  
12 presentation. There are many slides and in the

13 interest of time I will scroll through some of  
14 them and focus on the ones that I think are  
15 most relevant. The entire presentation is  
16 obviously available for your perusal.

17       Let's begin with background. This is  
18 the 50th year anniversary of a seminal  
19 manuscript in Circulation describing the  
20 natural history of aortic stenosis and an  
21 iconic figure, probably one of the most  
22 recognized figure in all cardiology,  
23 demonstrating that once patients have severe  
24 aortic stenosis and develop symptoms, there's a  
25 precipitous fall-off from the standpoint of

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1 survival.

2       We had an opportunity in the first  
3 PARTNER trial to recapitulate prospectively  
4 those retrospective necropsy observations that  
5 were made 50 years ago. These data were  
6 published and the five-year follow-up were also  
7 published in prestigious journals, and this is  
8 a single figure which clearly indicates that in  
9 this population of 358 randomized patients,  
10 those that received non-TAVR treatment had a 50

11 percent one-year all-cause mortality, and TAVR  
12 had an absolute reduction of 20 percent in  
13 all-cause mortality in the first year, meaning  
14 the number needed to treat to save a life in  
15 the first year was five.

16 Now these are data from a clinical  
17 trial. As we make public health statements we  
18 need epidemiologic data, we need real world  
19 U.S. data. We've engaged the Optum electronic  
20 health record and claims database to try to get  
21 more information that will help us to make some  
22 of these decisions. The size of the  
23 population, 160 million records. These are  
24 older and younger patients, commercial and  
25 Medicare patients. The scope includes multiple

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1 institutions. The depth is significant,  
2 including performance status, symptoms,  
3 traceability and specificity. It's a rich  
4 database.

5 I'm going to start with this heat map  
6 which gives you an estimate of the U.S.  
7 incidence of severe symptomatic aortic stenosis  
8 in 2016. It's between 250,000 and 350,000  
9 patients, including both diagnosed and

10 undiagnosed aortic stenosis. Now I've  
11 superimposed here the SAVR centers and the TAVR  
12 centers that are currently practicing in the  
13 United States. Importantly on this heat map,  
14 you see the AVR treatment penetration relative  
15 to aortic stenosis incidence in 2016. Overall  
16 it's less than 35 percent, averaging 24  
17 percent, despite over a thousand surgical  
18 centers and over 450 TAVR centers. In fact, no  
19 state had over a 40 percent treatment rate in  
20 patients with severe symptomatic aortic  
21 stenosis.

22       There are several factors that impact  
23 AVR treatment likelihood and in this  
24 multivariate logistics model, certainly elderly  
25 patients are less frequently treated, blacks

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1 are less frequently treated, women are less  
2 frequently treated, and depending on who the  
3 diagnosing cardiologist is and his interest in  
4 referring patients for AVR, has a significant  
5 impact on whether or not patients receive any  
6 AVR therapy.

7       So to summarize, untreated severe

8 symptomatic aortic stenosis has a grave  
9 prognosis. There's a wide gap between the  
10 incidence of this disease and AVR treatment due  
11 to both underdiagnosis as was mentioned, but  
12 also undertreatment after diagnosis.  
13 Undertreatment bias is affected by multiple  
14 factors. Current access to AVR, either surgery  
15 or TAVR, is still suboptimal and will only  
16 worsen as case volumes increase in the future,  
17 recognizing that with this NCD, we are  
18 projecting well into the future.

19 I want to spend a moment talking about  
20 TAVR evolution and growth, this is an important  
21 slide, it shows you the estimated U.S. TAVR  
22 growth between 2018 and 2025. This year we  
23 expect to see close to 70,000 TAVR procedures  
24 done; by 2025, that number will increase to  
25 over 160,000. As a percent of total AVR this

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1 year it will be, about 48 percent of all AVR  
2 will be TAVR. That number will also increase  
3 to more than 75 percent by 2025. So we expect  
4 that surgery for aortic stenosis will decrease  
5 at a time when we see a rapid and almost  
6 dramatic growth in TAVR based on expanding

7 clinical indications.

8       So what drives this growth? Certainly  
9 the acceptance of a multidisciplinary heart  
10 concept which we all believe in; the commitment  
11 to evidence-based medicine clinical research,  
12 something that I feel strongly about is the  
13 evidence that CMS is asking for; rapid  
14 technology advancement; simplification of the  
15 procedure, all of which has resulted in a  
16 striking reduction in complications and  
17 improved clinical outcomes, which I'll  
18 demonstrate to you in some subsequent slides.

19       This is an interesting slide because  
20 it shows you the 24 previously done or ongoing  
21 randomized trials in TAVR throughout the world.  
22 It's an extraordinary outpouring of clinical  
23 evidence that has justified this procedure over  
24 the past decade. And in fact, since 2007 in  
25 the United States, more than 15,000 patients

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1 have been enrolled in these studies, including  
2 ten randomized trials with multiple generations  
3 of four different TAVR systems. There's no  
4 lack of data which has informed the guidelines.

5 Most recently we focused on  
6 intermediate risk patients, and I want to share  
7 with you some recent data in a late-breaking  
8 trial presented at the PCR last month where  
9 they looked at intermediate risk patients with  
10 the most current balloon-expandable TAVR  
11 system, the so-called Sapien 3, and compared  
12 data from the FDA qualification study and the  
13 TVT registry. So the FDA trial involved 51  
14 high volume largely academic centers as part of  
15 a thousand-patient study. If we scroll over to  
16 the TVT registry, we now have 453 centers, low,  
17 medium, high volume centers involving almost  
18 9,000 patients.

19 The methodology was a propensity  
20 matched analysis one to one to three of the  
21 transfemoral population, very important, with  
22 24 baseline covariates using a logistic  
23 regression model with S3 used as the control.  
24 These are the propensity matched, again in TF  
25 patients, 30-day mortality and stroke outcomes.

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1 We could not find a difference in all-cause  
2 mortality at 30 days if you were part of the  
3 FDA's 50-site study that were high volume

4 versus the TVT registry, including all centers,

5 and the same was true for stroke.

6 And if you look at other outcomes,

7 exactly the same. As you generalize to

8 well-trained sites that have had experience

9 with TAVR whether high, medium or low volume,

10 the overall outcomes were as good as the

11 highest volume sites in the most recently

12 approved indication.

13 Certainly there are many other

14 clinical indications which we think will be

15 served by TAVR in the future, and there's no

16 question, I believe, and I think most of you in

17 the room would agree that this has been a

18 breakthrough therapy with rapid evolution of

19 technology, procedural factors, with an

20 expected significant growth that will strain

21 the capacities of many centers threatening to

22 limit TAVR access. And importantly, in the

23 current environment of strict adherence to

24 evidence-based medicine principles, careful

25 site selection, rigorous site training and

1 continuous monitoring and oversight, the

2 clinical outcomes have stabilized, they've  
3 become mature and are excellent across the  
4 spectrum of TAVR sites under the current NCD  
5 case volume requirements, as shown in this most  
6 recent intermediate risk patient cohort that we  
7 analyzed.

8       But the central question is the TAVR  
9 volume-outcome relationship issue. Now it's  
10 difficult. These are two joint society expert  
11 consensus documents. Many people who are on  
12 the writing committee are close friends,  
13 they've been drafted, they have significant  
14 health policy and patient access implications.  
15 We did not have access to the final version as  
16 we were asked to put this slide set together,  
17 but under the preamble I think it's quite  
18 similar to some of the earlier versions that we  
19 have previously seen. So these are important  
20 documents and I'm certainly not trivializing  
21 the necessity to have consensus documents that  
22 are supported by multiple societies.

23       But let me put this in some  
24 perspective. This is real world perspective  
25 from 2017. There are 1,872 hospitals

1 performing PCI, of which 1,103 hospitals  
2 perform surgical AVR, of which in 2017, 540  
3 were performing TAVR. So of the hospitals that  
4 performed PCI, only 29 percent had access to a  
5 TAVR program, and of the hospitals performing  
6 surgical AVR, less than half had access to  
7 TAVR.

8 Now the TVT registry provides  
9 enormously valuable data. This is an important  
10 publication that initially spoke to the  
11 volume-outcome relationship. It was initially  
12 an early experience from 2011 to '15. It was a  
13 consecutive case sequence analysis involving  
14 devices, frankly, that are no longer being  
15 used. The mean age was 83, the STS score  
16 average was 6.6, almost 40 percent were over  
17 eight. These were high risk patients. 30  
18 percent were transapical. This is not the real  
19 world, or the modern era of TAVR. They looked  
20 at unadjusted and risk-adjusted outcomes for  
21 four different outcomes, mortality, strokes,  
22 vascular complications and bleeding.

23 Let's just focus on mortality because  
24 this seems to be the focus for many people. If  
25 you look at the mortality in this case sequence

1 analysis, certainly there were statistical  
2 differences suggesting that both unadjusted and  
3 adjusted outcomes were affected by volume, but  
4 if you look at the absolute difference in  
5 mortality, it's one percent, and half of that  
6 one percent is in the first 50 cases, which is  
7 undoubtedly the learning curve. So truly,  
8 about a half a percent of absolute difference  
9 in mortality defining the overall  
10 volume-outcome relationship in these early  
11 experiences.

12 In the transfemoral subgroup, which is  
13 now the state of the art for TAVR, 95 percent  
14 of patients being treated that way in most  
15 centers, there was no association between site  
16 volume and outcomes in risk-adjusted mortality  
17 with a P value of .15, and in both unadjusted  
18 and adjusted strokes.

19 Now let's enter the modern era. This  
20 is one of the two currently practiced valves,  
21 the Sapien 3 valve, and this is from the TVT  
22 registry looking at unadjusted 30-day  
23 mortality. We could not find, using a case  
24 sequence analysis, any significant change in  
25 mortality associated with volume using the

1 Sapien 3 device in the recent experience. If  
2 you translate that, and this is a carefully  
3 conducted weighted analysis of volume cohorts  
4 into low, intermediate or high volume, you can  
5 again see there's essentially no difference in  
6 30-day mortality, unadjusted 30-day mortality  
7 or unadjusted 30-day stroke rates.

8 Now let's look at hospitals that are  
9 seeing Sapien 3 as their first valve, newly  
10 initiated hospitals, and there are 53 in this  
11 analysis from the TVT registry, and again, we  
12 could not see in low, medium and high volume  
13 centers any significant difference in the  
14 unadjusted 30-day mortality in these new sites  
15 as well.

16 This is not isolated to the Sapien 3.  
17 The self-expanding CoreValve in its current  
18 characterization as the Evolut R/PRO, if you  
19 look at TAVR volume and you look at mortality,  
20 there was no statistically significant  
21 difference from the TVT registry. In fact, of  
22 the 60 hospitals with TAVR outcomes, excuse me,  
23 TAVR volumes of less than 50, achieved zero  
24 in-hospital mortality.

25        Similarly, if you look at this

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1    analysis slightly differently with volume  
2    cohorts, once again you see no significant  
3    difference in low, intermediate or high volume  
4    cohorts in a carefully weighted analysis. Now  
5    these are the same data that were recently  
6    presented by my colleagues, and we have not  
7    been able to replicate some of the observations  
8    that were made in the unpublished data set that  
9    was presented, which is something that we  
10   should be discussing later today.

11        Now those were data from the TVT  
12   registry. This is MedPAR data, which is all  
13   data, all valves currently in use in the United  
14   States, to address the issue of whether or not  
15   either prior or current volumes of surgery or  
16   PCI have an impact on TAVR mortality, and in  
17   this combined slide you can see that prior  
18   surgical volume, current surgical volume, prior  
19   PCI volume or current PCI volume have  
20   absolutely no impact on TAVR mortality. These  
21   are the individual data from those four panels.

22        Most importantly from the MedPAR data

23 analysis looking at current TAVR volume and its  
24 impact on TAVR mortality, as you can see, there  
25 is no significant relation to suggest that we

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1 should be urgently changing the volume  
2 requirements in the current NCD.  
3 In fact if you look at this again  
4 carefully, and look at the mean TAVR adjusted  
5 in-hospital mortality, once again, you do not  
6 see a relationship as you go down to lower  
7 volume centers. And if you look at the upper  
8 bound of the 95 percent confidence interval for  
9 the lowest volume centers, the absolute  
10 in-hospital mortality is only 2.2 percent.

11 What is interesting is that if you  
12 look at surgical volume and its effect on  
13 surgical mortality, there is a relationship,  
14 it's not quite statistically significant, but  
15 the more surgery you do, the better outcomes  
16 you get, not so with TAVR.

17 Looking at changes in mortality trends  
18 over time are important. This is the same  
19 MedPAR data analysis looking at in-hospital  
20 mortality. Let's start with surgery. If we go  
21 back to 2012, the surgical mortality was 3.9

22 percent. If you scroll forward now five years  
23 to 2017, it's 4 percent. It does not deviate  
24 very much and has not deviated very much. If  
25 we look at TAVR in 2012, it was 4.7 percent.

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1 Now in 2017 it is 1.5 percent, dramatically  
2 less than surgical mortality, despite the fact  
3 that the patients are almost ten years older  
4 and the Charlson Comorbidity Index was 30  
5 percent lower in the surgery patients.

6 Now as to literature on AVR  
7 volume-outcome, and Dr. Pelikan already alluded  
8 to some of it, and we exhaustively tried to do  
9 a search to see what data is there. We've  
10 identified 30 manuscripts we think are worthy  
11 of discussion and I've summarized them on this  
12 slide.

13 First looking at surgical volume as a  
14 reflection of TAVR outcomes, only two studies,  
15 and no relationship between surgical volume and  
16 TAVR outcomes. There are two other studies  
17 that indicate that increasing TAVR volume was  
18 associated with improved surgical outcomes.  
19 What about PCI volume and TAVR outcomes? There

20 were no manuscripts, there was only one  
21 abstract, showing no association between PCI  
22 volume and TAVR outcomes. How about TAVR  
23 volume predicting TAVR outcomes? There were 26  
24 studies, seven reported no relationship, 19  
25 reported that as TAVR volumes increased,

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1 adverse TAVR outcomes decreased. The 19  
2 reports showing the relationship were limited  
3 by small sample size, poor control of  
4 confounders, and early, before 2016, time bias  
5 in all cases, and none really assesses specific  
6 recommended volume thresholds that would  
7 alleviate the situation.

8       You know about the existing TAVR  
9 programs, NCD, and at least the information we  
10 had about the draft multi-society consensus  
11 documents. Currently, institutional surgical  
12 volume, 20 per year or 40 over two years, with  
13 a recommendation to increase by 50 percent but  
14 liberalize the definition of SAVR per year, or  
15 60, so increase the surgical requirements at a  
16 time when surgery is going down. And the  
17 institutional TAVR volume, from 20 per year to  
18 now 50 per year, a two-and-a-half fold increase

19 as the base, as the minimum volume threshold to  
20 be a TAVR center.

21 It gets worse when you talk about new  
22 TAVR programs where the expectation is, and  
23 these are essentially lower volume sites, you  
24 have to have at least 40 SAVRs or 80 over two  
25 years. And when you look at the requirements

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1 for an interventional operator, and that could  
2 be either a surgeon or an interventional  
3 structuralist, 100 transfemoral TAVRs with 50  
4 as the primary operator, placing significant  
5 burdens on starting up new sites.

6 So let's do some scenario testing. If  
7 you apply the 50 TAVR, 30 surgical annual  
8 volume requirements, looking at 2017 data from  
9 the 540 centers that are open, you would find  
10 that almost 40 percent would not fulfill those  
11 requirements and you'd have to decrease the  
12 TAVR centers in the U.S. It's not clear that  
13 we're going to be closing centers, but when you  
14 publish these kinds of thresholds, the impact  
15 has nothing to do with what the society says,  
16 but certainly CMS may be obligated to enforce,

17 and institutionally and administratively, it  
18 imposes significant burdens.  
19 When you look at that same heat map  
20 that I showed you on penetration, every one of  
21 these circles would be eliminated if you  
22 applied that 50-30 threshold, and among those,  
23 the white circles are centers that had achieved  
24 zero mortality in 2016, so 70 percent of the  
25 below-volume threshold sites had no mortality

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1 in 2016. If you try to talk about how we're  
2 going to potentially increase numbers of TAVR  
3 sites and you look at the existing surgical  
4 only sites, less than 25 percent would be  
5 eligible for TAVR based upon the increased  
6 volume requirements.

7 So TAVR outcomes have not been  
8 affected by either surgery or PCI volumes, the  
9 MedPAR data is conclusive. The TVT registry  
10 had indicated an association between TAVR  
11 volumes and TAVR outcomes in the early  
12 analyses, which is difficult to dissociate with  
13 learning curve issues related to a new therapy.  
14 The recent TVT registry analyses involving new  
15 devices after 2015 have shown no volume

16 threshold outcome relationship with Sapien 3 or  
17 Evolut R/PRO, the currently practiced devices.  
18 And scenario testing clearly indicates that  
19 arbitrarily increasing the TAVR and SAVR volume  
20 requirements will adversely affect patient  
21 access.

22       So finally, some additional topics and  
23 program recommendations. I read carefully the  
24 consensus document. It's an extremely well  
25 written and thoughtful document, I appreciate

80

1 the addition of the preamble which clarifies  
2 many things, but it doesn't go far enough.  
3 Many of the statements in the document I  
4 certainly agree with. The last bullet here,  
5 the TVT registry has gathered data in over a  
6 hundred thousand patients, and the focus is  
7 three new directions, and I want to reference  
8 each of these directions.

9       One, emphasis on direct measures of  
10 quality of care. Two, emphasis on the care of  
11 all patients with aortic valve disease rather  
12 than only those receiving TAVR. And three,  
13 emphasis on the importance of shared

14 decision-making processes.

15 In that document they speak to four  
16 phases of TAVR, an early investigative phase,  
17 an initial rollout commercial phase, and then a  
18 commercial steady state, which is I guess where  
19 we are now, and a mature state by 2025. The  
20 narrative from the consensus document makes  
21 good sense with clear goals to rely on quality  
22 metrics rather than crude site volume  
23 thresholds to determine TAVR and surgery  
24 performance, and site readiness as a new or  
25 existing TAVR center. The main difference in

81

1 opinion is the need for acceleration in timing  
2 to the quality metric platform, without a  
3 burdensome and arbitrary increased volume  
4 transition period of seven years, which will  
5 limit patient access. So these last two  
6 phases, the steady state and mature state  
7 should be combined, as TAVR has already  
8 demonstrated excellent outcomes at the current  
9 NCD volume thresholds.

10 Direct measures of quality of care  
11 alluded to in the consensus document, they  
12 should begin immediately with direct quality of

13 metrics using a database which is already here,  
14 the TVT database. You could look at raw  
15 in-hospital mortality outcomes compared to  
16 national benchmarks, risk-adjusted outcomes,  
17 specifically in-hospital and 30-day mortality,  
18 as a start. You can evolve over time to other  
19 validated outcome measures, including composite  
20 endpoints, including quality of life. The  
21 methodology has already been developed for  
22 surgery outcomes with the STS database  
23 accounting for low-volume center statistical  
24 considerations. They've been doing this for a  
25 decade. In fact, there's significant published

82

1 literature on how to deal with the lower volume  
2 sites from the standpoint of statistical  
3 adjustments.  
4 This is a complex slide, it speaks to  
5 the issue that outcome thresholds and not  
6 volume thresholds will lead to better patient  
7 care. I want you to focus on just the left  
8 panel. If we look at the data that we  
9 currently have from 2016 from MedPAR and we  
10 look at centers, now imposing a 50 TAVR 30 SAVR

11 threshold, in pink, which you can see there, 43  
12 percent of the current practicing centers would  
13 no longer be practicing, 16 percent of the  
14 patients who receive TAVR would not receive  
15 TAVR.

16 But what would be the impact on the  
17 overall mortality? We're going to go through  
18 all of this trouble to try to adjust the volume  
19 thresholds. Well, the mortality would go down  
20 from 2.0 percent to 1.98 percent by making all  
21 of these adjustments and increasing the volume  
22 threshold.

23 The second point, emphasis on all AS  
24 patients and therapies, so all forms of  
25 treatment should be available and offered to AS

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1 patients, including TAVR, surgery, medical  
2 care, palliative care, as appropriate for the  
3 clinical circumstances and directed by a  
4 multidisciplinary heart team. Everybody in  
5 this room should feel that way. The dilemma of  
6 SAVR-only centers in the U.S., which is the  
7 600-pound gorilla in this room which nobody  
8 wants to talk about, which is currently one  
9 half of all AS AVR treatment centers, creates

10 caregiver and referral biases resulting in  
11 disparities in optimal AS treatment. Increased  
12 volume requirements will further limit patient  
13 access to TAVR as a treatment alternative at a  
14 time when the aging population and expanded  
15 clinical indications will demand more, not  
16 less, access to TAVR. Decreased access to TAVR  
17 will result in prolonged AVR treatment wait  
18 times and geography-based constraints which  
19 will negatively impact AS outcomes.

20       This is data, again, from the MedPAR  
21 database, demonstrating that in the  
22 surgery-only centers, the annual mortality,  
23 that the mortality was 6.7 percent, and in  
24 centers where TAVR and surgery were available,  
25 the surgical mortality was 4.4 percent. By

84

1 having TAVR at a surgical hospital, it reduces  
2 the surgical mortality substantially.

3       This is a slide showing the impact of  
4 waiting, increasing wait times, which is common  
5 in many countries including Canada. This data  
6 from Chris Malaisrie at Northwestern indicates  
7 that in the third quartile up to 5.1 weeks, if

8 you don't do a procedure, four percent of the  
9 patients will die; if you wait to three months,  
10 that number climbs to ten percent. And if you  
11 look at the Canadian data, they're almost  
12 identical, an additional 15 percent of the  
13 patients will be admitted to the hospital for  
14 heart failure. So if you limit the access and  
15 increase wait times for whatever reason, these  
16 are the outcomes you can expect from a public  
17 health standpoint.

18 DR. BACH: Dr. Leon, please wrap up.

19 DR. LEON: Okay. A systematic review  
20 of the association between patient travel and  
21 travel distance in healthcare services has been  
22 done, indicating distance decay is important,  
23 and this association was present in many  
24 studies across a wide range of technologies.

25 I think we all care about the patient

85

1 in this room. I want to speak to the last  
2 point, which is shared decision-making. The  
3 profound influence of a shared decision-making  
4 process and declared communication aids is now  
5 being embedded into the patient management  
6 discussions, informed consents, FDA approval,

7 clinical trials, and CMS coverage  
8 determinations.  
9 Some seminal work has been done by  
10 Megan Coylewright, who you'll hear from, where  
11 the appropriate questions are asked of patients  
12 as to what's important. It struck me that  
13 aortic stenosis patients care as much about  
14 staying alive or reducing symptoms, but cared a  
15 lot about maintaining independence and the  
16 ability to do a specific activity, so the  
17 concept of shared decision-making becomes  
18 distorted in an environment when patient access  
19 to all therapies is further limited, especially  
20 a therapy like TAVR. Currently, the high  
21 prevalence of SAVR-only centers for AS is  
22 problematic for shared decision-making and in  
23 the future if this is to be coveted, then the  
24 goal must be to reduce SAVR-only centers for  
25 the treatment of AS patients.

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1 So the consensus document thoughtfully  
2 addresses the need for quality metrics, patient  
3 access to all AS therapies and shared  
4 decision-making processes. However, arbitrary

5 implementation of increased volume requirements  
6 and the delay in introducing quality metrics  
7 are counter to the above-mentioned principles.  
8 The limitations in access to TAVR will create a  
9 distance decay, delayed wait times, and will  
10 serve to worsen clinical outcomes, and shared  
11 decision-making will be eroded by available  
12 therapy disparities.

13       So I want to conclude by offering a  
14 compromise from the standpoint of AVR volume  
15 recommendations. In the spirit of maintaining  
16 and hopefully improving both patient access to  
17 all therapies and achieving optimal clinical  
18 outcomes for all AS patients, clearly quality  
19 metrics should supersede arbitrary volume  
20 thresholds as a general principle. We feel  
21 that surgery volumes in fact can be eliminated  
22 as a criteria for new and existing TAVR  
23 centers, and they should be replaced by a  
24 quality metric such as having and maintaining a  
25 two star rating defined by the STS. PCI

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1 volumes should be decreased, although we need  
2 to have an infrastructure from the standpoint  
3 of skills to be able to perform PCI. TAVR

4 volume should be maintained at the current NCD  
5 levels of 20 cases per year or 40 over two  
6 years to maintain necessary infrastructure and  
7 skill. The reasons to justify maintaining  
8 these volumes are that we've already seen  
9 excellent clinical outcomes --

10 DR. BACH: Dr. Leon, you're out of  
11 time, I'm sorry. Can you just hit on high  
12 points?

13 DR. LEON: Okay. Last bullet. A TAVR  
14 quality metric should be integrated in the  
15 proposed new NCD to rapidly replace the need  
16 for volume requirements and to more closely  
17 monitor the clinical outcomes of all TAVR  
18 centers, especially the low volume centers,  
19 with corrective measures for poor performance  
20 installed as needed. Thank you.

21 DR. BACH: Thank you very much.

22 (Applause.)

23 Again, apologies for interrupting  
24 people but we are trying, we have to stay on  
25 time.

1 Next up is Dr. Aaron Horne, who's a

2 structural interventionist, and a board

3 member of the Association of Black

4 Cardiologists. Good morning.

5 DR. HORNE: Good morning. Thank you

6 for the invitation. Again, I'm here as a

7 representative, a member of the Association of

8 Black Cardiologists and as a co-chair of the

9 Structural Heart Task Force for the Association

10 of Black Cardiologists, which was actually

11 implemented three years ago when some of the

12 data that you saw previously from the TVT

13 registry showed that over a five-year period of

14 time, there was still only a 3.8 percent

15 penetrant of this particular technology within

16 the African-American community. So we've spent

17 a significant amount of time researching this,

18 and we think it's incredibly important that you

19 are giving us a platform to discuss this today.

20 I have no conflicts to report.

21 So, we look at the question that, one

22 of the questions I was asked to address is,

23 again, whether or not there are unintended

24 barriers to access created by volume

25 requirements? The simple answer to this is

1 yes, and I think that it's important to be a  
2 little bit provocative with this because  
3 oftentimes, and again, the mission of the  
4 Association of Black Cardiologists is to help  
5 equity. We have an opportunity, I believe  
6 today, to prevent being able to go down this  
7 path again of talking about unintended  
8 consequences. By looking at the data  
9 critically, I think we have an opportunity to  
10 not go down that same path.

11       So, do hospital volume requirements  
12 create unintended barriers to TAVR? Again,  
13 there's limited evidence supporting specific  
14 volume requirements. As we've seen today,  
15 volume requirements create barriers to access  
16 for undertreated populations that I'll  
17 demonstrate in my talk today, especially  
18 minorities, and the focus should be on  
19 broadening appropriate access.

20       So today I'll go through some of the  
21 literature in discussing and understanding  
22 access to valvular heart disease treatment and  
23 existing disparities. We'll talk about the  
24 impact of volume requirements, and again, I  
25 think most importantly, we'll discuss solutions

1 to providing TAVR to underserved populations.  
2 So, disparities exist in a range of  
3 different areas, race, women, elderly,  
4 community versus academic centers, and  
5 geography. So, we have one study that's  
6 reported lower severe aortic stenosis in  
7 African-Americans with significant limitations.  
8 You know, I think that one of the things that  
9 we see when you critically evaluate the data is  
10 that there's clearly underdiagnosis and  
11 undertreatment of aortic stenosis within the  
12 African-American community. I have some data  
13 that I'll demonstrate later, and if you look at  
14 the way in which this information is amassed,  
15 it's critically important. We know that there  
16 has been limitations to long-term care  
17 relationships within African-American  
18 communities specifically, and we know that also  
19 if you look at patients that are in long-term  
20 healthcare facilities, you see that actually  
21 there is an increased diagnosis if those  
22 patients actually have an opportunity to be in  
23 a sustained environment. So again, we'll go  
24 through each of these articles, but we know  
25 that existing disparities in TAVR are well

1 documented.

2 Here is a study that was published by  
3 Dr. Ben Rodriguez and he looked at, again, a  
4 retrospective cohort design in four  
5 community-based hospitals, at patients greater  
6 than 40 years of age with aortic valve disease  
7 from January of 2011 to June of 2016. And  
8 after adjusting for clinical and  
9 echocardiographic variables, black patients  
10 were less likely to be referred for  
11 cardiothoracic surgery for treatment of aortic  
12 valve disease than white patients. An adjusted  
13 odds ratio for CTS referral was .48 for blacks  
14 when compared to whites.

15 This, again, was a publication by  
16 Dr. Waksman and despite an overall increase in  
17 referrals for TAVR, blacks are still less  
18 likely to be referred for treatment. And this  
19 is, I think again, very interesting  
20 information. Again, if we go back into the FDA  
21 approval in 2011 and even if we look at, again,  
22 the fact that now that we've gone from  
23 inoperable and high risk patients being able to  
24 be treated via the guidelines to now, even with

1 able to be treated and even, I think we have an  
2 opportunity to improve on this, but even with  
3 more familiarity with this disease process,  
4 African-Americans are still treated less  
5 likely.

6 So if we look at, again, racial  
7 disparities in TAVR implantation result from  
8 multiple complex factors, and this is a topic  
9 that I think really hopefully as a panel we  
10 have an opportunity to discuss, because  
11 oftentimes when we talk about health equity, I  
12 think it's important to not hopefully be  
13 paralyzed by the fact that it is a complex  
14 issue, but I would argue to try to be creative  
15 and try to find solutions so that considering  
16 the high mortality associated with this  
17 particular disease state, this is something  
18 that I think does need immediate attention.

19 So, aortic stenosis impacts all races.  
20 So based on limited data, prevalence of aortic  
21 stenosis does not vary by ethnicity. However,  
22 African-Americans are at increased risk for

23 earlier onset of aortic stenosis, hence  
24 becoming symptomatic more quickly, and we saw  
25 the Brownwell and Ross curve and how these

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1 patients can very quickly fall off that curve  
2 and again, it results in death. We know there  
3 are about 78,000 African-Americans at risk of  
4 severe aortic stenosis in the United States.

5       So, aortic stenosis impacts all races  
6 with little variance, and again, this is a very  
7 interesting slide, because what happens is if  
8 you look at this particular document, we know  
9 that actually African-Americans in the hospital  
10 settings have been less documented to have  
11 aortic stenosis based on physical exam or based  
12 on their interaction with the particular  
13 healthcare providers.

14       However, if you look at objective  
15 findings such as echocardiographic findings in  
16 African-Americans, Hispanics and white men and  
17 women greater than 60 in a long-term health  
18 facility, again, these are patients that are in  
19 a captive environment, and you follow and you  
20 do echocardiograms in these patients, they  
21 actually have just as high of a prevalence,

22 even if they might not have had an opportunity  
23 to interact with a long-term health provider  
24 over time and to be able to have that  
25 documented in their medical record. However,

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1 when you have them in a long-term health  
2 facility, they actually have just as high  
3 prevalence of aortic stenosis.

4       However, we know again that African-  
5 Americans are at an increased risk for earlier  
6 onset of aortic stenosis and become more  
7 symptomatic quickly and obviously, most  
8 importantly, clearly all the presenters today  
9 have made the focus of this the patient. The  
10 critical nature of this disease state means  
11 that these patients obviously have increased  
12 morbidity and mortality, and there's obviously  
13 increased costs associated when they are  
14 becoming more symptomatic more quickly and  
15 having increased hospitalizations and emergency  
16 room visits for heart failure exacerbations and  
17 the like.

18       So again, this is another trial that  
19 Dr. Shaked, et al., looked at a cross-section

20 of a healthcare utilization project of aortic  
21 stenosis inpatient discharges of patients  
22 greater than 50 years from 2002 to 2012.  
23 Blacks were thought to have a lower prevalence  
24 of aortic stenosis than whites based on patient  
25 records. But again, this is incredibly

95

1 important; based on clear objective data, based  
2 on echocardiography, the prevalence was parity.  
3 So the discrepancy, again, may be  
4 underdiagnosis of aortic stenosis in African-  
5 Americans.  
6 African-Americans historically have  
7 been undertreated for valvular heart disease  
8 and again, I think this is important because  
9 obviously this is not just in the aortic valve  
10 space but also in the mitral valve space. If  
11 you look at this particular trial, we saw that  
12 about 1,400 adult patients who underwent  
13 first-time isolated mitral valvuloplasty or  
14 mitral valve replacement at two institutions  
15 between 1993 and 2003, you can see that  
16 African-Americans were less aggressively  
17 treated.

18 We also know that -- and this is a

19 very important slide. If you look at the lower  
20 right, aortic valve replacement in African-  
21 Americans and low income groups to the single  
22 urban tertiary care referral center in a  
23 retrospective case control study, 67 TAVR  
24 patients with severe aortic stenosis, to  
25 control with TAVR, non-blacks were

96

1 significantly more likely to receive TAVR than  
2 blacks, and income disparity was also  
3 significant; so for every \$1,000 increase in  
4 income, a .9 percent increase in the odds of  
5 receiving TAVR.

6 I'll show you some data a little bit  
7 later and if you look at, again, the Medicare  
8 population, there's a staggering difference in  
9 the median income of African-Americans compared  
10 to their Caucasian counterparts, and there's  
11 also a more striking disparity as it pertains  
12 to savings. And we talked about, again, a  
13 patient's ability to be able to access TAVR  
14 sites outside of one's particular community,  
15 cost is obviously associated with that as well,  
16 and so I would argue that this has further

17 exacerbated this particular issue and it is  
18 something that, again, I'm happy that we have  
19 an opportunity to discuss today.

20 So this is, again, was my foray into  
21 TAVR. I happened to be in that first wave of  
22 structural heart fellows to come out of  
23 training, and it was striking to us when we got  
24 this particular data that showed that only four  
25 percent of African-Americans, 3.8 percent to be

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1 specific, were actually penetrating the  
2 transcatheter aortic valve technology, and this  
3 is why we spent a significant amount of time  
4 trying to bring light to this particular issue.

5 So, low TAVR growth among African-  
6 Americans. Again, TAVR penetration and growth  
7 in the African-American population remains low,  
8 and part of this topic has been frustrating  
9 because it's challenging at times to have to  
10 disprove a narrative that we don't see founded  
11 in terms of whether or not there is truly an  
12 underpenetration of aortic stenosis amongst  
13 African-Americans, and I'll show you more data  
14 that I hope is more compelling than while I  
15 hope we have already demonstrated that we see

16 that there's an underdiagnosis and  
17 undertreatment of aortic stenosis in the  
18 African-American population, it's also  
19 interesting to note that there's a higher  
20 refusal rate of this particular technology  
21 within the African-American population. So  
22 when we talk about the disparities that exist,  
23 I think it's important that we talk about the  
24 full array of this particular topic as it  
25 pertains to disparities.

98

1 So, Medicare beneficiaries will become  
2 more diverse as population demographics change,  
3 and that obvious information was revealed  
4 earlier as well. So, I think that what's  
5 really important, and again, this is true in  
6 the surgical literature as you'll see here,  
7 also in the transcatheter aortic valve  
8 replacement literature, that even though  
9 African-Americans have been underdiagnosed and  
10 undertreated, once they actually get to the  
11 therapies, the outcomes are just as good. So  
12 this is a very important point that again, in  
13 this era of hopefully shared decision-making

14 and health equity, and ensuring that patients  
15 are aware of the array of technologies that are  
16 available to them, that if they actually get  
17 offered the therapy and accept it, they are  
18 doing just as well.

19       So again, the first slide that I just  
20 showed was the surgical outcomes, but even if  
21 you look at transcatheter aortic valve  
22 replacement, and this is also from Dr. Waksman,  
23 that if they actually get referred, their  
24 outcomes are just as good.

25       So, reducing access to TAVR has a

99

1 disproportionate negative impact on women as  
2 well with severe aortic stenosis. If you look  
3 at this particular slide, women benefit more  
4 from TAVR than SAVR. And again, as my earlier  
5 slide said, the disparities exist not just as  
6 it pertains to African-Americans but as it  
7 pertains to women, as it pertains to regional  
8 variations, where people live in rural  
9 environments, et cetera, so this is something I  
10 hope that the panel will review as well.

11       So patients, and Dr. Leon actually  
12 showed a similar slide about this, patients

13 over 65 years of age avoid traveling for care.  
14 When presented with a one percent increased  
15 risk of death, 75 percent of patients would  
16 still prefer their local hospital. So that's  
17 pretty powerful, obviously especially as it  
18 pertains to shared decision-making, patients  
19 obviously deserve that autonomy to choose,  
20 again, you know, what's important to them. And  
21 the question is, considering the high mortality  
22 associated with this particular disease state,  
23 does it makes more sense to, as we've shown  
24 with the 1.5 percent projected mortality risk  
25 associated with this procedure, does it make

100

1 sense to not offer that patient an opportunity  
2 to receive this particular therapy when clearly  
3 they state that they're not willing to travel  
4 for their care?

5 So patients, again, this reiterates  
6 this, 23 percent of their decision to seek  
7 surgical care was decided by travel time. It's  
8 not an insignificant thing. You know,  
9 patients, a lot of times it's the hospital in  
10 which their children were born, this is the

11 community that they know, this is a place that  
12 they feel safe and comfortable in. And again,  
13 in this era of shared decision-making, those  
14 are all incredibly important factors that I  
15 think we have to take into consideration.

16 So, this was also shown earlier, the  
17 different variations in time between diagnosis  
18 and treatment is greater for TAVR patients. In  
19 2016, the days between aortic stenosis  
20 diagnosis and treatment for SAVR versus TAVR,  
21 and you can see that there's a 134-day  
22 difference between diagnosis and treatment for  
23 a disease state, again, that had a one-year  
24 adjusted mortality of 50 percent if not  
25 treated.

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1 The number of visits between diagnosis  
2 and treatment, again, is greater for TAVR  
3 patients. You know, 11 additional visits are  
4 typically seen for TAVR patients as opposed to  
5 patients that are offered surgical aortic valve  
6 replacement.

7 So if we look at, again, this higher  
8 volume requirement, it can negatively impact  
9 select rural communities. With a 50 TAVR and

10 30 SAVR annual volume requirement scenario,  
11 there are ten sole community centers that would  
12 be under volume thresholds, so there's a  
13 potential for ten communities to be left  
14 without access to appropriate therapy. It is  
15 very profound, and again, our membership base  
16 in the Association of Black Cardiologists is in  
17 Jackson, Mississippi, Pensacola, Florida; I  
18 mean, these are real communities, these are  
19 real patients, and I hope that this is  
20 something that we continue to discuss.

21       And if we look at it again, aortic  
22 stenosis patients do not do well waiting. If  
23 we look at it again in the interest of time,  
24 this is a slide we went over previously, but  
25 you can see that this is a particular disease

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1 state with a very high mortality associated  
2 with it, and hints again under the current  
3 iteration, we see that patients that undergo  
4 TAVR evaluation wait 134 days more and have  
5 more visits, this is something that we  
6 hopefully can figure out how to streamline as  
7 well, and if we look at again at the 1.5

8 percent in-hospital mortality in 2017.

9 So, impact of volume requirements.

10 Volume requirements would heighten

11 socioeconomic and racial disparities. This is,

12 again, a different study, and I hope that

13 what's reassuring, because obviously the point

14 here is to only address evidence that's here in

15 the literature, and you can see that in the

16 lexicon of literature on this particular topic,

17 there actually is a significant amount of

18 information demonstrating the issue that we're

19 trying to address here. So again, for every

20 \$10,000 increase in income, the odds of

21 receiving TAVR is increased by ten percent, and

22 non-blacks were significantly more likely to

23 receive TAVR than blacks, with an odds ratio of

24 2.812.

25 And so this is the slide that I

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1 alluded to earlier. If you look at minority

2 Medicare beneficiaries and the less economic

3 stability to overcome additional barriers to

4 access healthcare services, if you look at,

5 again, the median per capita income of Medicare

6 beneficiaries by race and ethnicity in 2016,

7 you're talking about 30,000 for whites and  
8 17,350 for blacks, and 13,650 for Hispanics.  
9 And again the median savings, which is  
10 incredibly important, you have a difference  
11 that's, you know, eightfold. And so this  
12 disparity is something that we can't ignore,  
13 because we know that obviously economics are  
14 going to influence patients who are consumers  
15 in the healthcare space decision-making  
16 process, and the way in which we are currently  
17 constructed, this is something that these  
18 patients are still having to deal with.

19       So, few hospital programs will meet  
20 the proposed advanced center of care volume  
21 thresholds and again, this is an  
22 acknowledgement that this slide does not  
23 reflect the consensus document that was  
24 discussed earlier today, this is an older  
25 iteration that was a consensus document

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1 regarding centers of excellence, so again, I  
2 want to acknowledge and clarify that. However,  
3 if you looked at the requirements that were  
4 previously suggested, only 10 percent of

5 centers would meet all three of these volume  
6 requirements, and therefore you would have a  
7 disproportionate amount of patients that  
8 wouldn't have access to what is clearly a  
9 lifesaving therapy.

10 So, volume thresholds could  
11 significantly reduce the number of hospitals  
12 providing valve services. So again, if you  
13 look at the reduction in the number of  
14 hospitals providing valve services from 1,135  
15 in 2016 to 119 after the imposition of  
16 thresholds, this would be the environment in  
17 which patients would have essentially deserts  
18 of places where they could receive care if you  
19 factor in their preference or lack of  
20 preference to travel in, the economics  
21 surrounding their ability to be able to get  
22 access to said care.

23 So most importantly, what are the  
24 solutions? So, this slide is incredibly  
25 important, and I hope it's something that we

105

1 can reflect on a little bit. What I think we  
2 need to look at, again, patient reasons for not  
3 undergoing aortic valve replacement, you can

4 see here that you have a disproportionate  
5 number for patients in the African-American  
6 community that actually declines this  
7 lifesaving therapy. At the least, I would  
8 argue that is a rationale for some  
9 self-reflection, and I think it's  
10 multifactorial. Travel is clearly a piece of  
11 it, education is a piece of it. I think that,  
12 at least what I would hope, is an  
13 acknowledgment that this is something that we  
14 need to delve into a little bit more.

15       So we looked at, again, from the  
16 Journal of Racial and Ethnic Health  
17 Disparities, that after echo, blacks were more  
18 likely to decline AVR, be lost to follow-up,  
19 and to not be referred to cardiology.

20       So again, this is again from The  
21 American Journal of Cardiology and this is  
22 something that I mentioned earlier. But again,  
23 after adjusting for clinical and  
24 echocardiographic variables, black patients  
25 were less likely to be referred to

2 valve disease compared to their white  
3 counterparts.  
4       So, a potential solution. I would  
5 argue that existing geographical barriers would  
6 lead us to better geographical alignment. If  
7 we look at counties where 20 percent or more  
8 population is African-American and focused on  
9 centers in those particular areas, then one  
10 would argue that you'd have a better  
11 opportunity to, again, get care to the patient  
12 as opposed to putting the onus on the patient  
13 to go to where the treatment is available,  
14 considering other variables such as cost and  
15 comfort and preference that are currently  
16 limiting patients' ability to seek particular  
17 care.

18       This obviously, again, is a very very  
19 important article, and this was mentioned  
20 earlier, that it's critical to this discussion.  
21 However, I would argue that some of this data  
22 was based on earlier iterations of the valve  
23 when we had larger sheath sizes and you didn't  
24 have development as it pertains to ability to  
25 decrease perivalvular leak and things along

1 those lines with the new technologies.  
2 So, solutions. I would argue, again,  
3 that there needs to be a frank and honest  
4 discussion, and acceptance of the need to  
5 improve in this particular space. Three  
6 potential opportunities are to conduct patient  
7 outreach surveys, patients receiving TAVR and  
8 those who refuse treatment. We should, I would  
9 recommend developing a TAVR advisory board  
10 partnering with the Association of Black  
11 Cardiologists to increase patient awareness,  
12 and develop a national campaign to address  
13 disparities.

14 So, this is my experience. I am in  
15 Dallas, Texas, and I came to a center which is  
16 not dissimilar from a lot of other centers in  
17 Dallas. However, if you look at the median  
18 U.S. income, it's 57,000. If you look at  
19 Dallas it's 47,000. In Oak Cliff where I  
20 practice, it's 41,991. So during the period of  
21 time that I've been there, we have actually  
22 performed -- this was presented in May so we're  
23 actually up to about 60 now, and in that period  
24 of time, 28 percent of our patients have been  
25 African-American when four percent is the

1 national average.

2       So, I would argue that this is not  
3 insignificant, and clearly there is the  
4 opportunity to do a better job of penetrating  
5 this particular demographic as we've shown in  
6 our smaller community-based hospital, that  
7 that's been what we've accomplished, and you  
8 can see, I'm proud of the outcomes that we've  
9 had, and this is something that clearly is a  
10 single center case study but I think it's  
11 indicative of the opportunity to improve, and  
12 note that if you look at just the stark  
13 difference in the penetration of African-  
14 Americans that we were able to treat in  
15 comparison to the national average.

16       So, implications and conclusions. I  
17 think we need to reconceptualize hospital  
18 metrics. Shared decision-making is not optimal  
19 unless all valve centers offer both SAVR and  
20 TAVR. Limiting patient access through  
21 arbitrary procedure-specific quotas will create  
22 unintended barriers and hopefully we have an  
23 opportunity to prevent those barriers from  
24 being unintended. Transparent quality metrics  
25 is how programs should be differentiated.

1           And we need to build greater  
2 understanding and awareness. Develop greater  
3 understanding of patient barriers to TAVR. Use  
4 that information to inform awareness campaigns  
5 directed towards patients and physicians.

6           And plan for community TAVR centers  
7 and novel outreach, aligning TAVR centers in  
8 communities where need is greatest and the  
9 population is underserved.

10          Thank you for your time.

11          (Applause.)

12          DR. BACH: Thank you very much,  
13 Dr. Horne. It is ten -- we are 14 minutes  
14 ahead of schedule, so thank you to all the  
15 speakers for that, for being crisp and concise.  
16 So the break is moved up and it's going to end  
17 at 10:31, we'll be back in our seats.

18          A couple of housekeeping  
19 announcements. There are, I've seen a number  
20 of my friends from the press in the back.  
21 Particularly, there's a separate sign-in sheet  
22 for people from the press which is currently  
23 blank, so may I ask that you sign in on that  
24 press sheet? Don't be ashamed of your

1 As regard to the press, we are all  
2 private citizens on this panel, but we will not  
3 speak about the topic of this MedCAC in the  
4 halls. Many of us are friends with people in  
5 the audience, we are happy to socialize, but we  
6 will neither speak amongst one another nor with  
7 the press, nor with anyone here during the  
8 breaks or at lunch. Afterwards, we are all  
9 free to do and speak with whomever we like.  
10 Thank you very much for your attention this  
11 morning.

12 (Recess from 10:17 to 10:31 a.m.)

13 DR. BACH: Thank you, Dr. Feldman, you  
14 have five minutes.

15 DR. FELDMAN: Thank you very much. I  
16 am Ted Feldman, representing the Society for  
17 Cardiovascular Angiography and Interventions.  
18 I'm a past president of the organization and an  
19 interventional cardiology practitioner in a  
20 medium-sized community hospital. I have been  
21 involved with PCI for over three decades and  
22 TAVR since its inception in trials here in the

23 United States. This is my disclosure  
24 statement.  
25 First, I want to say on behalf of the

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1 society that we endorse the multi-society  
2 expert consensus systems of care document, and  
3 I want to emphasize two points.

4 As a practicing interventional  
5 cardiology and TAVR operator, I am confident  
6 that a PCI volume threshold is important to  
7 both begin and sustain TAVR programs.  
8 Expertise in PCI is critical, not only to the  
9 ability to handle the not uncommon catastrophic  
10 complications of TAVR procedures, including  
11 coronary occlusion, but also the complex  
12 concomitant coronary artery disease that  
13 requires treatment ahead of these procedures in  
14 at least 20 percent of cases and commonly  
15 afterward.

16 And I also want to emphasize that the  
17 society is confident that procedural volume  
18 requirements for TAVR programs outweigh the  
19 harms of limiting access to TAVR to only  
20 hospitals that meet these volume requirements.  
21 We are confident that we've identified a

22 volume-outcome relationship with TAVR as has  
23 been demonstrated with virtually every other  
24 complex procedure in medicine, and we remain  
25 unconvinced that there's an access to care

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1 issue that would be resolved by the addition of  
2 more TAVR programs.

3 I want to say further that the  
4 individual operator and institutional  
5 requirements may be less important than the  
6 aggregate of these requirements that we believe  
7 define institutions that have the physician  
8 resources, the institutional infrastructure,  
9 and the capability to deliver highest quality  
10 TAVR services.

11 I want to also take a minute to  
12 emphasize that the multi-society effort to  
13 promulgate a set of recommendations to optimize  
14 quality care for patients represents the real  
15 ideal of professionalism, and I want to  
16 reference a document that defined  
17 professionalism here, and note that this has  
18 been a collaborative work among four societies  
19 representing the majority of interventional

20 cardiologists and surgeons in the United  
21 States, and that this is the best of a process  
22 for self-regulation and standard setting, and  
23 that the goals of scrutiny and transparency in  
24 the document are really critical.

25 We do believe that patient and

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1 physician education are the most important  
2 elements to improve access to care, and I think  
3 several of the prior presentations emphasized  
4 that the barriers to access are actually  
5 complex and multifactorial, and I want to  
6 emphasize one data point I've seen in the  
7 discussion of this issue over the last several  
8 months. In the state of Wyoming, which has  
9 zero TAVR sites, the rate of TAVR per Medicare  
10 population is significantly higher than in my  
11 home state of Illinois with 19 TAVR sites.  
12 It's very hard when you see those data to argue  
13 that adding sites in Illinois is going to  
14 improve the access to care, rather than working  
15 hard to educate patients and physicians  
16 regarding this disease. And I would say that a  
17 lot of the growth of TAVR that we've seen in  
18 the last half decade represents existing

19 efforts to promulgate education and educate  
20 both patients and physicians.

21 So we do remain focused on quality,  
22 and I think a couple of the next speakers are  
23 going to talk about how difficult and critical  
24 it is to measure quality, but the idea that  
25 access and more sites are equivalent, I think

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1 has been a big part of the discussion up until  
2 now and there is absolutely nothing to suggest  
3 that those two things are equated with one  
4 another. Thank you.

5 DR. BACH: Thank you, Dr. Feldman.  
6 Next up is Dr. John Carroll, who is a professor  
7 of medicine at the University of Colorado  
8 School of Medicine, representing the American  
9 College of Cardiology, and thank you for  
10 coming.

11 DR. CARROLL: Thank you. My name's  
12 John Carroll, I'm a clinical interventional  
13 cardiologist, I perform, or I treat patients  
14 with valvular heart disease, and I do perform  
15 TAVR. These are my disclosures, I'm salaried,  
16 I volunteer my time to ACC.

17 The STS/ACC registry is a new model of  
18 collaboration among many stakeholders -- could  
19 I have my slides? So, this is a new model of  
20 collaboration among many stakeholders and we  
21 agree on much more than the disagreements that  
22 have been aired today. The registry has  
23 multiple critical functions creating a clinical  
24 knowledge machine, developing metrics for high  
25 stakes applications, providing the

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1 infrastructure for aid to regulatory  
2 reimbursement colleagues.  
3 Did the original NCD succeed in its  
4 purpose of rational dispersion of a new  
5 treatment? The huge growth in TAVR is related  
6 to the treatment access of 584 sites, and the  
7 professional consensus document does not close  
8 those sites, as has been thought by a draft.  
9 And the U.S. has the highest density of TAVR  
10 sites anywhere in the world. The excellent  
11 clinical results in the U.S. cited by many  
12 today have occurred in the context of the  
13 original requirements that include volume  
14 thresholds. That should go into the decision  
15 of the committee voting on these volume

16 requirements.

17       These data from DCRI have been  
18 explained by Dr. Bavaria. These are  
19 contemporary data, combining S-3 and Evolut.  
20 If you separate them out, you will lose the  
21 power of your statistical ability to determine  
22 differences. But clearly buried here in the  
23 overall improved outcomes is a signal that low  
24 volume sites have a great variability. Yes,  
25 some have zero mortality, but do you want to go

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1 to a site that's done ten cases with zero  
2 mortality?

3       These outcomes are apparent with a  
4 50-case threshold, and reducing the proposed  
5 requirements would be expected to create a  
6 large increase in the number of low volume  
7 sites. So, Dr. Leon, do you want to marry low  
8 volume SAVR sites with low volume TAVR sites,  
9 and low volume TAVR sites with higher surgical  
10 mortality? No.

11       As individual outcomes have improved,  
12 it increases the need to use composite outcomes  
13 to assess site performance and its relationship

14 to volume. These recently acquired concerning  
15 data argue that it's premature to discard  
16 consideration of volume thresholds.

17 We acknowledge that there are issues  
18 with access to TAVR due to patients not being  
19 told about TAVR and we need to correct that,  
20 not by opening more sites but by education. We  
21 acknowledge a concern with broad healthcare  
22 disparities based on rural locations, race,  
23 et cetera, and we would love to partner with  
24 Dr. Horne in addressing most of those issues  
25 that have nothing to do with opening more TAVR

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1 sites, but basic healthcare education and  
2 access issues.

3 The TVT registry does gather data on  
4 reported healthcare outcomes pre and post TAVR,  
5 and we developed predictive models of patients  
6 at one year of being both alive and with an  
7 improved quality of life. This is  
8 groundbreaking work that must be continued.  
9 The NCD must continue with its coverage with  
10 evidence decision if we want to continue to  
11 learn, and solve many of these questions that  
12 have been raised today in a scientific way and

13 come up with the right solutions.  
14 TAVR is not a simple procedure. 22  
15 percent of patients undergoing TAVR have  
16 significant in-hospital procedures. It's not  
17 like simple hernia and should be distributed to  
18 all hospitals. The need for a PCI threshold is  
19 not related to a volume-outcome relationship,  
20 it's related to the experience and expertise to  
21 treat patients with severe AS and coronary  
22 disease. The need of a surgical AVR threshold  
23 relates to having high quality staff as an  
24 option for patients to select, and having  
25 surgical experience and expertise for the

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1 multiple TAVR-related issues, and six percent  
2 of TAVR procedures still require surgical  
3 access.

4 And I'd like to point out that  
5 Dr. Leon actually agreed in his compromise with  
6 the need for some volume thresholds.

7 In conclusion, the transition to using  
8 sophisticated quality metrics to assess site  
9 performance has begun. Your voting to support  
10 certain volume thresholds during this

11 transition will protect patients and allow  
12 large families, a large family of high quality  
13 programs to continue to grow and fully mature.  
14 Metrics for performance assessment do not  
15 magically appear, they require much work to  
16 develop and validate from independent experts  
17 in health outcomes research. An accreditation  
18 process must be also developed, and I implore  
19 the MedCAC committee not to discard any  
20 consideration of volumes, you're not to vote on  
21 absolute numbers, but whether there should be  
22 any volume thresholds for programs to open and  
23 continue.

24       The unintended consequence of reducing  
25 standards, volume thresholds is

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1 straightforward. It is to compromise the  
2 quality of care for all Americans, rural,  
3 African-Americans, et cetera. Thank you.

4       DR. BACH: Thank you, Dr. Carroll.

5       (Applause.)

6       DR. BACH: Next up is Dr. Shahian, I  
7 hope I'm pronouncing your name correctly, who's  
8 a professor of surgery at the Harvard Medical  
9 School, chair of the Society of Thoracic

10 Surgeons Council on Quality, Research and

11 Patient Safety. Dr. Shahian.

12 DR. SHAHIAN: Thank you, good morning.

13 Well, you've heard, or you will hear from other

14 presenters, that volume thresholds are simply

15 an inferior proxy to measures of quality and

16 that they should be eliminated. Quite to the

17 contrary, we believe that volume thresholds are

18 an absolute prerequisite for accurately

19 measuring direct quality. No organization in

20 health care has demonstrated a greater

21 commitment to quality measures than STS, as

22 evidenced by our largest in class number of

23 NQF-endorsed measures, most of which are

24 risk-adjusted outcomes. 65 percent of our

25 adult cardiac surgery participants publicly

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1 report these on our website, note both risk

2 adjusted and morbidity and mortality for aortic

3 valve replacement, as well as several process

4 measures for CABG.

5 This slide from our manuscript shows

6 that we are developing a similarly robust

7 portfolio of direct outcome measures for TAVR,

8 and will also institute a public reporting  
9 system.

10 So given this commitment to direct  
11 quality measurement, especially outcomes  
12 measures, why volume thresholds, why are we  
13 supporting this? Well, one reason is the  
14 volume-outcome association shown by Dr. Carroll  
15 and others today, but there's another critical  
16 reason. If we want to accurately and reliably  
17 measure quality, we have to address three  
18 fundamental measurement issues, random sampling  
19 variation, measure reliability, and the  
20 statistical power to detect outliers.

21 This slide depicts the 95 percent  
22 confidence intervals of a proportion or a rate  
23 at various sample sizes corresponding to  
24 program volumes. If you take a sample, let's  
25 say a year's worth of cases, that has only 50,

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1 or even a hundred procedures, and you get a  
2 result of three percent for mortality, the real  
3 underlying mortality rate of that program could  
4 be anywhere from one percent or less to eight,  
5 ten, or even 12 percent.

6 Now, you remember those very low

7 volume programs in previous slides that some  
8 presenters described as being high quality low  
9 volume programs? Well, the fact of the matter  
10 is, and they know this, that we know absolutely  
11 nothing about a program that does 30 or 40  
12 cases and has zero mortality. They could  
13 easily have ten mortalities in their next 50  
14 cases and have an overall mortality of ten  
15 percent.

16 This slide shows a related concept,  
17 prediction intervals, which are the basis of  
18 funnel plots, which we and others use to assess  
19 quality. If we know the average rate in a  
20 population, say about two percent as in this  
21 slide, prediction intervals show you the range  
22 of sample values. Again, let's say a year's  
23 results from individual providers, that would  
24 still be consistent with that program having a  
25 rate that's not statistically different from

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1 the population average of whatever confidence  
2 intervals you choose. Again, you can see that  
3 at volumes of 50 or a hundred cases, sample  
4 values of ten percent mortality could still be

5 perfectly consistent with the true underlying  
6 mortality rate in the long term of around two  
7 percent. So, two different statistical  
8 techniques with the same message. Small  
9 samples, low volumes, substantial random  
10 sampling variations.

11 Another fundamental characteristic of  
12 a good performance measure is reliability,  
13 signal and noise ratio, reproducibility, which  
14 for all STS composite measures, we require to  
15 be at least .5. In this example which is taken  
16 from colorectal surgery where the event rate  
17 here was 20 percent, below volumes of a  
18 hundred, that is to the left of a hundred  
19 cases, reliability is consistently well  
20 below .5, and if you take lower, even lower  
21 event rates, the kind that we're talking about  
22 here with TAVR, that reliability would even be  
23 much lower, so we have no reliability really to  
24 speak of at the kind of volumes that would  
25 occur if we didn't have some kind of volume

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1 threshold.

2 And finally, the power to detect true  
3 outliers is highly dependent on sample size.

4 As shown in this slide for a procedure with  
5 about a three percent mortality rate, to detect  
6 a doubling of mortality with an alpha of about  
7 five, .05, you'd need hundreds of cases to have  
8 80 percent power, which many regard as  
9 desirable. The smaller the sample size, the  
10 more likely you are to have a Type II  
11 statistical error, failure to identify a true  
12 difference in performance.

13 In summary, outcome measurement is  
14 highly problematic with low volumes. If we're  
15 truly interested in assuring high quality TAVR,  
16 then programs have to have sufficient case  
17 volume to allow meaningful quality measurement.  
18 Frankly if I had my way, it wouldn't be 50  
19 cases, it would be a hundred cases, because I  
20 think both volume-outcome data and the  
21 statistical considerations are much more  
22 convincing at a level of a hundred, but we'll  
23 settle for 50.

24 DR. BACH: Dr. Shahian, please wrap  
25 up.

1 DR. SHAHIAN: Sure. And just in case

2 some of you are wondering, well, how do we deal  
3 with this in the case of STS performance  
4 measurement, for our composite measures, they  
5 have much more ability because they encompass  
6 many different kinds of outcomes, much greater  
7 ability with fewer cases to detect differences  
8 in outcome, and we do require a reliability  
9 of .5 for every measure. Thank you very much.

10 DR. BACH: Thank you very much.

11 (Applause.)

12 Next up is Dr. Thoralf Sundt, who is  
13 the chief of cardiac surgery at the  
14 Massachusetts General Hospital. And please,  
15 may I ask you to please try to stay on time?  
16 There's a clock here to the right so you can  
17 monitor yourself. Thank you.

18 DR. SUNDT: All I need is my  
19 disclosure slide. My name is Thoralf Sundt, I  
20 am chief of cardiac surgery at the Mass General  
21 Hospital and professor of surgery at the  
22 Harvard Medical School. More importantly, I'm  
23 a clinical heart surgeon, I've practiced  
24 cardiac surgery for more than 25 years, and I  
25 frequently care for patients with aortic

1 stenosis. I appreciate the opportunity to  
2 address the panel.

3       We're here because transcatheter  
4 aortic valve replacement has been  
5 transformative. We celebrate this advance, we  
6 embrace the technology, and welcome the  
7 innovations that make it more technically  
8 reproducible and accelerate the learning curve.

9 As the technology came on line, CMS wisely  
10 recognized that access to high quality care  
11 demanded rational dispersion of this powerful  
12 technology. The NCD has had a very very  
13 positive effect by reinforcing the importance  
14 of the multidisciplinary team.

15       The issue at hand here is broader than  
16 the ease with which a device can be implanted  
17 in an aortic annulus, the issue here is the  
18 treatment of aortic stenosis in human beings.

19 The Institute of Medicine established  
20 patient-centered care as one of the six  
21 dimensions of healthcare quality. This  
22 requires informed discussions of all options.

23 Only when all options, including surgical  
24 aortic valve replacement are available with  
25 high quality outcomes, can truly

1 patient-centered care be provided, care in  
2 which the treatment is tailored to the patient  
3 rather than tailoring the patient to the  
4 available treatment.

5       A functional heart team is critical to  
6 providing this care, especially to the most  
7 vulnerable patients, those patients least  
8 empowered as their own advocates to navigate  
9 the complexity of the medical system. We want  
10 to very directly address the specific questions  
11 you have posed.

12       Doctors Feldman and Carroll have  
13 focused on TAVR, including importantly the  
14 variability in outcomes among low volume  
15 centers, and Dr. Shahian has discussed the  
16 inescapable challenges in proving quality when  
17 numbers are small. As a representative of a  
18 surgical organization, I will address your  
19 questions specifically surrounding the surgical  
20 requirements.

21       You asked us about the requirements  
22 for initiating a SAVR program, specifically how  
23 confident are we in the surgical volume  
24 thresholds we've set. The answer is very  
25 confident. We all strive to be evidence based.

1 Still, there are few randomized trials in the  
2 treatment of valvular heart disease.  
3 Accordingly, we rely on collective experience  
4 and judgment. Surgical aortic valve  
5 replacement has been performed for almost 60  
6 years with a decline in operative mortality  
7 rate currently to two percent according to the  
8 STS database, not four percent. The cumulative  
9 experience of the surgeons on the writing  
10 committee exceeds 200 years, 200 years of  
11 clinical experience in the centers to which  
12 patients with failed operations are referred,  
13 Stanford, Penn, UCLA, Pitt, Michigan, Emory,  
14 Harvard. It's the view of this group, as I  
15 suspect it is for many of you, and I guarantee  
16 is the view of the patients I see every day in  
17 my office prior to undergoing heart surgery,  
18 that teamwork, experience and practice matters.

19 How often am I asked by a patient, how  
20 many of these have you done, and how frequently  
21 do you do this operation, and do you work with  
22 the same team regularly? These are appropriate  
23 questions, as evidenced by Dr. Leon's  
24 demonstration of the relationship with outcomes

25 and surgical volumes. Thank you, Marty. The

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1 number set in this document is just shy of a  
2 week, one a week for a new program, not an  
3 impossibly high bar by a long shot, less than  
4 one a week.

5       You also asked us the closely related  
6 question, how confident are we in the threshold  
7 of procedural volumes for the principal  
8 cardiovascular surgeon? The answer is very  
9 confident. The learning curve for many  
10 surgical procedures has been studied and  
11 published; it's remarkable how often the number  
12 100 recurs. This is required to safely and  
13 reliably achieve the high quality outcomes our  
14 patients deserve. Remember, these are also the  
15 surgeons that will be called on to rescue  
16 patients from the uncommon but potentially  
17 catastrophic complications of TAVR. This is  
18 particularly important in institutions starting  
19 up their TAVR programs where the complications  
20 may occur more frequently, and especially as  
21 the move to lower and lower risk patients  
22 occurs. The annual volume threshold is less

23 than twice a month, again, not burdensome.

24 How confident are we in our threshold

25 SAVR procedure volumes to maintain a program?

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1 Very confident. The threshold recommended at a  
2 bare minimum is less than one a week. If care  
3 is to remain patient centered, the surgeon and  
4 team must be able to offer the same access to  
5 high quality care to the patient more  
6 appropriate to undergo surgical aortic valve  
7 replacement.

8 In conclusion, the AATS believes that  
9 it's critical that CMS continue to support the  
10 value of this multidisciplinary approach. It's  
11 about ensuring access to high quality  
12 patient-centered care. We've heard the analogy  
13 to pediatric cancer care, but this care is  
14 provided in only specialized centers, it has  
15 nothing to do with the ability of the pharmacy  
16 to mix the drug, and it has nothing to do with  
17 the ability of the IV team to conduct the  
18 infusion, it's about the experience and  
19 judgment of the whole team. We all know that  
20 care is best provided by teams, teams with  
21 experience and teams that work together

22 frequently. The team needs to keep sharp and  
23 like any technical exercise, whether playing  
24 the violin or performing heart surgery,  
25 experience matters and so does ongoing

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1 practice. Isn't that where you want your care?

2 Thank you.

3 DR. BACH: Thank you very much.

4 (Applause.)

5 Next up, Susan Strong and Donnette

6 Smith are presenting together. They're heart

7 valve survivors. Susan Strong is president of

8 the Heart Valve Voice U.S., Donnette Smith is

9 president of Mended Hearts, and they

10 collectively have ten minutes.

11 MS. STRONG: Good morning. As you

12 said, my name is Susan Strong, and I am a TAVR

13 patient. I am also a founding board member and

14 the president of Heart Valve Voice. Heart

15 Valve Voice is a nonprofit organization that's

16 committed to improving the diagnosis, treatment

17 and management of heart valve disease for

18 patients. We are exclusively focused on

19 representing the voice and priorities of heart

20 valve patients.

21 I am a long-term survivor of Hodgkin's  
22 lymphoma with radiation-induced heart valve  
23 disease. My valve was replaced via TAVR in  
24 2014.

25 For the past four years I've had the

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1 opportunity to connect with hundreds of  
2 patients, and I'm grateful that you today are  
3 including our voices in a meaningful way in  
4 this very important discussion. I hope that  
5 you'll remember this from today, that patients  
6 want to be a part in shared decision-making.  
7 We deserve to know about all of our treatment  
8 options and to have appropriate access to all  
9 of them.

10 It's my pleasure to share the podium  
11 with Donnette Smith, president of Mended  
12 Hearts. I'm now going to cede the remainder of  
13 my time to Donnette, who will give the formal  
14 presentation on behalf of our task force.

15 DR. BACH: Ms. Strong, just a  
16 procedural issue. You need to give disclosures  
17 verbally since you don't have slides, if you  
18 can.

19 MS. STRONG: Okay. My disclosures are  
20 on our slide. Will that work?  
21 DR. BACH: They're on the next slide?  
22 Okay, great. Thank you. Sorry about that.  
23 MS. SMITH: Thank you, Susan. On  
24 behalf of the Heart Valve Disease Policy Task  
25 Force, thank you for the opportunity to present

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1 our views on access to all appropriate  
2 treatments for all heart valve disease  
3 patients. These are our disclosures.  
4 I was born with a bicuspid aortic  
5 valve and have had three open heart surgeries.  
6 Every week I'm honored to visit with patients  
7 and their families to help them as they face  
8 their treatment and their recovery. As an  
9 organization, Mended Hearts supports more than  
10 200,000 patients throughout their journey each  
11 year, so we know the patient story.  
12 Mended Hearts is honored to partner  
13 with organizations such as the Alliance for  
14 Aging Research and Heart Valve Voice. Sue  
15 Passion, the president and CEO of the alliance,  
16 and Marilyn Serafini, the executive director of

17 Heart Valve Voice, are here with us today. The  
18 mission of the task force is to advocate for  
19 policy solutions to improve access, research,  
20 and awareness of heart valve disease detection  
21 and treatment.

22 There's no question that valve disease  
23 is deadly. Let's all acknowledge the elephant  
24 in the room, patients die from lack of access.  
25 So what stands in the way of better health

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1 outcomes? First of all, awareness of the  
2 disease is low. Three out of four Americans  
3 report knowing little to nothing about heart  
4 valve disease. Additionally, six in ten heart  
5 valve disease patients surveyed responded that  
6 they did not have or recognize their symptoms,  
7 they were diagnosed only because they went to  
8 the doctor for something else.

9 You all already know from previous  
10 speakers that as valve patients wait for  
11 treatment, we die, so our focus today should be  
12 on getting patients more timely access to these  
13 lifesaving treatments. As has been previously  
14 shared, the undertreatment of aortic stenosis  
15 is very well documented.

16 Today, not every patient has a fair  
17 shot. When discussing treatment options, we  
18 know that even if patients qualify for TAVR,  
19 this option is not always presented. Based on  
20 multiple analyses of TAVR that were cited  
21 earlier today, significant disparities exist  
22 based on race, ethnicity, income, and actually  
23 where people live. While these disparities are  
24 not unique to valve disease, the questions  
25 behind them remain unanswered, and we need to

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1 continue to search for the why.

2 When the original NCD was decided,  
3 volume was used to ensure quality in the  
4 absence of other evidence. Thanks to the TVT  
5 registry and numerous studies, we now have a  
6 significant body of evidence that proves TAVR  
7 is safe and effective. TAVR is an important  
8 treatment option that can reduce the burden on  
9 the patient. Not only is it less invasive, but  
10 it also improves the patient experience, it  
11 shortens hospital stays and recovery times, and  
12 it produces better outcomes.

13 Despite good intentions, the current

14 NCD creates unintended barriers. Choosing to  
15 use volume instead of quality as a measure may  
16 inappropriately restrict access. Typically  
17 only the largest hospitals in the country offer  
18 these new therapies. The bottom line is,  
19 patients do not hear about all their options  
20 unless they are lucky enough to walk through  
21 the right door of the right hospital. This  
22 creates inequalities. Experiences vary greatly  
23 depending on which hospital a patient visits,  
24 and which provider they consult. And  
25 frequently, the patients who are harmed are the

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1 most vulnerable in our community.  
2       Quality is what matters to patients,  
3 not quantity. In the case of TAVR, there are  
4 ample studies to help patients like me make  
5 informed decisions based on our personal  
6 priorities. This panel should consider the  
7 more recent studies that have shown excellent  
8 outcomes in both high and low volume hospitals.  
9 Patients should not be put in the middle of  
10 meeting annual volume requirements to maintain  
11 programs.  
12       Additionally, outcomes that are

13 meaningful to patients are what really matters.  
14 Depending on where a patient may be in life,  
15 certain outcomes may be more important than  
16 others. Outcomes that were important to me  
17 were how long I had to stay in the hospital,  
18 being able to recover at home, and what kind of  
19 a burden I would be on my husband and my  
20 family. For some patients, these outcomes may  
21 be even more important than survival.

22       The Heart Valve Disease Policy Task  
23 Force believes that all patients should have  
24 access to all appropriate treatments. To  
25 achieve this goal, we have the following

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1 recommendations. First, we need to move away  
2 from volume requirements and adopt specific  
3 quality -- sorry, one more slide. First, we  
4 need to move away from volume requirements and  
5 adopt specific quality measures that matter to  
6 patients. We also need to provide patients  
7 access to unbiased easily understood  
8 information on hospital and provider  
9 performance through a tool like Hospital  
10 Compare. Last, we need to apply the same rules

11 to both SAVR and TAVR. Every patient deserves  
12 the opportunity for real shared decision-making  
13 so we can choose the right treatment at the  
14 right time and at the right place.

15 Speaking as someone who has literally  
16 placed my heart in a surgeon's hands multiple  
17 times, it makes me sad when I meet patients or  
18 caregivers who would have made a different  
19 decision had they known their options. You  
20 have an important opportunity in front of you  
21 today to continue moving forward to ensure  
22 better access and hope for more patients and  
23 their families. On behalf of the patients,  
24 thank you for this opportunity.

25 (Applause.)

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1 DR. BACH: Thank you very much.  
2 Ms. Strong, it's me over here. I'm sorry. You  
3 have to disclose your own conflicts of  
4 interest, not those that were in the slide  
5 deck, you weren't listed on that slide. So if  
6 you don't know what to disclose, we can go over  
7 it.

8 MS. STRONG: Okay. I have once  
9 received a speaking fee for a patient day from

10 Edwards Lifesciences.

11 DR. BACH: Thank you. Next up is  
12 Dr. Steven Goldberg, the director of structural  
13 heart disease, Tyler Heart Institute, Community  
14 Hospital of the Monterey Peninsula.

15 DR. GOLDBERG: Thank you very much.  
16 I'd like to thank the committee and I'd like to  
17 thank CMS for this wonderful opportunity to  
18 have this debate today, and I think to provide  
19 an opportunity to air some opinions that  
20 otherwise have not had a forum for this  
21 discussion. I titled mine, that this is an  
22 access of care issue rather than a volume  
23 requirement issue. I don't believe I have any  
24 conflicts of interest to disclose on this  
25 matter.

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1 Volume requirements, of course, is  
2 used as a surrogate for quality of care, but  
3 access to care is the dynamic tension that is  
4 impacted by these requirements. This is a busy  
5 slide, I'm going to skip through many many  
6 things here, but I think that we have to focus  
7 in on data versus opinion. We've already heard

8 excellent discussion on the lack of data on PCI  
9 volume and TAVR experience, but I would like to  
10 go down to the fourth line here and say, is  
11 there any representation from the smaller  
12 hospitals that are impacted by these volume  
13 requirements? If not, who is protecting the  
14 interests of patients treated at those  
15 institutions? And here after that is just  
16 another reference saying that there is  
17 controversy as to whether volume requirements,  
18 volume measures are accurate surrogates of  
19 quality, at least with relationship to CABG.

20 Assume for a moment there is a  
21 statistically significant but clinically small  
22 difference in outcome when the procedure is  
23 limited to larger hospitals compared to smaller  
24 volume hospitals. Is it not important to  
25 ensure that the drop in access to care doesn't

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1 numerically overwhelm the small difference in  
2 outcome?

3 Why do patients go to smaller  
4 hospitals? Geography; and Dr. Pelikan  
5 mentioned, even in an urban center, geography  
6 can be a major issue. Cultural, which has been

7 well addressed by Dr. Horne. And efficiency;  
8 patients prefer to go to smaller hospitals,  
9 this has been documented, with higher  
10 satisfaction rates of patients treated at  
11 smaller hospitals than larger hospitals.

12 It is interesting to see that the, a  
13 distribution of hospitals in this country, that  
14 the majority of hospitals that are large enough  
15 to provide TAVR but are -- in other words, at  
16 least a hundred beds, most of them are less  
17 than the large hospitals. So the  
18 five-percenters, I think, is where most of the  
19 key opinion leaders and the opinions are coming  
20 from, but there are four to five times as many  
21 hospitals that could be providing TAVR that are  
22 in the less than 500-bed range.

23 And if we look at who is doing most of  
24 the work, in fact it is the operators at these  
25 smaller hospitals. From the California OSHPD

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1 or Office of Statewide Health Planning and  
2 Development, we see that there are 16 hospitals  
3 with over 500 beds, but the other hospitals  
4 perform most of the valve surgeries on

5 patients, so there are three to four times more  
6 valve surgeries done in the smaller hospitals.  
7 And I would ask, is there appropriate  
8 representation for these hospitals in making  
9 the decisions for CMS or for these guidelines?  
10 Consider the TAVR patients, we've  
11 heard this already. They're frequently elderly  
12 and/or debilitated. Travel carries challenges,  
13 including medical risks, fatigue and costs.  
14 Their support system, their family members are  
15 also affected by traveling, the time off from  
16 work, or perhaps they can't even find time to  
17 take off from work in addition to costs. The  
18 need to travel is often used as a reason not to  
19 pursue TAVR by symptomatic elderly patients. I  
20 can just share my personal experience having  
21 just moved to Monterey, California, that that  
22 is an argument made by many patients, and  
23 Dr. Horne has already talked about the minority  
24 patients.  
25 So arguments that -- I think I'm going

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1 to skip that and this, and just go to the TVT  
2 registry data, that the conclusions from the  
3 TVT registry analysis that has been mentioned,

4 that the data is high quality and is of great  
5 interest but is inconclusive. It is reasonable  
6 to believe that the data may not be currently  
7 relevant in light of the confounder of learning  
8 curve as part of that analysis, as well as  
9 advances in TAVR.

10 Relying upon these preliminary data to  
11 justify public policy decisions seems to be  
12 arguable at the least. Shouldn't it be a clear  
13 message that drives public policy decisions,  
14 not, quote, way beyond the understanding and  
15 skills of the vast majority of cardiologists  
16 like us, end quote, the comment from Alan  
17 Cribier who wrote the editorial regarding the  
18 TVT registry data? The downside of accepting  
19 and acting on these preliminary and confounded  
20 data will be a restriction to access of care.

21 DR. BACH: Please wrap up.

22 DR. GOLDBERG: This is it right here.  
23 So in conclusion, maintaining or establishing  
24 volume requirements limits access of care to  
25 patients with established benefits to TAVR.

1 Most key opinion leaders come from larger

2 hospital systems, so have a potential inherent  
3 bias and conflict of interest over this issue.  
4 Establishing a voice for smaller less vocal  
5 hospitals, as Dr. Pelikan has done today, is  
6 important in establishing major policy  
7 decisions, especially since those hospitals  
8 care for a significant percentage of U.S.  
9 patients, over three times the volume of larger  
10 hospitals. Thank you very much for your  
11 attention.

12 (Applause.)

13 DR. BACH: Thank you, Dr. Goldberg.  
14 Next up is Larry Wood, who's a corporate vice  
15 president at Edwards Lifesciences.

16 MR. WOOD: I'd like to thank the panel  
17 for being here today and I'd like to thank CMS  
18 for the opportunity to speak. My name is Larry  
19 Wood, I run the transcatheter valve program for  
20 Edwards globally. This is my disclosure slide,  
21 but Edwards pays all of my salary and my entire  
22 existence and wellbeing is dependent on my job  
23 there, so you should probably take those things  
24 into consideration when you take my commentary,  
25 but I have also been involved with TAVR since

1 the very inception of it and in many ways I  
2 feel this is my life's work and purpose for  
3 being here.

4       There's the consensus documents that  
5 have come out from the societies, and  
6 unfortunately the documents were not finalized  
7 prior to us submitting our slides so we were  
8 all working off drafts. I think the societies  
9 have moved a long way in their preamble to try  
10 to address many of the concerns expressed by  
11 many of the stakeholders. However, there still  
12 are volume requirements in the documents that  
13 we believe could adversely affect patient care.

14       I think the evidence around, that  
15 we've heard today around the volume-outcome  
16 relationships, you know, from our perspective  
17 does not exist, or is not supported by the  
18 evidence, but restricting the access to care we  
19 know will harm patients. Even increasing  
20 patients' wait to care will adversely impact  
21 patients, as was shown in a number of  
22 presentations today.

23       Intuitively, volume-outcome makes  
24 sense, intuitively I think everybody thinks it  
25 makes sense and we all believe it does, but the

1 question before us today is what evidence do we  
2 have to support it, and when we look at  
3 contemporary TAVR, we just don't see the  
4 volume-outcome relationship with our latest  
5 technology, and I think that's true of both  
6 companies, I think that's true of Edwards and I  
7 think it's true of Medtronic as well.

8       When we started TAVR and we first  
9 commercialized, our first full commercial year  
10 was in 2012, and when we started there were a  
11 lot of questions about whether this procedure  
12 could be rolled out safely, whether it could be  
13 rationally dispersed, and whether we could  
14 duplicate the high quality outcomes from the  
15 clinical trials in the generalized setting. We  
16 started with about a hundred centers and we had  
17 a mortality rate just under five percent.  
18 We've continually added centers every year and  
19 we have watched the results continue to  
20 improve, and in 2017 there were 540 active TAVR  
21 programs and the mortality rate fell to 1.5  
22 percent. So I think this shows that we have  
23 been able to expand, and through high quality  
24 training and high quality proctoring, and the  
25 entire community coming together to teach each

1 other from their own mistakes so that new  
2 centers didn't have to repeat them, we've been  
3 able to advance this therapy in an incredibly  
4 responsible way. I think most people point to  
5 this as the best example for rolling out a new  
6 disruptive technology, not something that we  
7 need to attack or change.

8       This is a slide, this is Medicare  
9 claims data so this is the Medicare population,  
10 this was shown earlier so I won't spend a lot  
11 of time on it. I think what this slide  
12 illustrates, though, is when you have two  
13 therapies that can be used for the same patient  
14 population, it's critically important that you  
15 look at those procedures holistically, not  
16 individually in isolation. It's important that  
17 patients want to know how well their aortic  
18 stenosis is being treated, not how well the  
19 center might do one procedure versus another  
20 procedure, and I think that that's critically  
21 important.

22       Many of the experts have agreed that  
23 TAVR will likely become the preferred option  
24 for patients, I've heard people say it will be

25 70-30, or 80-20 would be the split, and I think

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1 that those are reasonable estimates as we go  
2 forward. As TAVR continues to shift volume  
3 from surgery to TAVR, it will become  
4 increasingly difficult for centers to meet the  
5 surgical volume requirements.

6 What do we want in the healthcare  
7 system? We want centers to do the procedures  
8 that they can do well and we want them to refer  
9 the procedures out that are beyond their  
10 capabilities. But when you put volume  
11 thresholds in place, you create incentives to  
12 do just the opposite of that. If a center is  
13 struggling to meet their volume requirements,  
14 they have to hold on to every single patient,  
15 they can't refer them to another center for  
16 what may be a more appropriate procedure for  
17 that patient, and this gets very real if you're  
18 a patient.

19 This is a patient, this is a real  
20 patient that we have, but I'm using it as an  
21 example here. Let's say that there's a  
22 hospital, and in November this patient

23 presents, he's 82 years old, he has a number of  
24 comorbidities, he would be considered  
25 intermediate or high risk. The center's done

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1 52 TAVRs, they've met their TAVR threshold by  
2 the new requirement, but they've done 25  
3 surgeries. This center is now faced with a  
4 dilemma, do they do the procedure that they  
5 think may be best for this patient, or do they  
6 do the procedure that they need to do to meet  
7 their quota. And the irony of this is in this  
8 theoretical world, if they didn't meet their  
9 surgical quota they would lose their TAVR  
10 program but they would continue to do surgery,  
11 and that just doesn't make good logical sense  
12 for patients.

13 I think when we look at the system we  
14 have to think about this from a very  
15 patient-focused perspective, and what do  
16 patients want? Patients want to get high  
17 quality care. We have the ability to measure  
18 quality today. Things like the STS risk score  
19 is very sophisticated, we can use O to E (O:E) ratios,  
20 there's things that we can do today that we can  
21 measure how all valve patients do at any

22 center, and I think that that can be done. I  
23 think patients want to make sure they get the  
24 right procedure, and that means the right  
25 procedure for them as an individual.

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1 And I think they want to have that  
2 done as close to home as they can possibly do  
3 it and get high quality care, because it does  
4 create a burden on their family. The average  
5 TAVR patient goes through ten to 15 hospital  
6 visits before their procedure, and many of  
7 these patients, the average age in the United  
8 States is 80 years old, so there's a  
9 significant burden on these patients to travel  
10 distances. So with that I will conclude my  
11 comments, thank you.

12 (Applause.)

13 DR. BACH: Thank you very much. Next  
14 up is Dr. Pieter Kappetein, who is the chief  
15 medical officer at Medtronic who is in charge  
16 of Structural Heart and Cardiac Surgery. Oh,  
17 no, I'm sorry. He's been replaced by Eric  
18 Vang, Dr. Eric Vang, also from Medtronic.

19 DR. VANG: Yeah, unfortunately, Pieter

20 was not able to be here due to unforeseen  
21 circumstances. Again, my name is Eric Vang.  
22 I'm the senior director for clinical research  
23 at Medtronic Structural Heart. I've been in  
24 clinical research for about 20 years and been  
25 on the forefront of a lot of the evidence

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1 development in therapies, and so with that, I  
2 do believe that the discussions we've had today  
3 do require a strong balance between quality  
4 outcomes and patient access, and be data  
5 driven. Medtronic does not believe that there  
6 is sufficient evidence to modify the volume  
7 requirements in the TAVR NCD at this time.

8 Obviously not my disclosures, but I am  
9 an employee of Medtronic and a shareholder as  
10 well.

11 Medtronic has invested significantly  
12 in evidence, and the procedural training for  
13 the safe and responsible growth of this  
14 therapy, as illustrated on this slide. Our  
15 analysis of the data has shown excellent  
16 outcomes under the existing NCD and that there  
17 is no relationship between volume and outcome.  
18 We share the concerns expressed today regarding

19 any potential decrease in the number of centers  
20 which could impact the patient access.  
21 The following slide illustrates the  
22 TVT results which are being shared today for  
23 the first time. The TVT registry shows that  
24 mortality, stroke and major vascular  
25 complications, and pacemaker implantation in

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1 the real world setting in patient populations  
2 will continue to improve and have improved, and  
3 are shown here to be numerically lower than our  
4 clinical trial results. This holds true across  
5 all risk strata, you see that with extreme  
6 risk, high risk and the intermediate risk  
7 cohort. These are 30-day complication results  
8 and as you see here at one year, they still  
9 hold true.

10 Given today's focus, we analyzed the  
11 data from the TVT registry on the outcomes  
12 based on site volume, and then compared this  
13 data. While this is a complicated slide with a  
14 lot of information, the key takeaway from this  
15 slide is we do not see a difference in outcomes  
16 across site volumes. This prompted us to

17 conduct further analysis to understand this  
18 discrepancy. So at this point in time I'd like  
19 to move away from the slide and like to direct  
20 the panel to a handout that we provided you  
21 earlier today. This is also available outside  
22 of the room just as you move outside the doors.

23 This is a handout that includes  
24 analysis that we provided to CMS earlier this  
25 week, and they allowed us to share this with

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1 the panel today. In looking at the  
2 volume-based outcome relationship, we attempted  
3 to replicate the analysis presented by the  
4 societies as it was inconsistent with our own  
5 analysis. Working with direct research, we  
6 utilized the MedPAR data. This data is  
7 publicly available on the claims data set which  
8 reflected TAVR procedures performed on Medicare  
9 patients. Please refer and look at the top of  
10 page one, the first slide.

11 We believe that the society analysis  
12 uses an unweighted average methodology to  
13 evaluate site volume and outcomes. In this  
14 methodology, the unweighted results reflect the  
15 average of individual hospital mortality rates

16 without accounting for procedure volumes. This  
17 can yield variable results, especially when  
18 analyzing small sample sizes. In contrast, the  
19 use of weighted averages reflect the actual  
20 mortality rate seen in the patients treated  
21 across all centers. Additional data regarding  
22 these methodologies are included in the first  
23 slide.

24 The slide at the bottom of page one  
25 highlights the flaw of using unweighted

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1 averages versus the conventional weighted  
2 averages. When considering this, the actual  
3 mortality rate seen in patients treated at low  
4 volume centers is three percent, not 4.4  
5 percent, which is comparable to the higher  
6 volume centers.

7 In looking at page two at the top of  
8 the chart, using the conventional weighted  
9 average methodology, this illustrates  
10 statistically significant reductions of  
11 mortality over time. The mortality difference  
12 between the high volume and low volume centers  
13 also converges in the most recent years. You

14 can see this in 2017, that there is no  
15 difference in outcomes.  
16 So as you consider the questions posed  
17 to the panel, please consider the methodology  
18 used in analysis regarding volume and outcome.  
19 We believe the use of conventional weighted  
20 averages provides a more representative and  
21 accurate depiction and assessment. Thus, I  
22 believe that achieving quality outcomes must be  
23 balanced with appropriate patient access.  
24 Other speakers have underscored the importance  
25 of patient access already, so in the interest

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1 of time, I'm going to move through the next few  
2 slides.  
3 Thus in conclusion, we believe that  
4 CMS policy making should maintain quality while  
5 protecting patient access to TAVR therapy.  
6 Medtronic does not believe there is sufficient  
7 evidence to modify the current operator and  
8 facility outcomes to the TAVR NCD at this time.  
9 Thank you for the opportunity to present.  
10 (Applause.)  
11 DR. BACH: Thank you very much. Next  
12 up is Megan Coylewright, Dr. Megan Coylewright,

13 who is the associate director of Structural  
14 Heart Disease Program, Heart and Vascular  
15 Center, at Dartmouth-Hitchcock.

16 DR. COYLEWRIGHT: Thank you for the  
17 opportunity to address these important  
18 questions about how we provide care for our  
19 patients with aortic stenosis. So, today I'm  
20 representing myself as a cardiologist, my  
21 patients. My institution provided support for  
22 me to come down, Dartmouth-Hitchcock Medical  
23 Center, the most rural academic medical center  
24 in the country. And I'd like to speak from my  
25 experience, as many of us have, the experience

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1 of sitting in clinic with patients who have  
2 very different goals and preferences than I do,  
3 and listening to them. My disclosures are that  
4 I speak on shared decision-making to  
5 clinicians, hospital centers, industry, and now  
6 government, and I learn and listen about shared  
7 decision-making from my patients.

8 We're here today to ask, what is the  
9 evidence? We love looking at the evidence as  
10 cardiologists, we pore over it. We start with

11 clinical research, and thanks to many of the  
12 leaders in the audience, we have a lot of  
13 evidence about the safety and effectiveness of  
14 this therapy. That goes to our guidelines,  
15 which we've seen, expert consensus documents,  
16 and that leads us here, to figure out how we're  
17 going to create policy to ensure adequate  
18 outcomes for our patients.

19 But we're just starting to focus on  
20 the fact that maybe at the very top of this  
21 curve, are we asking the right questions,  
22 what's most important to patients? And we  
23 heard today, you all picked four variables,  
24 those aren't necessarily on my list, so we need  
25 to think about what matters to patients. Does

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1 the small difference in mortality, in-hospital  
2 mortality between the varying centers, is that  
3 what's most important?

4 We've answered Medicare's questions  
5 from the original NCD, how does the real world  
6 population differ from those in the clinical  
7 trials? Very similar patients with improving  
8 outcomes as the technology evolves and as we  
9 share best practices with each other. I think

10 that's the beauty of this therapy, we've been  
11 great about sharing what works and what  
12 doesn't, and that's helped improve outcomes for  
13 patients.

14 Now I know the men and women of the  
15 panel, and Medicare, are committed to serving  
16 Medicare beneficiaries, that's what you're in  
17 the job for, but I think it's actually the  
18 mission statement of the Office of Minority  
19 Health within Medicare that says it best for  
20 what we should focus on, and that is to ensure  
21 that the voices and needs of the populations we  
22 represent are present as we develop, implement  
23 and evaluate policies and procedures. That the  
24 voices and needs are present.

25 And I would argue we haven't asked

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1 those questions yet, so we have a lot of  
2 different outcomes that we've decided as  
3 scientists and physicians are important, but  
4 now we can move to processes where we make sure  
5 we listen to the patient voice. And when I say  
6 to a patient, when I sit down in clinic, they  
7 don't ask me how many I've done or what our

8 outcomes are, they ask me to take care of them  
9 there in the community. It's a different  
10 experience, but it's mine to speak of, and  
11 specifically I don't want to exchange best  
12 patients, I want to exchange best practices.  
13       And I'll just share a story with you,  
14 not the patient's real name, but a real story.  
15 Mrs. Richardson, who had a valve problem, and  
16 she needed to have a transcatheter valve placed  
17 but it was in a different valve position, and  
18 in our community hospital we weren't offering  
19 this yet within the research trials, so I spent  
20 hours preparing the Power Point, getting the  
21 slides and the films down to Boston, conference  
22 calling with my partners. And she called me a  
23 week after the appointment was made and said I  
24 will not travel, I won't go there unless you go  
25 with me. And I don't say this to boast, I say

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1 it that it matters to patients to get care in  
2 their community. She died six months later of  
3 heart failure.  
4       And I think about many patients like  
5 that who've refused to travel and how important  
6 it is, and it's specifically important to

7 vulnerable populations. We've heard about a  
8 couple of them. Number one, women benefit more  
9 from TAVR than SAVR, and yet get it less.  
10 We've learned from our national research  
11 endeavor called Win Her, where they're looking  
12 at how do we get women involved in  
13 cardiovascular trials, they tell us, listen,  
14 I'm a caregiver, grandchildren, my husband, I  
15 can't travel, I have all those other  
16 responsibilities that are just as important,  
17 and in fact for some it's more important than  
18 the differences in mortality. It's our job to  
19 give them the information so that they can tell  
20 us what is best for them, and we have that  
21 information.

22 Similarly for African-American  
23 patients. There's no doubt that that category  
24 of patient refusal has a lot to do with having  
25 racial concordance and congruence with their

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1 providers, and making sure that we're  
2 communicating in ways that match with their  
3 experience.

4 And finally, patients with low

5 resources in rural areas. There is a lot of  
6 data already out there that shows that it's  
7 difficult for them to access care, not for us,  
8 for me to drive down, not for me, but for  
9 understanding that the values and preferences  
10 are different for our patients. We've got data  
11 out of North Carolina showing that rural  
12 populations aren't accessing AVR, and we've got  
13 the heat maps to show the very low penetrance  
14 of TAVR, that we're not treating the patients  
15 that need it.

16 A study from Dartmouth a long time ago  
17 asked patients, let's just say the mortality  
18 risk increased from three percent to six  
19 percent, it doubled. Would you go to a  
20 different center? 45 percent said no, I still  
21 want to stay here. You could argue, maybe they  
22 don't understand the numbers, but let's trust  
23 our patients. There are other things that are  
24 important to them besides that chance of a  
25 different mortality.

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1 DR. BACH: Please wrap up.

2 DR. COYLEWRIGHT: We just concluded  
3 another study recently, and patients told us if

4 we're going to consider new therapies, we're  
5 going to discuss it with a trusted physician.  
6 So those conversations are needed and best held  
7 in a shared decision-making process where we  
8 present the data to patients, we're the experts  
9 in that, and they're the experts in their  
10 values and preferences, and then together a  
11 true shared decision can be made, and I think  
12 that's how we will improve our outcomes  
13 together. Thank you.

14 (Applause.)

15 DR. BACH: Thank you very much,  
16 Dr. Coylewright. We now have a period for open  
17 public comment, there was a signup sheet for  
18 nonscheduled speakers out front, we have  
19 approximately seven of them, and I would like  
20 to ask them to come to the microphone. You  
21 each have one minute. I'd like you to start  
22 with your name, your affiliation and your  
23 disclosures, after which time I'll start the  
24 clock on you, in case you have, I don't know,  
25 two or three minutes of disclosures.

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1 And I apologize, I'm doing my best

2 reading. Michael Deeb, from the University of  
3 Michigan.

4 DR. DEEB: Good morning. My name is  
5 Michael Deeb, and I represent the University of  
6 Michigan. U of M would like to acknowledge  
7 that the disparity of access to care is real  
8 and exists in isolated geographical areas such  
9 as Wyoming and in low income socioeconomic  
10 underserved areas such as rural Alabama and  
11 Georgia, not in large urban areas, and  
12 certainly not in Southern California as we  
13 heard earlier, where the ratio of patient lives  
14 to TAVR sites is among the best in the country.  
15 The majority of low volume sites are not in the  
16 underserved areas but in the overserved areas  
17 of high access and significant competition.

18 U of M would also like to bring to the  
19 attention of the MedCAC panel another major  
20 reason for the patients being underserved, and  
21 that is financial. If you look at the two DRGs  
22 for reimbursement for TAVR in the underserved  
23 areas, it is on average \$35,000. If you look  
24 at the manufacturer charge to the institutions  
25 for the TAVR, it is between \$30- and \$35,000

1 per case. This leaves the institutions  
2 approximately \$5,000 per case to cover all the  
3 remaining costs of the entire procedure --

4 DR. BACH: Your time is up.

5 DR. DEEB: -- including facility and  
6 resources. Thank you.

7 DR. BACH: Thank you. Next up is  
8 David Cox, and could I ask Robert Cubeddu to  
9 come up after Mr. Cox.

10 DR. COX: On behalf of over 3,000 U.S.  
11 interventionalists who are --

12 DR. BACH: Please state your name and  
13 affiliation, and disclosures. Thank you.

14 DR. COX: David Cox, SCAI, no  
15 disclosures.

16 DR. BACH: Thank you.

17 DR. COX: On behalf of over 3,000 U.S.  
18 interventionalists who are SCAI members, thank  
19 you for allowing me as president of SCAI to  
20 share our views. Quality of programs doing  
21 TAVR remains the most important goal, and we  
22 believe that all programs, but especially low  
23 volume programs are charged with the need to  
24 know their data and to do internal reviews to  
25 improve it, and failing that, to turn to

1 external reviews to help improve poor  
2 performance. All that's pointed out in our  
3 paper and presentation, and that outcome data  
4 should be transparent to patients.

5       Secondly, we cannot overemphasize the  
6 importance of a heart care team. Our  
7 presentations and paper emphasize that we now  
8 have to focus on imagers who help us with echo  
9 and CT, as well as 24/7 pacemaker backup. If  
10 you can't do that at your hospital, then you  
11 shouldn't do TAVR.

12       Finally, we believe SCAI should be  
13 involved in a massive educational effort to  
14 educate both patients and primary care  
15 practitioners about aortic stenosis in the hope  
16 to improve access and improve mortality. Thank  
17 you for your time.

18       DR. BACH: Thank you very much.  
19 Robert Cubeddu. I'm sorry if I'm mangling  
20 that. Okay. Tom Nguyen?

21       DR. NGUYEN: My name is Tom Nguyen,  
22 I'm a cardiothoracic surgeon in Houston, Texas.  
23 As part of my disclosures, I'm a consultant for  
24 Edwards Lifesciences, Abbott and LivaNova.

25       We've seen a transition in treating

1 TAVR patients from high risk patients to  
2 intermediate risk patients, and most likely low  
3 risk patients. We can argue that it's safe to  
4 do TAVR in these lower risk patients in lower  
5 volume centers because, well, they're lower  
6 risk, but I want to build an argument against  
7 this, or for the contrary.

8       As Dr. Joe Bavaria previously  
9 presented, there is some data to suggest low  
10 volume programs performing TAVRs on lower risk  
11 patients are having, or might have worse  
12 outcomes. I would like to argue that these  
13 lower risk patients, there's an increased need  
14 to have perfect outcomes in these patients.  
15 Outcomes for low risk patients need to be  
16 perfect, and that's why it's imperative to have  
17 qualified surgeons and cardiologists involved  
18 and available, and maintain strict criteria for  
19 TAVR programs. If we do a TAVR on an  
20 85-year-old with CAD, PAH, renal disease, COPD,  
21 and a complication occurs, most surgeons would  
22 be less likely to intervene. But if we do a  
23 TAVR on a 60-year-old bicuspid, otherwise  
24 healthy, and complications occur, we will

25 intervene and our surgical procedures can be

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1 life-saving. These patients will be more and  
2 more of our patients as we see a trend towards  
3 lower risk patients.

4 DR. BACH: Your time is up. Thank you  
5 very much. Dr. Nguyen, after this, could you  
6 see Ms. Ellis, please? Thank you. Richard  
7 Wright.

8 DR. WRIGHT: Good morning, Richard  
9 Wright, Providence Saint John's Health Center,  
10 Santa Monica, California. I have no conflicts,  
11 I paid my own way. I also am the cardiology  
12 advisor to the RUC and I co-chair the Medicare  
13 Contractor Advisory Committee for California.

14 Several points. Number one, I don't  
15 even know why there's an NCD for TAVR. Having  
16 been involved in LCD development for a long  
17 time, NCDs are supposed to be for coverage.  
18 Everybody agrees here it's a terrific  
19 procedure. I would suggest that CMS consider  
20 retiring the NCD, I just don't see why it has  
21 to exist.

22 Number two, as Dr. Goldberg said, the

23 80 percent of the hospitals that don't do TAVR  
24 were not represented on the ACC expert  
25 consensus document. I don't understand why

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1 that's the case.

2 Number three, why the focus on PCI?

3 We did 400 Watchman's in our facility, they  
4 don't count. We live in a place where we have  
5 less than two percent smokers, our STEMI volume  
6 is down 70 percent, and somehow we get  
7 penalized for being conservative for doing  
8 PCIs, we don't do elective PCIs very much at  
9 all. I don't think that should prohibit us  
10 from doing TAVR. Thank you.

11 DR. BACH: Thank you. I'm sure we  
12 will all have RUC questions for you later. Ron  
13 Waseman, or Waksman, sorry.

14 DR. WAKSMAN: I'm Ron Waksman, I am  
15 director of cardiology at the MedStar  
16 Washington Hospital Center. My disclosure is  
17 that we received grants from both companies,  
18 Edwards and Medtronic.

19 I have four points, very short. First  
20 of all, in 2019 we're going to have a moving  
21 target of TAVR. The TAVR of ten years ago,

22 seven years ago, five years ago, and nowadays  
23 are going to be different, we are going to see  
24 less and less surgery because by that time  
25 we're probably going to have also lower risk

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1 approved. In our own experience with our lower  
2 risk TAVR which we presented at the CRT  
3 meeting, 125 patients, ten centers, low volume  
4 did as good as the high volume center.

5 Third, I don't understand why we need  
6 two signatures of surgeon. If we have one  
7 surgeon that does the procedure, isn't that  
8 enough?

9 And the last point is the TVT  
10 registry. It is taxing, our institution pays  
11 about half a million dollars a year to get this  
12 information. While this information is  
13 important, I think it should be revisited, what  
14 we should ask, how should we get the best  
15 information, and who should sponsor it.  
16 Institutions cannot carry that for a long  
17 period of time, especially when they come to  
18 400, 500 cases a year. Thank you very much.

19 DR. BACH: Thank you very much. Next

20 up is Matt Austin.

21 DR. AUSTIN: Good morning. My name is  
22 Matt Austin, I'm a faculty member at the  
23 Armstrong Institute for Patient Safety and  
24 Quality at Johns Hopkins Medicine, and I have  
25 no disclosures.

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1 I'm actually here today speaking on  
2 behalf of the Leapfrog Group, a nonprofit based  
3 out of Washington D.C. that represents large  
4 purchasers of healthcare that buys healthcare  
5 benefits on behalf of their employees. Decades  
6 of research have demonstrated a very strong  
7 link between hospital volume and better  
8 outcomes for patients for many high risk  
9 surgeries. These better outcomes include  
10 reduced mortality rates, reduced complication  
11 rates, shorter lengths of stay and lower costs.  
12 And while we recognize that we need to ensure,  
13 while we recognize the tension with ensuring  
14 access for patients to TAVR, we firmly believe  
15 that the establishment and use of a minimum  
16 volume standard is important to patients.  
17 Thank you.

18 DR. BACH: Thank you very much. Next

19 up is Susan Peschin, and I'm sorry if I  
20 mispronounced your name.  
21 MS. PESCHIN: Actually, you did great.  
22 I'm Sue Peschin, and I serve as president and  
23 CEO of the Alliance for Aging Research, a  
24 nonprofit in Washington D.C., and we have  
25 received funding from Edwards Lifesciences.

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1 I wanted to first mention, there has  
2 been a lot of mention of older adults and the  
3 impact among older adults of heart valve  
4 disease in general and aortic stenosis in  
5 particular, and I just wanted to emphasize to  
6 all of you that the importance of independence  
7 to older adults and maintaining their  
8 independence shouldn't be undervalued in this  
9 context of setting, you know, some guidelines  
10 for the NCD. 12 million Americans, according  
11 to Pugh, 65 years of age and older, live alone,  
12 and seven out of ten of those are women, so the  
13 issue of independence is as practical for a lot  
14 of these folks as it is psychosocial in nature,  
15 so that should be taken into consideration as  
16 you look at these issues.

17 We would like to see more transparency  
18 with the TVT registry data. We want to see  
19 some of these measures on hospital compared,  
20 and not just within the associations, these  
21 measures deserve to be, you know, accessible to  
22 the public and there has to be a better way to  
23 access this data.

24 DR. BACH: You're out of time.

25 MS. PESCHIN: Oh, okay. Thank you so

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1 much.

2 DR. BACH: Thank you very much. One  
3 more time, Robert Cubeddu.

4 DR. CUBEDDU: Good morning. Real  
5 quick, I just thank the panel and the audience  
6 and the colleagues for their presentations. I  
7 am Robert Cubeddu, chairman of cardiology at  
8 Cleveland Clinic, Florida, also section head of  
9 structural heart disease at this institution,  
10 formally trained in structural heart disease at  
11 Mass General in 2008, and I have been able to  
12 work with this wonderful technology and take  
13 care of many many patients. As a single  
14 operator, we've done over 300 TAVRs, and have  
15 proctored many in the community.

16 We have a real challenge today with  
17 the existing guidelines. We are a TAVR --  
18 sorry -- we are a transplant center, we take  
19 care of the sickest of patients. We are a  
20 quaternary care center and on a day-to-day  
21 basis we see no less than two to three TAVR  
22 consults. I have to struggle across hundreds  
23 of miles of my month to month taking patients  
24 to other sites because we can't do TAVR at our  
25 facility, and part of it is because of the PCI

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1 volume requirement. As a quaternary care  
2 center, we don't take care of the day-to-day  
3 PCIs that we see all the time in local  
4 community hospitals.

5 So we endorse and strongly support the  
6 updated revision of the society lowering the  
7 PCI volume as a metric of quality for TAVR, and  
8 would like to just kind of voice that and  
9 encourage that. So I congratulate the  
10 committee for taking time to revisit and  
11 looking at these volume and metrics.

12 I think just to finalize --

13 DR. BACH: Please wrap up.

14 DR. CUBEDDU: Yeah. One question that  
15 I think we've missed all along is, we emphasize  
16 the differences between one volume and low  
17 volumes, and the potential impact on one or two  
18 percent differences in mortality, but we have  
19 lost sight of potentially the mortality among  
20 many other patients that have waited three to  
21 four weeks to get an appointment that are  
22 living, you know, 60 or a hundred miles --  
23 DR. BACH: Your time is up.  
24 DR. CUBEDDU: -- away from centers  
25 without TAVR access.

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1 DR. BACH: Thank you. Just  
2 disclosures, please?  
3 DR. CUBEDDU: I have no disclosures.  
4 DR. BACH: Great, thank you very much.  
5 Thank you everyone for your attention and for  
6 the speakers. We're going to break for lunch.  
7 We remain ahead of schedule, thank you for  
8 that. We will reconvene at 12:40 in here.  
9 Most important, the speakers from this  
10 morning will be part of the conversation.  
11 Please, speakers from this morning, if you'd  
12 like to participate, and I hope you will,

13 please be back here on time at 12:40. Thank  
14 you. And I'm sorry, speakers have reserved  
15 seats here in the front row. All right, thank  
16 you. Enjoy your lunch.

17 (Lunch recess.)

18 DR. BACH: Thank you very much. We  
19 have Liz Perpetua, so name, affiliation,  
20 disclosures, and one minute. Thank you.

21 MS. PERPETUA: Good day. I'm Liz  
22 Perpetua, I'm a nurse practitioner and  
23 consultant from Seattle, Washington, I have  
24 been caring for TAVR patients and coordinating  
25 their journey in TAVR for the last ten years in

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1 community hospitals and academic medical  
2 centers alike. My disclosures include  
3 consulting fees from Edwards and Abbott for  
4 valve disease patient education, and consulting  
5 directly with hospitals for a structural heart  
6 program launch and optimization.

7 I'd like to speak today to the role of  
8 the clinician coordinator in the TAVR program.  
9 We often spend the most time with the patient  
10 and serve as a boots on the ground translator

11 and enforcer of the NCD. We establish and  
12 adhere to clinical pathways that ensure NCD  
13 compliance, safety and quality.

14 So what do minimum volume requirements  
15 really mean to patients? Do they really allow  
16 for the right care for the right patient in the  
17 right place at the right time? Data today have  
18 shown us that gains in outcomes are minimal  
19 with increased volume requirements and that  
20 living better, not longer, is what patients  
21 want. They want choice with shared  
22 decision-making and care locally. For some,  
23 safe care may mean partnership with small and  
24 large programs in the spirit of  
25 patient-centered systems of care.

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1 It's the patient that absorbs the  
2 consequences of failure to meet volume  
3 requirements to the NCD. Patients may refuse  
4 therapy because of costs and hardship, or they  
5 can't incur these things for treatment or  
6 travel to another place. Due to delays in  
7 care, lack of access to beds, we see clinical  
8 decline and death. This is happening now and  
9 stands only to get worse with further

10 restriction and the increasing minimal volume  
11 requirements. There are also significant  
12 implications for patients and programs if the  
13 NCD creates two standards of care, one for TAVR  
14 and none for SAVR, for a single disease state.

15 Direct measures of quality are what  
16 matter, and the parity, not serendipity in  
17 access to quality programs. It's my hope and  
18 the hope of nurses that the NCD will measure  
19 and provide what matters, direct measures of  
20 qualities and access to patients for a therapy  
21 that is already underutilized and sorely  
22 needed. Let the NCD enable, not prohibit,  
23 patient-centered care in which the goal is the  
24 right care in the right place at the right  
25 time, based on direct measures of quality and

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1 shared decision-making with the patient at the  
2 center. Thank you very much.

3 DR. BACH: Thank you very much. So, I  
4 hope everyone had a good lunch, thank you for  
5 returning on time.

6 The next phase of the MedCAC meeting  
7 is a, if you will, an open discussion. We will

8 probably have discussions between one another,  
9 of course in the open, and we thank all the  
10 speakers from this morning for joining us,  
11 because there will also be questions for you.  
12 I'd propose that you view this as a dialogue, a  
13 discussion, and as long as you don't ask us any  
14 questions, it will work fine.

15       So, I guess I'll ask if any of the  
16 MedCAC members have any questions for any of  
17 the speakers, and we will go from there. Dan?

18       DR. OLLENDORF: So, I actually have a  
19 couple questions that are very data focused,  
20 and since I don't have access to some of the  
21 primary papers, I want to ask these questions.  
22 And some of the information, as many of you  
23 noted, was presented by multiples of you, so  
24 whoever feels that they can answer the question  
25 best would be fine.

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1       So, I'm interested in how the authors  
2 of the Israeli study describe the trend that  
3 the presenters spoke of for some of the very  
4 important and patient-centric outcomes. I'm  
5 looking at the slide now and I see high P  
6 values, so normally a P value close to .05

7 would be described as a trend and they're not,  
8 and I'm also seeing point estimates that bounce  
9 around in the later years, I guess whoever  
10 presented and used that study as an example, if  
11 you could describe how the authors  
12 characterized the trend, so to speak.

13 DR. PELIKAN: I believe that's the  
14 paper that I quoted.

15 DR. BACH: I ask you to reintroduce,  
16 just say your name.

17 DR. PELIKAN: Peter Pelikan. Still  
18 no, I haven't been bribed yet, still no  
19 conflicts.

20 DR. BACH: You don't have to restate  
21 your conflicts, unless, if you got one over  
22 lunch, see me. I was available.

23 DR. PELIKAN: So, if you remember what  
24 I said, and I don't have my notes in front of  
25 me, but that there was a decrease, a definite

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1 decrease for infection and for pacemaker  
2 implantation, and a trend, and the trend I'm  
3 looking at, most of the curves trending  
4 downwards, but I said it was not statistically

5 significant. I think other presenters have  
6 shown other data that would support it, but  
7 that particular slide doesn't.

8 DR. OLLENDORF: Okay. I really just  
9 wanted to clarify whether you were describing  
10 it as a trend or whether it was something that  
11 the author said, so I appreciate the  
12 clarification. Can I ask one more?

13 DR. BACH: Of course. Actually, we'll  
14 just as a process, put up your tent card if you  
15 want to ask a question. You don't have to do  
16 that, Dan, you can put it down now.

17 DR. OLLENDORF: So, another question  
18 and I think, again, this information was  
19 presented in multiple presentations, but the  
20 MedPAR data that looked at mortality reductions  
21 over time with TAVR, I'm wondering if one or  
22 more of the speakers wants to discuss how that  
23 potentially could be confounded with temporal  
24 trends and length of stay, which also seems to  
25 be the case over time. And in addition, unless

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1 I'm mistaken, MedPAR collects data not only on  
2 in-hospital mortality but also 30-day  
3 mortality, and again, I didn't see 30-day

4 mortality highlighted as much as it probably  
5 should be in this kind of circumstance, so,  
6 whoever would like to talk about that?

7 DR. LEON: Thank you. Marty Leon.

8 Yes, we did present the in-hospital data which  
9 was the only data set that we had available to  
10 demonstrate those trends. I think your  
11 question is an interesting one, suggesting that  
12 if there's reduced length of stay, the  
13 in-hospital mortality would be less simply  
14 associated with reduced length of stay. I  
15 don't believe that that is the case. I think  
16 that those are true differences in mortality  
17 that have been confirmed in innumerable other  
18 data sets, including the TVT database, and  
19 including a variety of randomized and other  
20 clinical trials that have been developed over  
21 time.

22 I think one of the important  
23 differences is that over time that the risk  
24 strata of the patients change. In the  
25 beginning we treated the sickest patients who

1 were higher risk, and progressively over time

2 that scaled down to higher than intermediate  
3 risk patients, and I think that probably is  
4 more of a confounder in explaining the  
5 reduction in TAVR mortality than anything else.

6 DR. OLLENDORF: I probably should have  
7 been more clear, I was kind of linking the two  
8 ideas, because I'm not trying to claim that a  
9 length of stay is an explanatory factor in  
10 mortality reduction, more that it's a case  
11 finding issue, and so that's why I would think  
12 that the 30-day mortality would be a more  
13 precise measure.

14 DR. BAVARIA: Yeah, I think that, just  
15 a couple comments. I mean, that slide of the  
16 SAVR-TAVR MedPAR five- or six-year data was  
17 shown at least three or four times, I thought.  
18 So from a couple, just a couple points that are  
19 different from what Marty just said.

20 Number one, the MedPAR data for the  
21 SAVR part is about all, it's a claims  
22 adjustment thing, it's not precise about AVR  
23 only, so this was a, in the MedPAR data, any  
24 person who gets an aortic valve of any type,  
25 whether it's a double valve, whether it's an

1 AVR CABG, whether it's whatever, is in that  
2 database. Because the STS isolated AVR  
3 database for patients over age 65 was 2.06  
4 percent for 2017.

5       The second thing is really more  
6 important and exactly what you're talking  
7 about, which is why the TVT registry is going  
8 completely away from in-hospital metrics to  
9 30-day metrics, and you were exactly right, it  
10 had to do with length of stay. The length of  
11 stay is going down, so the delta between  
12 in-hospital mortality and 30-day mortality is  
13 actually going up. And what's happened is that  
14 for any of the procedures that we see in  
15 cardiovascular surgery or medicine, the delta  
16 between the hospital mortality rate and 30-day  
17 mortality rate is actually the highest in TAVR,  
18 it's pretty unnerving actually. So the  
19 in-hospital mortality rate is basically  
20 worthless and the 30-day mortality rate is  
21 really really important, and so I agree with  
22 your point.

23       DR. BACH: Thank you.

24       DR. VANG: Eric Vang. So, if I could  
25 just address the question on 30-day mortality?

1 So using MedPAR, and this was again on the  
2 handout that I actually had and I think you all  
3 got that, if you look at both the slides for  
4 both graphs, both the graphic volume looking at  
5 the adjusted and unadjusted weighted averages,  
6 we actually focused on 30-day mortality, so  
7 that actually does include that for, this was  
8 in the volume for TAVR.

9 DR. BACH: Please. I can't actually  
10 see from the end, I wasn't watching the  
11 sequence. Go ahead, please.

12 DR. DESVIGNE-NICKENS: Thank you.  
13 Patrice Nickens. You know, we've had such  
14 focus on volume for obvious reasons and I was  
15 wondering --

16 DR. BACH: I'm sorry, can you speak  
17 into the microphone?

18 DR. DESVIGNE-NICKENS: I'm sorry. Can  
19 you hear me now?

20 DR. BACH: You have to be quite close.

21 DR. DESVIGNE-NICKENS: Yes. So, I  
22 wanted to ask about in training for procedures  
23 in TAVR, is it a number that you look for, what  
24 are the qualifications that you look for as you  
25 are training someone to use this procedure, and

1 then what do you follow, you know, and how many  
2 do people do in training programs to say that  
3 they're then confident to do it unassisted?

4 DR. TOMMASO: Carl Tommaso. Very good  
5 question. The criteria we put in the  
6 manuscript was that people had to participate  
7 in 100 transfemoral TAVRs and be first operator  
8 in 50 transfemoral TAVRs. That point, the  
9 difference between the 2012 and the 2018  
10 document is we did away with prerequisites. If  
11 you're going to do TAVR, you have to be trained  
12 to do TAVR, and I don't know that any of us  
13 know the numbers that specifically you're  
14 asking, but there are probably 20 to 30  
15 trainees finishing every year, both  
16 interventional cardiologists and cardiac  
17 surgeons, plus a number of people who have been  
18 junior operators and undergoing a preceptorship  
19 who meet these numbers. There's an adequate  
20 number of people, if that's the question you're  
21 getting at.

22 DR. DESVIGNE-NICKENS: Yeah, so, I  
23 guess my point more was towards this, you know,  
24 focused on a number, if you will. There's

25 simulations, there's all kinds of way for

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1 people to develop the skills, if you will, to  
2 manipulate catheters, et cetera, and so, you  
3 know, to focus on volume seems a little  
4 misplaced.

5 DR. TOMMASO: But a lot of it is the  
6 evaluation of the patient, preop management,  
7 the selection of the valve, not just going into  
8 the laboratory and blowing up a balloon with a  
9 valve on it in the aortic annulus. It's also  
10 the postop management, it's knowing when you  
11 have to call EP, it's knowing when you have a  
12 bleeding problem. It's more than you can do  
13 with just simulation. We have simulation at  
14 our institution for PCI, for a number of  
15 procedures. It doesn't replace the actual  
16 patient care.

17 DR. BACH: Thank you.

18 DR. SUNDT: Thor Sundt. If I could, I  
19 think I'm following where you're going with  
20 this. If the question relates to the use of  
21 volume criteria as a surrogate for competence,  
22 for example, I'm on the American Board of

23 Thoracic Surgery, and my board, like everyone  
24 else's board, I would imagine, certainly  
25 proceduralist boards, to get board

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1 certification we all still incorporate case  
2 volumes, case numbers. Is that a perfect way  
3 to assess competence, no, but yes, it is still  
4 a common part of the way we as professional  
5 organizations address that issue, imperfect as  
6 it may be.

7 DR. LEON: I just wanted to speak to  
8 kind of the real world issues of training  
9 centers and physicians for doing TAVR, which I  
10 think is a little bit about what you're trying  
11 to get to, because at Columbia we do training  
12 courses every other week and we've trained 55  
13 percent of the centers in the United States to  
14 become qualified for TAVR. It's generally a  
15 one-and-a-half-day course. The centers are  
16 identified based upon the ability to  
17 demonstrate that they have a functional heart  
18 team, that they have competent individuals who  
19 can do surgery, who can do cardiac imaging, who  
20 can do interventional cardiology with  
21 endovascular experience and PCI experience as

22 well. Once a site is identified, they go  
23 through a fairly intense training program,  
24 there's an online portion, there's an in-person  
25 portion. We have to validate that they're able

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1 to correctly do the preprocedure planning that  
2 was just discussed. Then there's a proctoring  
3 period of as many cases as is necessary to be  
4 able to demonstrate that the site has operators  
5 and a functional team that can orchestrate  
6 doing the procedure correctly.  
7       So it is a very intense and rigorous  
8 process, more intense than any other  
9 interventional procedure that's ever been  
10 devised in interventional cardiology, and I  
11 think probably as intense as a training program  
12 that you would see with surgical procedures.  
13 There's also refresher courses as new  
14 techniques become available, so there's an  
15 ongoing process to train these centers, which I  
16 think, you know, has helped to result in some  
17 of the outcomes that we've observed.  
18       I would never argue that there  
19 shouldn't be some case volume threshold. The

20 question is to me that if it ain't broke, don't  
21 fix it. Right now the NCD has certain volume  
22 thresholds. Whether that needs to be adjusted  
23 slightly in one direction, I would not take  
24 issue with. You clearly have to have a  
25 functional environment with experienced people

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1 who can demonstrate excellent results, and  
2 there has to be transparency and there has to  
3 be oversight to make sure that the lower volume  
4 centers are not straying from the standpoint of  
5 what would be appropriate medical outcomes,  
6 with a shift from volume to outcome metrics, so  
7 the sites know how well they're doing, and can  
8 improve and aspire to get to within what we  
9 think is the most credible threshold of  
10 excellence.

11 DR. DESVIGNE-NICKENS: Thank you.

12 DR. PELIKAN: Just to follow up on  
13 that, clearly I believe that there is a  
14 volume-quality relationship when you're  
15 training and learning. I don't know what the  
16 number is, but there probably really is that  
17 relationship and I hope that the committee will  
18 separate that, because when you train, you need

19 to learn how to do this and be competent in all  
20 aspects of it, as Dr. Tommaso said, but that  
21 has really no relationship between how many  
22 PCIs a whole hospital does, or how many  
23 surgeries a whole hospital does.

24 DR. BACH: Thank you. Mark? Oh, I'm  
25 sorry.

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1 DR. FELDMAN: Ted Feldman from SCAI.  
2 Another really critical part of the volume  
3 discussion both in training and in practice is  
4 the management of emergencies. And in a very  
5 paradoxical way as TAVR has become safer for a  
6 trainee, the frequency of emergencies to learn  
7 how to manage real time and to have experience  
8 with has become less, and that does drive the  
9 need for volume, and I would argue that after  
10 training it's no different in real practice,  
11 that you have to have the aggregate of  
12 experience with PCI, TAVR and surgery to be  
13 facile as a team to manage emergencies, and  
14 those are real frequency events, so that takes  
15 a lot of experience.  
16 DR. BACH: Okay. Mark, please.

17 DR. CARLSON: Thanks, Peter. I think  
18 my question is for Doctors Leon and perhaps  
19 Bavaria. If I understood correctly, different  
20 eyes have looked at the same data set and come  
21 to very different conclusions about  
22 relationships between volume and outcomes, and  
23 there was mention of the term weighted analysis  
24 versus unweighted. Could you speak a little  
25 more to what that is, and why one approach is

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1 better or more appropriate than the other?  
2 DR. LEON: We have looked at the data  
3 as exhaustively as we can. The TVT registry  
4 really comprises data from two specific valve  
5 types, those data are available to the  
6 companies that functionally own those data, and  
7 we've looked at those data sets and have  
8 attempted to replicate as carefully as we can  
9 the analyses that were done by the consensus  
10 document, and have been unable to replicate the  
11 observation that there is the kind of  
12 volume-outcome relationship that would suggest  
13 importantly that we increase TAVR volume  
14 requirements.  
15 The only way that we can get close to

16 replicating it is if we looked at volume groups  
17 and instead of doing a weighted analysis, that  
18 an unweighted analysis was done. So quite  
19 simply, an unweighted analysis would be taking  
20 every center, looking at their annual  
21 mortality, and simply averaging those annual  
22 mortalities, as opposed to a weighted analysis  
23 where you look at, for that particular  
24 grouping, that group of let's say zero to 50  
25 cases, you looked at all of the deaths and all

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1 of the cases, and then created a number which  
2 represents the totality of that grouping. So  
3 the only way that we could replicate or get  
4 close to replicating the data that was shown  
5 was if an analysis that was unweighted was  
6 performed, which from a methodologic standpoint  
7 we felt was the less robust way to do those  
8 kinds of analyses.

9 DR. BACH: So let me, just a technical  
10 point, it seems to me that using a random  
11 effect is the right way to do this analysis, so  
12 is that what was done? Which is different from  
13 a weighted analysis. Okay. I'm sorry.

14 DR. SHAHIAN: We don't have our  
15 representatives from DCRI here today, but I can  
16 assure you it was not based on aggregate data  
17 as was just described, that's pure supposition.  
18 We would never do an analysis like that when  
19 looking at volume and outcome at individual  
20 centers, so I can tell you that's not what was  
21 done.

22 DR. BACH: Thank you.

23 DR. BAVARIA: Obviously Dr. Shahian is  
24 the statistical expert for the ACC and STS  
25 databases, but from the standpoint of the DCRI

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1 analysis that we put up, and John Carroll is  
2 here and I'm sure he'll say something as well,  
3 both of us are the co-chairs of the TVT registry  
4 so we're intimately familiar with this. One of  
5 the big differences everybody should know is  
6 that that data is the data from all  
7 transcatheter valves, not just Medtronic or  
8 Edwards or any of the others, it's the entire  
9 data set, and it was presented in a couple  
10 different formats regarding raw data, O to E (O:E)  
11 ratios based on TVT and O to E (O:E) ratios based on  
12 STS, so it's presented in a number of different

13 ways. I cannot comment on the weighted versus  
14 unweighted issue.

15 DR. CARROLL: I think your question is  
16 good and I don't think you're really able to  
17 see the specific methodology based on  
18 five-minute presentations, and that's critical.

19 Secondly, if you do split the total  
20 data set into two halves, you reduce the power  
21 of detecting differences.

22 Number three, as I tried to  
23 illustrate, yes, due to the initial NCD and the  
24 volume requirements, et cetera, outcomes have  
25 improved, some advances in technology, some

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1 learning curves, some lower risk patients, but  
2 the outcomes have improved, and so  
3 statistically to look at site performance, you  
4 really have to move from just using one metric  
5 like mortality to using a composite. We've  
6 looked at some of the data shown where it  
7 didn't show a mortality difference between  
8 different volumes, but there was a consistent  
9 trend with low volume sites, and so you have to  
10 look at composite outcomes, and that's what

11 we're doing in the TVT registry. That's really  
12 more up to date, more robust, and will give us  
13 more meaningful insight into performance  
14 differences, with the goal of not shutting down  
15 sites, but allowing sites to have feedback and  
16 to improve. That's so critically important,  
17 and God forbid if the NCD should not be renewed  
18 because we don't have any accreditation process  
19 to take over, to allow monitoring of -- if we  
20 move to purely quality metrics, who's going to  
21 do anything?

22       This is just site reported, it's up to  
23 the sites to do their internal QA/QI. So we've  
24 got to get going in terms of developing  
25 accreditation processes using robust metrics

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1 that are composite metrics and have a valid  
2 risk adjustment, and that's one of the reasons  
3 why we have gathered so many data elements in  
4 the TVT registry. To do valid scientifically  
5 strong risk adjustments, you can't do that, you  
6 know, is your grandmother alive or dead in 30  
7 days, you've got to understand what goes into  
8 these differences in mortality and other major  
9 outcomes.

10 DR. BACH: Great, thank you. Eric.

11 DR. VANG: So, I wanted to address the  
12 weighted versus unweighted. As we look at  
13 trying to understand --

14 DR. BACH: Eric, I'm sorry to  
15 interrupt. So, we're all familiar with you,  
16 but can you, may I ask each of you to state  
17 your name and your affiliation? As I  
18 mentioned, you don't have to disclose your  
19 conflicts again.

20 DR. VANG: Eric Vang, with Medtronic.

21 DR. BACH: Thank you.

22 DR. VANG: So, I want to address the  
23 weighted versus unweighted, and as we get into  
24 the discussion around methodology, I think  
25 that's really the key to understanding the

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1 evidence. So we've discussed the need for  
2 evidence-driven decisions. This is where we're  
3 trying to understand as an industry how best to  
4 replicate, understand the data that's in front  
5 of us. Replicating the data that we had from  
6 TVTR yesterday was our own data; hence, that's  
7 why we actually looked at the MedPAR data,

8 which is comprehensive of all. I don't think  
9 we fully understand, and I think with the  
10 discussion at hand, five minutes doesn't give  
11 justice to what is being presented.

12 But again, one of the concerns, or at  
13 least the ask, is try to understand the  
14 methodology to really drive at the answer. We  
15 do know that the complications around these  
16 analyses is complex, it's confounded by risks,  
17 it's confounded by volumes, just a number of  
18 different things including technology, and so I  
19 think there's a need for a better understanding  
20 of the methodology to really drive at the  
21 answer.

22 DR. BACH: Thank you. Sure. Just try  
23 to stay focused on the question. Name and  
24 affiliation.

25 DR. LEON: Marty Leon, Columbia,

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1 AdvaMed representative. Just two points.  
2 Composite endpoints are difficult. When you  
3 look at the TVT registry and look at certain of  
4 the composite endpoints like stroke, the  
5 quality of life, the ascertainment of those  
6 endpoints is difficult and has not been fully

7 validated, so it becomes problematic as you  
8 begin to move forward, these are things that we  
9 have to overcome certainly, which I think is  
10 important. But it would be difficult right now  
11 to suggest that we have enough data and  
12 composite endpoints to indicate that we can  
13 determine quality.

14 DR. BACH: Thank you. Okay.

15 Dr. Pelikan.

16 DR. PELIKAN: Peter Pelikan, Santa  
17 Monica. I just want to take one issue with one  
18 thing that Dr. Carroll said and that is, he  
19 attributes the improved quality to the fact  
20 that there is an NCD. There's no way to prove  
21 that statement since we have not been doing  
22 TAVR without an NCD, it has just been in  
23 existence, so that logically cannot be  
24 concluded.

25 If we look at other procedures where

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1 there is not an NCD, let's take coronary  
2 stenting for example, there's been steady  
3 improvement over the years without an NCD,  
4 without volume criteria. Thank you.

5 DR. BACH: Thank you. Zoltan?

6 DR. TURI: Yeah. Actually, if you

7 don't mind, although I have no TAVR conflicts,

8 I wanted to mention that I gave a talk for

9 grand rounds on PFO closure that Abbott

10 reimbursed me for, I'd rather have that out

11 there. The other is that CMS, I noticed this

12 morning, gave me a degree of Master's in Public

13 Health, which is nice, but it would be a

14 surprise to my parents who paid for my

15 education.

16 So, I want to follow up on something

17 Dr. Carroll said. Dr. Bavaria showed us the

18 observed versus expected ratio for 30-day

19 mortality. I'm fond of full disclosure slides

20 so you see every data point, and he pointed out

21 that 96 percent of those with a O to E (O:E) ratio

22 over two were in the low volume group of less than

23 a hundred cases.

24 Dr. Pelikan showed us a curve reversed

25 to some degree and said that, you know,

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1 significant numbers of hospitals doing less

2 than 50 cases had no mortality, and he said

3 well, this was a marker of high quality in

4 those institutions.

5       So, my question relates really to how  
6 much risk adjustment we have, how good the risk  
7 adjustment is, whether the speakers believe the  
8 risk adjustment to the extent we have it, and  
9 how much can we say about that zero mortality  
10 as a marker of, in fact as a marker of quality,  
11 if it is?

12       DR. SHAHIAN: As I mentioned in my  
13 remarks -- Dave Shahian, STS.

14       As I mentioned in my remarks earlier,  
15 we know nothing about a program that does 30,  
16 40, 45 cases and has zero mortality. Chances  
17 are they're going to have a substantial number  
18 of deaths in the second 50 of their first  
19 hundred just by random chance. We can make no  
20 inferences about their quality, and that's the  
21 crux of the second argument favoring volume  
22 thresholds. We simply cannot determine the  
23 quality of a program that's doing 40 cases.

24       DR. TURI: But do we know anything  
25 about the risk level, in other words, the STS

1 score of those low volume centers?

2 DR. SHAHIAN: Well, Dr. Carroll's  
3 presentation showed that the issue is not that  
4 these sites are doing harder cases; in fact,  
5 they're doing cases that are less complex.

6 DR. BACH: Thank you. Actually, can I  
7 follow up on that, not necessarily with you,  
8 Dr. Shahian, but I was struck by that as well.  
9 So when you get into the high -- I'm allowed to  
10 ask questions, by the way. When you get into  
11 the high volume categories, I mean, we had  
12 slides that there were zero facilities that had  
13 perfect scores, in fact they seemed to have  
14 some mortality rate. And so I think it was  
15 Dr. Pelikan, but a number of people focused on  
16 these low volume hospitals with zeroes.

17 And my question for you is, is it your  
18 interpretation of the data that these low  
19 volume with zero rates are better than these  
20 high volume hospitals, none of which had zero  
21 rates?

22 DR. PELIKAN: Peter Pelikan, Santa  
23 Monica. So, when Dr., if I'm pronouncing it  
24 correctly, Shahian says a hospital that does 40  
25 cases and has zero mortality, the next year is

1 going to maybe have 30 deaths, there's no way  
2 to really know that either, and that statement  
3 is based on a presumption that volume is a  
4 predictor of quality, and really there is no  
5 data supporting that.

6       There are ways around that, you can  
7 look at over multiple years how a program does,  
8 there are many different ways to analyze that.  
9 So I think simply saying that we throw our  
10 hands up and we can't evaluate quality in a  
11 world where we now have medical records that  
12 are electronic, speaking to the risk  
13 adjustment, where hopefully the people putting  
14 the data in the medical records on their  
15 problem list or their preoperative testing,  
16 it's all there, so we can assess that.

17       DR. BACH: And maybe it's an unfair  
18 question, but I did ask, do you conclude from  
19 those data that those zero event hospitals are  
20 better than any of the high volume hospitals?  
21 Because as I pointed out in those graphs as I  
22 read them, you don't have any high volume  
23 hospitals with zero events, and you're relying  
24 a great deal on those zero events as a signal  
25 of quality.

1 DR. PELIKAN: Well, actually I relied  
2 on the lower left quadrant there showing low  
3 event rate, not zero, there clearly were some  
4 at zero, but there are also a number of  
5 hospitals or, if you're looking at coronary  
6 stent implantation, a number of operators at  
7 low volume who have zero or low or acceptable  
8 mortality rates. So I wasn't trying to draw a  
9 conclusion that they were better, clearly I  
10 don't think you could conclude that.

11 Second of all, I was not in any way  
12 saying that, you know, these are fabulous  
13 hospitals that have zero mortality, because any  
14 time you do a procedure, there's going to be  
15 complications, so I wasn't implying that at  
16 all.

17 DR. BACH: Why can't you conclude it?  
18 You pointed to those and said they have zero  
19 events.

20 DR. PELIKAN: Well, I would be happy  
21 with that, but I'm not saying they're better or  
22 worse. I'm not sure what the error bars are  
23 there, and I'm not enough of a statistician to  
24 make that comparison. But on the other hand, I  
25 wouldn't throw my hands up and say okay, you

1 had zero or low mortality, but we don't know  
2 what that means, so we're going to exclude you.

3 DR. BACH: Okay, thank you. Is it on  
4 that, do you have a follow-up question?

5 DR. DEHMER: So -- and again,  
6 Dr. Pelikan, you, and Dr. Bach emphasized, you  
7 focused on the facilities in the lower  
8 left-hand corner, the low volume zero mortality  
9 facilities, but in both Moscucci's study and in  
10 the 2013 competency document for PCI, what you  
11 didn't point out was the studies in the upper  
12 corner, that's the upper left-hand corner,  
13 which were the low volume facilities that had  
14 high mortality, and that actually came out in  
15 the most current version of the combined  
16 society document, that that's really a focus  
17 that we have to key in on, and how do you  
18 respond to that?

19 DR. PELIKAN: Peter Pelikan. Well, I  
20 completely agree with you and my entire thesis,  
21 not just me, other speakers here feel we should  
22 look at quality. If it's a low volume low  
23 quality institution, then they should not be  
24 doing TAVR, if a high volume low quality

25 institution exists, they should not be doing

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1 TAVR. So I'm in no way ignoring them, I'm --  
2 in no way should my words be construed to mean  
3 that I think all low volume centers should be  
4 doing TAVR. I'm simply saying that we need to  
5 make this decision based on the quality of the  
6 program, not on the volume.

7 DR. DEHMER: As a follow-up, I agree  
8 that quality trumps quantity every day of the  
9 week, I don't think anybody would argue about  
10 that, but how can you measure quality with no  
11 volume? Now, no center's going to do zero  
12 volume, but as Dr. Shahian I think pretty  
13 eloquently showed in his statistical  
14 presentation, when you have low value centers,  
15 the confidence interval on trying to determine  
16 mortality or any of the other metrics that you  
17 might look at is so wide that it would take you  
18 several years in order to figure out whether  
19 there is really truly a difference, and what  
20 happens to all these patients during those  
21 several years?

22 DR. PELIKAN: Well, if you remember

23 what he said, basically he implied that, you  
24 know, centers doing three or 400 cases a year  
25 should be the only centers by his logic. And

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1 then he said, well, I guess we could compromise  
2 at 50, so I don't know what the right cutoff  
3 number is, but I do believe that hospitals with  
4 robust quality assurance programs monitor  
5 what's going on, and if you are producing good  
6 outcomes with high quality, I don't believe you  
7 should be prevented from doing the procedure.

8 DR. BACH: Thank you. I'm going to  
9 ask everyone to try and contain their questions  
10 to shorter, and also to try and contain your  
11 temptation to characterize what other people  
12 have said, they're standing in the room and can  
13 speak for themselves.

14 DR. TOMMASO: Carl Tommaso, chair of  
15 the writing committee. In response to your  
16 question, if you look at that slide, of the low  
17 volume centers, there were a number of them  
18 that had zero mortality, but the highest  
19 mortality overall was also in those low volume  
20 centers, and that's why the median became  
21 similar to the rest, but you had a lot of low

22 volume centers with the highest O to E (O:E)s or  
23 mortality or however you want to measure it.  
24 And that's the reason, as Dr. Shahian showed  
25 the funnel plots, that at low volume, you

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1 really don't have statistical accuracy as to  
2 quality, and that's why we think a volume  
3 criteria is appropriate.

4 DR. BACH: Thank you. We'll take  
5 these two, keep going, and then I'm going to  
6 take the next question.

7 DR. SHAHIAN: Dave Shahian. I just  
8 wanted to clarify something that Dr. Pelikan  
9 said. First of all, my comments related to the  
10 zero mortality programs, that has nothing to do  
11 with volume-outcome association, that's simply  
12 a random sampling issue, and we just know from  
13 the phenomenon of regression to the mean that  
14 if you're zero mortality, even if your actual  
15 long-term mortality is average, you're going to  
16 have a blip on the other side because you're  
17 going to fluctuate around the mean. It's the  
18 same reason somebody, a major league hitter  
19 that hits .350 this year and gets a gazillion

20 dollar contract, next year hits .175. It's the  
21 same phenomenon.

22 DR. BACH: Don't remind us.

23 DR. SHAHIAN: Exactly. And secondly,  
24 I never quoted anything about three or 400  
25 cases, obviously. I said I could make a good

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1 argument for a hundred cases as opposed to 50  
2 cases just based on both the volume outcome and  
3 the statistical issues, but I certainly said  
4 nothing about three or 400. Thanks.

5 DR. BACH: Thank you. Dr. Goldberg.

6 DR. GOLDBERG: Steve Goldberg, two  
7 comments.

8 DR. BACH: Affiliation, please?

9 DR. GOLDBERG: The Tyler Heart  
10 Institute, Monterey, California.

11 Bringing it back, it is challenging to  
12 have these statistical discussions about volume  
13 and mortality and so forth, but we cannot lose  
14 sight of the fact that if that is going to have  
15 an impact on access of care, that the numbers  
16 are really not going to be reflective of how  
17 we're taking care of patients, so we cannot  
18 divorce those two things if the volume

19 requirements are going to reduce access to  
20 care, then that has to be factored in.  
21 The second point is I wanted to  
22 comment, it's been made a couple times today,  
23 that in the TVT registry, that the larger  
24 volume hospitals had sicker patients based upon  
25 the STS risk calculation, but in fact the

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1 smaller volume hospitals had older patients.  
2 And there are many features that go into the  
3 STS risk that lack, excuse me, that don't go  
4 into the STS risk calculator because those  
5 patients tend not to be operated on, and those  
6 features such as porcelain aorta or severe lung  
7 disease increase with age. So it is maybe a  
8 word of caution, that that specific analysis  
9 may be fraught with some misleading  
10 interpretations.

11 DR. BACH: Thank you. Naftali?

12 MR. FRANKEL: I just have a few  
13 questions. May I ask them?

14 DR. BACH: Uh-huh.

15 MR. FRANKEL: I just have a couple  
16 clarification questions. Dr. Pelikan, given

17 the reduction but still reducing mortality,  
18 stroke, other complication rates from TAVR such  
19 as pacemaker implantation, aortic  
20 regurgitation, Dr. Carroll mentioned before 22  
21 percent serious in-hospital complications, I  
22 have just a comment. I noted in your letter  
23 for formal request, that you described TAVR  
24 that it's now become a safe procedure, and it  
25 was mentioned a couple times in the letter, and

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1 I just found that to be somewhat surprising.  
2 Obviously it's dramatically improved, but to  
3 call it a safe procedure is one of the things  
4 that I'm concerned when I'm involved with  
5 patient advocacy, that patients should be aware  
6 of the risks involved, even if they're  
7 decreased risks.

8 The question, if you know that TAVR is  
9 not affected by procedural volume of non-TAVR  
10 procedures, so if so, I was wondering, in your  
11 conclusion you noted that you have recommended  
12 volume requirements for structural heart  
13 procedures, and I was wondering why you would  
14 recommend that, given the other assertion of  
15 TAVR not being affected by procedural volumes

16 of non-TAVR procedures.

17 Dr. Bavaria, I was wondering that --

18 DR. BACH: No. Sure, we'll do one at  
19 a time.

20 DR. PELIKAN: Peter Pelikan, Santa  
21 Monica. I'm sorry, could you just give me a  
22 succinct question there, I'm sorry.

23 MR. FRANKEL: You noted in your letter  
24 TAVR -- well, it's not a question, that was  
25 just a comment. The question was that you had

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1 noted that the experience of non-TAVR specific  
2 procedures does not improve the outcomes. I  
3 believe you noted that non-TAVR procedures are  
4 not actually helpful in equating to improved  
5 outcomes, but in your recommendations sent in  
6 the letter, you noted that the recommendation  
7 for requirements for structural heart  
8 procedures, and I was wondering why that would  
9 be if that doesn't actually help TAVR outcomes  
10 improve.

11 DR. PELIKAN: Okay. So I believe what  
12 you're -- okay, the answer is the following. I  
13 think in order to do TAVR, you clearly have to

14 be as the interventional cardiologist able to  
15 do coronary intervention, you have to be able  
16 to do peripheral intervention and structural  
17 heart intervention, so I believe clearly you  
18 have to be competent and good at those things  
19 to do the procedure. The procedure, and I can  
20 tell you from personal experience compared to  
21 five or six years ago and now, it has gone from  
22 general anesthesia, you know, 15 people in the  
23 room, a lot of anxiety, things occasionally  
24 didn't go well, to conscious sedation,  
25 percutaneous access, fairly streamlined VAS

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1 procedure.  
2 I'm not disagreeing with the quote of  
3 22 percent in-hospital complications but that  
4 really has not been the experience that I've  
5 had. But clearly, you have to be able to deal  
6 with a coronary emergency, you have to be able  
7 to deal with a peripheral emergency. My only  
8 point is, if a hospital does 300 or 400, or 200  
9 coronary interventions a year, it doesn't  
10 necessarily make that operator better at doing  
11 those procedures. So I'm divorcing --  
12 DR. BACH: Thank you. I'm sorry, I

13 want to -- you answered the question. Thank  
14 you. Dr. Tommaso, quickly.

15 DR. TOMMASO: Carl Tommaso, committee  
16 chair. In the 2012 document there were no  
17 training programs, there were very few people  
18 experienced in TAVR. We put in prerequisites,  
19 having done balloon angioplasty, having done  
20 other structural issues. This document said if  
21 you want to do TAVR, you've got to be trained  
22 to do TAVR.

23 DR. BACH: Thank you. Aloysius.

24 DR. CUYJET: I have two questions.  
25 The first question I'll ask as a cardiologist.

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1 During lunchtime I was trying to imagine, I'm a  
2 cardiac surgeon, I do 200 aortic valve  
3 replacements, but they were all elective. So  
4 my question is --

5 DR. BACH: Closer to the microphone.

6 DR. CUYJET: I'm going to ask two  
7 questions, first as a cardiologist. During  
8 lunch I was trying to imagine, I'm a cardiac  
9 surgeon, I do 200 aortic valve replacements but  
10 they're all elective, which is an entirely

11 different scenario if you have a complication  
12 from TAVR and a patient crashes in the cath  
13 lab. Now the technology for TAVR has really  
14 accelerated, so my question has to do with  
15 training. Is there any data on simulation  
16 centers to either help train people initially  
17 or to update or reassess skills at centers that  
18 are doing TAVR? Because we hear a lot about  
19 volume, but simulation centers could be a  
20 useful tool.

21 DR. BAVARIA: Well, I think Marty  
22 answered a little bit of that earlier regarding  
23 the training question. There are training  
24 simulators, they're actually quite good and  
25 they're being used ubiquitously throughout the

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1 country as Dr., as Marty said, and he's,  
2 probably about 50 percent of them are done at  
3 Columbia, and both the Medtronic device as well  
4 as the Edwards device, in fact all of the  
5 devices have simulators. It's been shown in  
6 the kind of education training world that  
7 simulation is pretty good at the beginning of  
8 one's experience but after a while, as  
9 Dr. Tommaso said, simulation doesn't, you know,

10 make that much difference compared to real life  
11 scenarios. So that's actually a  
12 well-understood procedural issue in simulation  
13 education circles.

14 DR. BACH: Thank you. Do you have  
15 another follow-up comment?

16 SPEAKER: Yes, I do, representing the  
17 surgical side of it. So for example, when I  
18 think about the complications that occur during  
19 transcatheter aortic valve replacement, rupture  
20 of the aortic root, all right? Our cardiac  
21 surgical training is to learn how to deal with  
22 that problem basically by doing root  
23 enlargements during elective aortic valve  
24 replacement, or repairing aortic roots that are  
25 affected by endocarditis where the root is

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1 destroyed. So that's where people get the  
2 familiarity to deal with these, and every one  
3 of these complications will be completely  
4 unique, they need to be able to do root  
5 replacements, they need to be able to do root  
6 repairs, root enlargements, patch repairs and  
7 things of that nature. Does that answer your

8 question?

9 DR. CUYJET: Partly. But is there any  
10 data to assess the efficacy of simulation?

11 SPEAKER: None of which I'm aware.

12 DR. CUYJET: Okay. The second  
13 question I want to ask just related to my  
14 population public health issue. I still can't  
15 digest the 3.8 percent rate of TAVR in  
16 African-American populations in the U.S. And  
17 I'm dating myself but I'll go back to the old  
18 CABG data where they used Medicare populations,  
19 one white, one black, so insurance was not an  
20 access issue, and utilization and  
21 recommendations for intervention of bypass  
22 surgery were lower in the African-American  
23 cohort. So the issue is complex to say the  
24 least, it's multifactorial to say the least,  
25 but it has persisted, whether you're talking

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1 about CABG back in the late '70s, early '80s,  
2 or TAVR in 2018.

3 The answer to the issue is not to  
4 increase the number of facilities doing TAVR,  
5 there's a more fundamental root question in how  
6 the healthcare system works, and that's more a

7 comment than a question, but I had to get it

8 off my chest.

9 DR. BACH: Great. I apologize.

10 Naftali, you actually had two questions, the

11 second for Dr. Bavaria, so please, I apologize

12 for cutting you off.

13 MR. FRANKEL: Yes. That question was

14 if mortality indeed is increased at low volume

15 centers and if there is really no concern about

16 access, then why, if -- you concluded by being

17 very clear that you're not recommending for

18 those sites to be closed down. So if you

19 translate the low volume centers into an

20 increased risk for those patients, why is that

21 your recommendation?

22 DR. BAVARIA: I think there's two

23 answers to that question. First of all --

24 DR. BACH: Sorry, name and

25 affiliation.

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1 DR. BAVARIA: Oh, I'm sorry, Joe

2 Bavaria, co-chair of the writing committee.

3 DR. BACH: Thank you.

4 DR. BAVARIA: So, we know, we think we

5 know for a fact based on the most recent data  
6 out of the TVT database that there is a  
7 volume-outcome relationship and it's quite  
8 significant under 50 and very significant under  
9 25, and you can see that data. And so the  
10 question is, well, why not close them, you  
11 know, why not kind of close them down. Our, as  
12 the four societies, our job is not to close  
13 down sites, our job in regarding this kind of a  
14 document which is a consensus care document, is  
15 to provide for remediation and provide the data  
16 so that sites can get better, as Dr. Carroll  
17 said.

18 So you are right, the answer to the  
19 question is if you're a consistent low volume  
20 site with poor outcomes, even though it's hard  
21 to measure the poor outcomes, but if you do  
22 have poor outcomes, then there needs to be a  
23 process for remediation, a process for  
24 identification and remediation, and the  
25 societies are prepared to do that. Shutting

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1 down a program is not in the purview of the  
2 four societies, and since we wrote the  
3 document, that's not really in our, something

4 that we would do, that would be a CMS issue.

5 For example, when we have to do  
6 transplants and we're below a certain threshold  
7 of either quality or volume for transplants,  
8 you know, we get a letter from CMS saying, you  
9 know, they're not going to pay for transplants  
10 for a year or two until something happens,  
11 that's kind of a thing in the United States.  
12 So they can do that, but the four societies  
13 provide remediation, identification and  
14 remediation, but we don't shut down programs.

15 MR. FRANKEL: But the consensus  
16 position is that there is a concern for those  
17 patients that are ending up at those sites,  
18 that they're at a higher rate of risk than  
19 having gone, if they actually end up in a  
20 higher volume site?

21 DR. BAVARIA: Well, you know, as I  
22 showed, someone even said it, and that data set  
23 that we showed, one site was a high volume site  
24 with very bad outcomes, and so you do have a  
25 few of those.

1 MR. FRANKEL: I'm looking nationally

2 on average.

3 DR. BAVARIA: Yeah. I don't really  
4 know where your question is going, but I would  
5 say that I would reiterate that the societies  
6 are not in the position of shutting down  
7 programs, but maybe John can say something. We  
8 are in the business of identification of poor  
9 quality, measuring poor quality and good  
10 quality, and then remediation efforts for the  
11 sites as best as is possible so they can get  
12 better.

13 DR. BACH: Briefly.

14 DR. CARROLL: John Carroll, ACC.  
15 That's a great question. The TVT registry  
16 delivers to all sites on a quarterly basis  
17 their results with national benchmarks, and  
18 that gives the site an opportunity to say how  
19 are we doing, let's sit down and talk about how  
20 we're doing well, how we're not doing well,  
21 where we can make improvements. And we hope,  
22 because there is a learning curve and there is  
23 experience gained over time, that those sites  
24 will improve.

25 But as Dr. Bavaria said, we don't have

1 an accreditation process yet, any way of really  
2 creating external factors to bear, and CMS  
3 hasn't done anything like that yet, but that  
4 should come as the next natural evolution in  
5 this treatment.

6 DR. BACH: Thank you. Smadar.

7 DR. KORT: So, I just want to shift  
8 briefly from outcomes to access to care, which  
9 is a matter that was discussed here today, and  
10 the thought of low volume centers, just  
11 speaking as an advocate, those typically don't  
12 really have the infrastructure to allow for  
13 large volume of patients to get care in those  
14 centers, and I wonder if there's any data to  
15 show, to support or to negate, low volume  
16 centers actually cherry picking the patients  
17 that they could accommodate and care for, and  
18 therefore, still producing or contributing to a  
19 problem with access to care by sicker patients,  
20 minorities, et cetera.

21 DR. BACH: The question is if there's  
22 evidence that that happens, correct?

23 DR. KORT: Supported by data.

24 DR. HORNE: Aaron Horne, Association  
25 of Black Cardiologists. So, I think we all

1 agree here that patient selection is imperative  
2 regardless of the center, right, so we  
3 definitely can see that. However, you know, we  
4 obviously have a responsibility to treat  
5 whoever comes across our doorstep, and I think  
6 that what we have found based on the geography  
7 data, and patient preferences to actually seek  
8 care in an environment in which they're most  
9 comfortable and most familiar obviously  
10 impacts, you know, the way in which they get  
11 treated.

12       And so while I agree, and we all agree  
13 that patient selection is imperative, I think  
14 that also, I want to be clear that I think that  
15 some of these nontraditional centers, and maybe  
16 this is a misnomer, we actually do have the  
17 infrastructure to manage these things, we all  
18 have a heart valve team, and I think that some  
19 of the iterations that make it unique being in  
20 the community, for instance, they have a  
21 surgeon who's done 50 surgical valves at that  
22 one center over a 12-month period of time. In  
23 the community, for instance where I practice,  
24 the surgeon actually does surgeries in four  
25 different hospitals, but has the same

1 anesthesiologist but it's a different  
2 environment. And I think that that's actually  
3 what Dr. Goldberg was mentioning before, and  
4 actually we all came from large academic  
5 centers and obviously we were trained well, and  
6 now we're in the community and trying to make  
7 sure that we can bring that skill set we  
8 learned in those environments to the patients  
9 where they are.

10 DR. BACH: Thank you. I'm not going  
11 to -- I want to get to other questions, I'm  
12 sorry. I know there's going to be added  
13 comments to that.

14 It's being recorded, so it can't be  
15 just hand gestures. Sandy.

16 DR. LEWIS: So, it came to mind as we  
17 were talking about training centers and early  
18 challenges. Has anyone looked at the  
19 comparison of outcomes for training centers  
20 versus non-training centers, versus small  
21 programs?

22 DR. BACH: I think we'll take that as  
23 either no, or no one here is aware of it. No?  
24 Sorry. I didn't mean to jump the gun.

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1 from Dartmouth. I'll just provide a little  
2 clarification about the state of training for  
3 structural heart disease in the country to  
4 answer that question. We don't have  
5 accreditation for training for structural heart  
6 disease fellows, so Dr. Horne and I were some  
7 of the early fellows that were trained. These  
8 were unaccredited programs, there were not  
9 specific volume requirements that are applied.  
10 We look to the professional societies as well  
11 as Medicare requirements when we train other  
12 fellows that come to our programs, we have to  
13 get funding from other spots to do that.  
14 So it's different than interventional  
15 cardiology training programs where this is an  
16 accredited program with national curricula and  
17 goals that have to be met and that are  
18 accessed. So for TAVR operators that are  
19 coming out of fellowship and when we're  
20 training fellows, it's an unaccredited program  
21 without specific guidelines, separate from what  
22 Dr. Leon talked about where he's bringing in

23 attendings that have finished their

24 interventional cardiology programs.

25 DR. LEWIS: But those fellows

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1 generally have had an interventional year?

2 DR. LEON: Yes. It's usually a second

3 year of training, so the structural fellowships

4 that are currently available are not

5 accredited, yes, so they are somewhat

6 individualized, and the curriculum is really

7 based on the institutional ideas of what the

8 curriculum should be, and there are relatively

9 few of them. So you can count the number of

10 defined structural programs probably on the

11 fingers of both hands, so there are not enough

12 structural programs to treat, or to train new

13 fellows that would provide an answer to some of

14 the access issues that we've been talking

15 about. It's difficult to get this training out

16 of fellowship.

17 DR. BACH: Thanks, and now I'm going

18 to cut you off, sorry. Michael.

19 DR. CINQUEGRANI: This is a question

20 for my colleagues representing societies in

21 that while the TVT registry is well developed

22 and is doing a great job in defining outcomes  
23 and procedures and there's going to be more to  
24 come from that, I'm absolutely certain, but  
25 have the societies given any thought to

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1 developing structured processes of external  
2 review of poor performing programs to  
3 facilitate QA/QI processes in those programs?  
4 Somebody mentioned the term remediation.

5 DR. BAVARIA: Joe Bavaria, co-chair of  
6 the writing committee, and obviously also STS  
7 for this particular answer.

8 On the TAVR side of things, there is  
9 no structured available remediation effort to  
10 date. This is one of the things that's in the  
11 new document that needs to be created, and is  
12 one of the hopes of the new document, and an  
13 NCD that possibly might ensue.

14 Now on the surgical side, on the STS  
15 side, there is some rudimentary remediation  
16 efforts by the society, by the Society of  
17 Thoracic Surgeons regarding remediation for  
18 one-star programs in the United States of  
19 America, but it's not, they have to ask the STS

20 for that, it doesn't go the other way around.  
21 So it's kind of neophytic, but it does exist  
22 and it's actually being discussed right now as  
23 we speak at the board level of the STS, and  
24 that should be a little more robust.  
25 DR. BACH: Dan, please. No, I'm just

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1 going to allow one answer per question, sorry.  
2 Dan.  
3 DR. OLLENDORF: Thanks. So, I've been  
4 kind of puzzling over the notion that's been  
5 brought up in a couple of different  
6 presentations around whether reducing or  
7 eliminating volume requirements would be either  
8 necessary or sufficient to address disparities.  
9 So Dr. Horne, I'm wondering if I can ask a  
10 question about the data you presented specific  
11 to your community.  
12 So, this is a community that has  
13 prevalent Hispanic and African-American  
14 populations, has a population that's a quarter  
15 Hispanic, a quarter as African-American, but  
16 the data you presented on the rate of TAVR in  
17 the African-American population as being much  
18 higher than is typically seen nationally is

19 most impressive, but it seems as though the  
20 Hispanic population there is still underserved,  
21 so I'm just wondering if you wanted to comment  
22 on that.

23 DR. HORNE: Aaron Horne, Association  
24 of Black Cardiologists. So, I think you're  
25 right, I think it's a huge area that we need to

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1 look at much more closely. I think that to  
2 Dr. Cuyjet's point, it's multifactorial, and  
3 again, I don't want to generalize, but you have  
4 a component of Hispanic population that, not  
5 all of them, but a percentage of them might  
6 have a language barrier, there might be an  
7 uncomfortableness or a lack of awareness in  
8 terms of how to actually access their  
9 healthcare environment, and many reasons why.

10 Just anecdotally again, I got a phone  
11 call last night from a family friend who was  
12 sick, didn't know what to do, and we were able  
13 to facilitate getting that patient to care. So  
14 absolutely, I think that it's an area where we  
15 definitely need to spend more effort and  
16 energy, I think it's become a systemic problem

17 with regards to language barriers and, you  
18 know, in some instances inability or  
19 uncomfotability with having to figure out how  
20 to navigate the healthcare system.

21 I think that data is actually  
22 supported if you look at it again, in terms of  
23 the African-American community, if you look at  
24 it again, just, we know that there is a  
25 correlation many times with income and

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1 education, right? So we showed the difference  
2 in median income amongst African-Americans and  
3 Caucasians, and their savings as well, and  
4 there is a lack of a wherewithal at times to  
5 figure out how to actually get access to  
6 information and care.

7 DR. BACH: Can I ask you a follow-up  
8 question, even though I'm out of order? So the  
9 disparities that you described, and a couple of  
10 other speakers described, are frustrating on  
11 many fronts, and you listed some of the causes.  
12 I'm just trying to look, and this is disparity  
13 particularly between whites and African-  
14 Americans, it's been long documented across  
15 many conditions, equally frustrating. The

16 question I have relates to the volume standards  
17 for TAVR, and if we can look at TAVR and  
18 conclude that the volume standards have made  
19 the disparities incrementally worse than they  
20 are sort of ambiently across all parts of  
21 health care? I'm not trying to discount the  
22 importance of them, it's a causal question, are  
23 we sort of worse off with TAVR because of these  
24 volume requirements than we are for traditional  
25 cardiovascular care or open heart surgery, or

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1 any -- I work focused on cancer, and we have  
2 vast disparities there where we don't have  
3 volume requirements. So, do you see a bigger  
4 effect, is there a difference?  
5 DR. HORNE: Unfortunately, I do.  
6 Because again, we have demonstrated that  
7 patients are only going to access care where  
8 they are comfortable, right? And we, you know,  
9 have the trend lines that show that some  
10 smaller programs have had adverse outcomes and,  
11 you know, it's somewhat personal. I'm pretty  
12 proud of the outcomes that we've had, so some  
13 smaller programs actually, I think many of us

14 have great outcomes. And again, if you're  
15 going to offer the patient nothing as opposed  
16 to being in a more familiar, albeit less robust  
17 than maybe a critically acclaimed national  
18 environment because of the way or where your  
19 physicians practice, I think that the patients,  
20 again, through shared decision-making, should  
21 be able to have access to that information.

22       Every physician has the right to be  
23 transparent with their outcomes. I tell  
24 everybody we're a small center, we've done X  
25 number of cases, these are our outcomes, and I

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1 think that they deserve the opportunity to make  
2 that decision.

3       DR. BACH: Thank you. I'm not going  
4 to -- I'm trying to get to the other questions,  
5 even though I just inserted a question. Mark,  
6 and then Aloysius.

7       DR. CARLSON: I'm going to ask what is  
8 certainly a naive question and it may even be  
9 outlandish. There has been the assertion,  
10 which is understandable, that it's difficult if  
11 not impossible to measure quality accurately in  
12 low volume centers. And when we talk about

13 volume we're talking about not just volume, but  
14 volume over time, specifically annual volume.  
15 And my question has to do with, what is magical  
16 about a year, why not two years? And should we  
17 be focusing on time at all, or should we be  
18 focusing on the absolute number of cases that  
19 is required to assess quality and then assess  
20 it at that point going forward repetitively?  
21 Sort of like your oil changes in your car,  
22 every 5,000 or 10,000 miles. It's just not  
23 clear to me why one year should be the answer.  
24 DR. BACH: Because that's how long it  
25 takes the earth to go around the sun.

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1 DR. CARLSON: Sorry, I didn't hear  
2 you.  
3 DR. BACH: For a serious answer now.  
4 DR. SHAHIAN: Dave Shahian, from STS.  
5 Well, you're absolutely right, and you know, we  
6 are looking at, a running three years is  
7 probably what we're going to settle on, just to  
8 address that particular issue. Your point  
9 about just doing, you know, if you think you  
10 need 150 cases in order to get a statistically

11 valid result, why not just wait until you have  
12 that many cases. It's an option. I can't  
13 think of any situation in which that's been  
14 done, and there may be no good reason that it's  
15 not been done, but it is --

16 DR. CARLSON: So there might be some  
17 centers where you would measure it at six  
18 months?

19 DR. SHAHIAN: Yeah, that's right.

20 But just to point out some other ways  
21 to mitigate this small sample issue, on the  
22 surgical side we've gone to composite measures,  
23 and just to give you a very quick example, in  
24 the development of the CABG composite, the STS  
25 CABG composite, using mortality alone, which is

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1 what we've basically been talking about today,  
2 we could identify one percent of providers as  
3 being outliers when we first did this. When we  
4 went to a composite that had more risk-adjusted  
5 mortality plus the risk-adjusted occurrence of  
6 any of the five major complications, we could  
7 identify a total of 23 percent. We've seen the  
8 same phenomenon in aortic valve, aortic valve  
9 CABG composites, so that's a very powerful tool

10 for making it possible to address quality and  
11 measure quality at lower volumes than we have  
12 historically with a single measure like  
13 mortality, and we are moving towards composites  
14 in TAVR as well.

15 DR. BACH: Thank you. Anita.

16 DR. FERNANDER: So, this has been a  
17 really informative and educational discussion  
18 for me. As a health disparities researcher, I  
19 really want to challenge my colleagues around  
20 the table as well as those of you sitting in  
21 the audience, and those who are on these  
22 decision-making boards and committees, to  
23 really rethink how you are equating quality  
24 with volume. It's very very antiquated. You  
25 are sitting in existing committees and boards

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1 where you are vested in focusing on volume.

2 There are research methods and  
3 strategies that exist that, where gold standard  
4 does not have to be focused on quantitative  
5 statistics. There are strategies where you can  
6 think out of the box and think creatively about  
7 meaningful outcome data. Volume is not an

8 outcome data. What are you going to actually  
9 extract from a volume number? What is that  
10 going to tell you about how your patient is  
11 doing, what their quality of life is, how other  
12 social factors are being influenced, and  
13 influence your patients?

14 I really am looking at this very, in  
15 many ways, homogenous group of folks here who  
16 are not used to thinking outside of the box and  
17 who can exist in their worlds operating this  
18 way until death do you part. But I would  
19 really really challenge you to go back to your  
20 committees, work with your colleagues, bring in  
21 folk who have different views and different  
22 outlooks and perspectives, to be able to treat  
23 what is becoming more and more a very diverse  
24 and heterogeneous patient population.

25 (Applause.)

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1 DR. CARROLL: John Carroll, ACC. I  
2 totally agree. This MedCAC is focusing on  
3 volume, that's CMS's decision, and that's why  
4 you're heard so much about volume. Quality and  
5 this broader definition of quality is very  
6 important, and in the TVT registry that is one

7 of the main reasons we instituted getting this  
8 patient-reported outcomes survey done in all  
9 patients before, 30 days, and one year, to look  
10 at what is the treatment effect in all of the  
11 diversity of patients in terms of not only  
12 being alive at one year, but feeling better in  
13 their own words, to being more functional.  
14 That's why we're also looking at  
15 rehospitalization rates and whether people go  
16 home after a procedure or go to a nursing home.  
17 So we are trying to look at much more patient  
18 centric ways of looking at therapy outcomes  
19 than just, you know, complication rates,  
20 et cetera. It's really about the benefit  
21 that's accrued.

22       So I think we're working on that and  
23 it's a challenge, because no other clinical  
24 registry has looked at one-year outcomes having  
25 the patient's voice as a key component of what

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1 defines success. So we're totally on board  
2 with what you're thinking.

3       DR. BACH: Thank you. Naftali, did  
4 you have another question? Your card's up.

5 MR. FRANKEL: Yeah, I just wanted to  
6 ask Dr. Leon.

7 DR. BACH: Please.

8 MR. FRANKEL: So Dr. Leon, I looked at  
9 a couple of the articles that you published as  
10 part of the broader literature on this topic,  
11 and obviously everywhere you look you see your  
12 name, and there were a couple specific things  
13 that stuck out when I was reading through them,  
14 where you noted in one article, the Canadian  
15 Journal on Cardiology, to quote, it's not  
16 surprising that several sites have demonstrated  
17 the effects of a learning curve. Experience  
18 has shown to affect overall outcomes and  
19 specific procedural elements.

20 Then in a JAC article, you noted, in  
21 parallel with technology enhancements, patients  
22 have benefited from increased operator  
23 experience. A large meta-analysis from 25  
24 multicenter registries and 33 single-center  
25 studies found an important reduction in stroke

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1 after TAVR. These findings were associated  
2 with increased operator experience. The  
3 importance of operator learning curves and

4 experience, unlike other commonly used  
5 interventional technology, and for example you  
6 noted stents, TAVR expertise requires intensive  
7 device-specific training.

8       So in your opinion, what is the  
9 current learning curve, the amount of  
10 procedures for TAVR in less complex as well as  
11 more complex procedures that you were  
12 indicating in those articles?

13       DR. LEON: Thank you. You quoted  
14 several manuscripts that were in very different  
15 time domains as well, and I think your points  
16 are very well taken. There's no question when  
17 you start a new technology like TAVR in the  
18 highest risk patients, which is what the  
19 original approval indications were, patients  
20 who had significant comorbidities, devices that  
21 were particularly high profile as I mentioned  
22 earlier in the early days, 30 percent having  
23 transapical access because you couldn't use a  
24 transfemoral approach, certainly there's going  
25 to be much more of a learning curve under those

1 circumstances.

2           So I would characterize the early days  
3 versus the modern era of TAVR, where many of  
4 these procedures are done in a minimalist way,  
5 where crowd wisdom and group learning and  
6 experiences over time have dramatically reduced  
7 the learning curve for new operators. So new  
8 operators being trained now have a much much  
9 more shallow learning curve than we had five,  
10 eight years ago when we began this process.  
11 And it's for the very reasons that I mentioned.  
12 We do as a group have much more experience, we  
13 train them against complications to prevent  
14 them, 95 percent of the patients have  
15 transfemoral access, we've been able to reduce  
16 sequentially many of the specific complications  
17 by a combination of procedural changes and  
18 technology advancement.

19           So I think the learning curve issue,  
20 albeit a very important one five years ago, is  
21 less significant now. I can't give you an  
22 actual single number as to what is the learning  
23 curve for the new operator who is being trained  
24 in TAVR. Certainly I think you'd want somebody  
25 who's had good experiences with 25 or 50 cases

1 as a primary operator under supervision, I  
2 think that would probably encompass the  
3 important aspects of a learning curve, and as  
4 being part of a much larger group with more  
5 experience in the other disciplines required to  
6 achieve optimal outcomes.

7 MR. FRANKEL: So if you required that  
8 amount, would you feel comfortable?

9 DR. LEON: I would feel comfortable,  
10 yes, that people who have proper proctoring  
11 with extensive training and had independent  
12 operator experiences with 25 or more cases,  
13 certainly, yes, I would be comfortable.

14 MR. FRANKEL: I just wanted to say  
15 that that JACC article was from 2016.

16 DR. LEON: Yes, but it reflects data  
17 that was accumulated from 2012 to 2014.

18 DR. BACH: And was probably under peer  
19 review for two years or something.

20 MR. FRANKEL: Fair enough.

21 DR. BACH: That's the end of the panel  
22 questions. A couple things. Larry, I cut you  
23 off and you haven't said anything, and also,  
24 you had a comment you wanted to make. Anyone  
25 else, if you have comments that are concise,

1 that are additive, they don't mischaracterize  
2 anyone else's comments, we're open to it. But  
3 otherwise, we will be discussing things and  
4 then we will tell you it is acceptable during  
5 our discussions, that if we are wrong on facts  
6 and you have input, we would love to hear it.

7 MR. WOOD: Just a quick comment. I  
8 think that one of the challenges here is we  
9 keep looking at TAVR in isolation, without  
10 understanding there's a competing therapy for  
11 these patients, which is surgical AVR. Closing  
12 someone's TAVR program without understanding  
13 that their AVR program is much better does not  
14 necessarily benefit these patients. The idea  
15 that if every patient who's a TAVR patient  
16 leaves a hospital that got closed down and they  
17 go down the street and get TAVR is a false  
18 narrative. Most of these patients are going to  
19 end up staying at that hospital and potentially  
20 having surgery.

21 Unless we evaluate the quality of how  
22 aortic valve replacement is done, then we're  
23 missing the forest for the trees. And so, to  
24 deal with the sample size issue, one solution  
25 is to capture all of the patients' AVRs that

1 are done, and measure their O to E (O:E) ratio on how  
2 they did all their AVRs, combining surgery and  
3 TAVR. It would give you a larger sample size  
4 and would provide patients with what they need  
5 if they want to know, how well does my disease  
6 get treated at this hospital, and do I get  
7 proper care. Thank you.

8 DR. BACH: Thank you.

9 DR. BAVARIA: I just wanted to -- yes,  
10 Joe Bavaria, co-writer. Dr. Kort's question  
11 was a good one and I just wanted to, you wanted  
12 an example of some data but nobody gave it to  
13 you. So, one of the things that we see  
14 happening regarding low volume centers,  
15 et cetera, and how they relate to higher volume  
16 centers and, you know, that bit that you were  
17 talking about, when you have these large, like  
18 ACA, or say for example the big Cleveland  
19 systems, and even in our system at the  
20 University of Pennsylvania where we have about  
21 ten hospitals that we own, so what's happening  
22 there is no good data but the health systems  
23 themselves are dealing with this.

24 So you have ten open heart hospitals

25 in your system but the CEO says we're only

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1 doing TAVR in three, but the other seven are  
2 getting, or have TAVR programs up to the point  
3 of the procedure and then send them in in a  
4 spoke and wheel fashion. So it is being  
5 addressed, it's being addressed in an  
6 interesting way, mostly by the burgeoning of  
7 the large healthcare systems and taking care of  
8 the efficiencies of that healthcare system.

9 DR. BACH: Thank you. Name and  
10 affiliation, please.

11 DR. CUBEDDU: Robert Cubeddu,  
12 Cleveland Clinic Florida. I want to believe  
13 that the NCD guidelines and recommendations in  
14 2012 really developed within an era where  
15 structural heart disease was recently just  
16 introduced, where operators and different  
17 hospitals really didn't have any kind of  
18 credentialing recommendations or guidelines,  
19 and so it really has helped tremendously the  
20 commercialization of this therapy. I think it  
21 has evolved dramatically, and I think it's very  
22 important that we're making this the next step,

23 to update, you know, the guidelines, and I do  
24 think this is a very important day for all of  
25 us, including our patients.

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1 With that, I'd like to say that when  
2 we revise and when we come up with, or when the  
3 panel does, just keep in mind the things that  
4 have been discussed today, the ethnicity  
5 considerations, the geographical  
6 considerations, and the training consideration.  
7 If I were to take Dr. Marty Leon to my hospital  
8 today, he could not do TAVR. That makes no  
9 sense in my mind. If I could take any of the  
10 surgeons that are sitting in the front row to  
11 my hospital today, they could not do TAVR.

12 And yes, we heard that the question  
13 asked in the office is, well, what's your  
14 experience, but my question is, what sense does  
15 it make for me to jump on a plane and go up to  
16 New York or go up to Boston, or drive 60 miles,  
17 when you alone have trained in structural heart  
18 disease, have all the structural heart  
19 experience across the board from Watchman and  
20 PVL, and closure with ASDs, and we do heart  
21 transplants in our hospital.

22 So there needs to be a careful  
23 examination of the volume and the metrics of  
24 quality, but there also, because I do think  
25 there is a need for some volume metrics and

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1 quality metrics, but there has to be some  
2 consideration to exception. So what was said,  
3 that if you were formally trained and have all  
4 the experience, you could do TAVR, is not true.  
5 I'm held back by PCI volume, other colleagues  
6 of mine are held back by AVR volume. So if I  
7 were to take any of the folks that have  
8 intervened today, and we park them in a  
9 hospital that does 350 PCIs or 25 AVRs, that in  
10 and of itself excludes them from providing care  
11 to many of our patients that are asking for  
12 valve replacement. Thank you.

13 DR. BACH: All right, thank you. Now  
14 I'm going to cut it off, sorry. I apologize.  
15 We're going to move on to -- thank you for all  
16 of your answers to the questions. We're going  
17 to move on to a discussion amongst all of us.  
18 This is also open. As I mentioned, we are all  
19 seeking input and insight, and so during the

20 course of this discussion if things that come  
21 up that are factual in nature, please, I will  
22 figure out a way to integrate you into that  
23 conversation.

24 But I want to ask, I will start this,  
25 but the panel all knows that they're supposed

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1 to speak to one another, to ask one another  
2 questions. I'll start with the central issue.  
3 As this point based on the observation of the  
4 data, there's strong feelings that there is not  
5 a volume signal with relation to mortality. I  
6 think that was a triple negative, but those are  
7 in vogue now. I'll say it again. Is there a  
8 solid conclusion that there is a volume-outcome  
9 relationship with TAVR based on the data that  
10 you've seen today? That's the question to you  
11 guys, and/or, what are the remaining questions  
12 that we need to tease through?

13 DR. LEWIS: So, I've kind of been  
14 teasing this question in my mind, and when I  
15 think about going down to a site doing one or  
16 two of these, that to me makes me nervous, I  
17 don't like that. It seems that emergencies  
18 come up, teams work well together when they've

19 worked on a project together, but what is the  
20 right number, is there a right number, and is a  
21 number important at all?

22 We certainly have numbers for  
23 credentialing in PCI. You can't do PCI in my  
24 hospital unless you do a certain volume.

25 DR. BACH: To remind everyone in the

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1 room, as well as the panel all knows this, the  
2 discussion we are having is about volume  
3 essentially conceptually, it's obviously  
4 numerical, but not about a specific cutoff,  
5 like is it 25 or 50 or a hundred, but it's a  
6 direction.

7 So can I, do your answers seem to come  
8 from less of a statistical place than it came  
9 from clinical experience and expertise and  
10 observation, is that fair?

11 DR. LEWIS: That's fair.

12 DR. BACH: Okay. Please.

13 DR. TURI: And I'd add that when we  
14 look at the data, the outliers, the unfavorable  
15 outliers are clearly in the low volume patients  
16 with rare -- in low volume centers with rare

17 exceptions.

18 I think I would bring in something  
19 else on pilots, and there's probably no  
20 organization that's more wedded to outcomes  
21 than aviation, or very few, and they in fact  
22 look at, in partial answer to Mark's question,  
23 they look at time and the number of various  
24 maneuvers that are required to maintain  
25 currency, so every six months, at least the

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1 rules used to be that you do six hours of  
2 instrument flying in actual conditions or  
3 simulator, and six landings, and these are just  
4 examples, but the idea is that you maintain  
5 competence as a factor of volume. And while I  
6 can't prove that that's what's led to a linear  
7 decline in flying accidents, it's certainly  
8 been a significant part of that.

9 DR. BACH: Dan, go ahead.

10 DR. OLLENDORF: So, I will take the  
11 statistical view because it's all I can do, and  
12 I guess I went into the day knowing as I do,  
13 having looked at evidence for a number of  
14 procedures in a number of disciplines, and I  
15 know Dr. Bavaria and Dr. Carroll in their

16 comments noted this, there's been a  
17 demonstrated volume-outcome relationship for a  
18 number of complex procedures across a number of  
19 disciplines, cardiology and non-cardiology  
20 alike, so I felt like I needed to be convinced  
21 that there was not a volume-outcome  
22 relationship, and so that -- and I don't feel  
23 convinced that there is not a volume-outcome  
24 relationship.

25 Now all that being said, this is not

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1 what we're voting on today, but volume as the  
2 only surrogate for quality also makes no sense  
3 to me, there have to be other quality  
4 indicators that could be part of a true  
5 comprehensive program to understand what a  
6 qualified center and what a qualified  
7 practitioner looks like, but I'm -- there was  
8 nothing in what was discussed today to tell me  
9 that there is definitively no volume-outcome  
10 relationship.

11 DR. BACH: Please.

12 DR. FERNANDER: So, not only am I  
13 struggling with the volume index, but I'm also

14 struggling with this, we seem to be very  
15 focused on mortality as the primary outcome.  
16 It is important obviously, but I think that  
17 there are other variables that also need to be  
18 taken into account that have not been examined.

19 DR. BACH: I think, just to clarify, I  
20 think some of the outcomes that we saw on those  
21 slides included things like stroke rate and  
22 other sorts of complications, as well as  
23 mortality. I might be -- please correct me if  
24 I'm wrong.

25 DR. FERNANDER: Also as a behavioral

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1 scientist, I'm also interested in social  
2 behaviors other than, you know, stroke or  
3 related illness.

4 DR. BACH: I wasn't disagreeing, I was  
5 just clarifying what we did look at.

6 DR. KORT: So, my disclosures are that  
7 I'm not an interventionalist, I'm an imager,  
8 I'm the director of the echocardiographic  
9 laboratory at Stony Brook, so I'm involved with  
10 our valve center and imaging. To maintain my  
11 Level III in echocardiography, I do need to  
12 perform a certain number of and read a certain

13 number of studies a year to keep my lab  
14 accredited as it is. Because I highly believe  
15 in laboratory reputation and high quality  
16 imaging, I do need to demonstrate that each one  
17 of the physicians working in my lab is actually  
18 reading and performing a certain number of  
19 studies.

20 I'm also part of the structural  
21 program at Stony Brook, I'm actually the only  
22 person that is involved with those procedures  
23 at Stony Brook, and I came here this morning  
24 thinking that this should really not be any  
25 different and there should be some volume, and

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1 again, not saying what that volume should be,  
2 but there should be some volume requirement to  
3 start the program and to maintain the program.

4 Obviously, and listening to some of  
5 the things that were so elegantly said today, I  
6 also believe that there should be some  
7 provision for deviating from that requirement  
8 based on expertise in the place where the  
9 program is to be started, as well as geographic  
10 limitations. So I would have loved CMS to look

11 into those criteria as well, and add those in  
12 addition to a volume requirement.

13 DR. DESVIGNE-NICKENS: Patrice  
14 Nickens, also no conflicts. You know, I agree  
15 with all that has been said but I, it's really  
16 quite frustrating. It feels like somehow we're  
17 in this framework that doesn't seem to work  
18 well for the importance of, this is a game  
19 changer, such an important advance in this  
20 field. And you know, volume is, as we watch  
21 cardiovascular disease death rates decline and  
22 we continue to do well, you know, volume is not  
23 going to be a practical way of assessing much,  
24 we need to do better, because that's exactly  
25 what we're trying to decrease, our need to do

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1 these procedures.

2 And I guess my fear is that we can  
3 answer these questions fairly well because  
4 there, you know, there's a certain threshold  
5 below which it wouldn't make sense, of course  
6 you have to have some experience with this  
7 procedure in order to have good outcomes. But  
8 it does seem that it is essentially driving the  
9 value of this procedure, and that's wrong.

10 And it also doesn't, it doesn't allow  
11 the fact that this kind of determination  
12 impairs access which, again, you know, not  
13 having volumes, not even having access, it  
14 doesn't allow, you know, never having a chance  
15 for this procedure, which also is another way  
16 of biasing outcomes if you're only doing the  
17 procedures on the patients, the persons that  
18 have access to it. So I hope that there's a  
19 way that in answering, in going forward with  
20 this, that we have an opportunity to point out  
21 just how thin, while perhaps a necessary  
22 condition, how insufficient volume is to assess  
23 this very important breakthrough technology,  
24 which we expect to continue to improve in the  
25 future.

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1 DR. BACH: So Patrice, may I ask,  
2 so -- and I'm not trying to ask a leading  
3 question, so if you hear leadingness in it,  
4 please don't. You talked about other metrics.  
5 I guess the question it comes back to, we are  
6 supposed to be discussing volume itself. Are  
7 you saying that these other metrics are

8 superior but volume is still something that  
9 matters, or that these other dimensions are  
10 really where all the focus should be and that  
11 volume should be, you know, left to the  
12 wayside?

13 DR. DESVIGNE-NICKENS: So, I thought I  
14 understood the national coverage decision  
15 process, but -- and you know, we've talked  
16 about competencies and, you know, learning and  
17 then, you know, evaluating teams and their  
18 quality. And I'm trying to make sense of what  
19 we're trying to do by allowing a procedure in  
20 hospitals to be covered, if this decision will  
21 affect whether or not programs are able to  
22 continue or how they struggle to continue and  
23 again, you know, it seems that volume, it  
24 certainly as the only indicator may not be  
25 correct.

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1 DR. BACH: Thank you. Dan.

2 DR. OLLENDORF: I just wanted to throw  
3 this into the discussion because it may  
4 represent a factual statement that somebody  
5 could correct if I'm getting it wrong. I think  
6 someone said that -- so, the access issues are

7 multifactorial and there may be, a volume  
8 requirement may be a contributor to access  
9 issues, we don't have a lot of empiric data on  
10 this, but there was a statement made that the  
11 rate of TAVR is higher in Wyoming which has no  
12 TAVR centers, than it is in Illinois which has  
13 19. So residents of Wyoming are going out of  
14 state and having TAVR at a higher rate than  
15 residents of Illinois are having TAVR, whether  
16 that's in state or out of state. So access  
17 issues are critically important, but I don't  
18 know that we can explain everything relative  
19 only to the volume requirements.

20 DR. DESVIGNE-NICKENS: So, I don't  
21 know, but I would imagine that that difference  
22 that you're talking about in Wyoming has to do  
23 with income and ability, you know, the ability  
24 to go. So, these are actually elderly, for the  
25 most part elderly patients, but being able to

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1 plane out over to where, a place to have a  
2 procedure like this, would not be an option  
3 for, you know, other disparate populations.

4 DR. OLLENDORF: Yeah, and I don't know

5 how the income disparities play out between the  
6 two states, but that was certainly a striking  
7 data point for me.

8 MS. PESCHIN: Have you ever been to  
9 Jackson Hole, Wyoming? It's incredibly  
10 wealthy.

11 DR. OLLENDORF: I haven't, but it's  
12 not the only city.

13 MS. PESCHIN: Yeah, so you have to  
14 look at what --

15 DR. BACH: I'm sorry.

16 MS. PESCHIN: Can I just say something  
17 about just --

18 DR. BACH: I'm sorry. We have to have  
19 a process. I made the statement that factual  
20 corrections were more than welcome, but the  
21 time --

22 MS. PESCHIN: I have a factual  
23 correction.

24 MS. ELLIS: Ma'am, you need to  
25 introduce yourself.

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1 MS. PESCHIN: I'm Sue Peschin, and I'm  
2 with the Alliance for Aging Research. The data  
3 that's been presented at this meeting is sort

4 of, it's blinded, we don't know anything about  
5 the specific facilities. You know, they're  
6 being presented in sort of like a -- and I  
7 don't know if you all have seen behind the  
8 scenes, you know, that these are, this is the  
9 listing of the facilities that --

10 DR. BACH: But in fairness, this isn't  
11 a factual correction.

12 MS. PESCHIN: It is, because you guys  
13 are making assumptions based on not knowing the  
14 specific facilities that we're talking about,  
15 and the TVT registry doesn't reveal that  
16 information.

17 DR. BACH: That's a factual statement,  
18 but I'm going to cut you off. We have to --  
19 I'm sorry, but this is the time, this is  
20 uncomfortable for me, but that's it.

21 MS. PESCHIN: Can I just make --

22 DR. BACH: No.

23 MS. PESCHIN: Dr. Bach, can I just  
24 make one more point about this whole thing?

25 DR. BACH: No.

1 MS. PESCHIN: Which is, the weird

2 thing, I think with volume that's going on, is  
3 they go through massive training and there are  
4 minimum requirements to start a program. They  
5 should have high quality from day one when they  
6 start a program. The very idea that you need a  
7 certain amount of volume is basically saying  
8 that it's a learn as you go process, and I  
9 really hope that's not the case.

10 DR. BACH: Thank you. Naftali.

11 MR. FRANKEL: I think that one of the  
12 challenges that was mentioned today, and I  
13 think that there's broad consensus across the  
14 board that if there were other quality metrics  
15 available, if we could actually state what the  
16 outcomes data, risk-adjusted data from each  
17 hospital is based on outcomes rather than  
18 volume, I think everyone agrees that that would  
19 be preferred. The problem is that first of  
20 all, that's not available, today at least,  
21 publicly for sure.

22 SPEAKER: (Inaudible.)

23 DR. BACH: Let him finish his  
24 sentence, please.

25 SPEAKER: (Inaudible.)

1 MR. FRANKEL: Per hospital throughout  
2 the country reported to the public.

3 SPEAKER: (Inaudible.)

4 MR. FRANKEL: The public, I mean, for  
5 patients. So until that information is  
6 available, patients are blinded in terms of  
7 determining where they should go for treatment.  
8 Volumes is one of the comforts that they can  
9 have, that they know that the hospital that  
10 they're going to has at least that measure in  
11 place. So while I think that the other  
12 measures would certainly be very valuable and  
13 perhaps better than what's available right now,  
14 until that happens, I don't see how we can cut  
15 that away from the patient in their  
16 decision-making process.

17 The other side of that coin is that,  
18 as was stated over and over again today, when  
19 you have lower volumes, then you can't provide  
20 those other, that other data, so I don't really  
21 understand how it's argued that we can move  
22 forward with these other metrics in lower  
23 volume centers if you're not able to actually  
24 quantify that data and risk adjust it in lower  
25 volume sites. You know, that's something that,

1 I'm not sure if it was addressed yet, but I  
2 haven't heard really an answer to that.

3 DR. BACH: Thank you. Aloysius.

4 DR. CUYJET: I think volume, if I'm  
5 getting a valve replacement, I'm going to ask  
6 the surgeon what their experience is, but I'm  
7 also going to ask -- I'm sorry. If I'm going  
8 to have an aortic valve replacement, not  
9 really, just for the sake of argument, I'm  
10 going to ask my own surgeon, or the  
11 interventionalist if I'm having TAVR, what your  
12 experience has been. I'm also going to ask him  
13 where the procedure is going to be done,  
14 because one of the things that hasn't been  
15 discussed much is the team involved in the  
16 patient care, the RNs, the NPs, PAs, physical  
17 therapists, and who is leading the team. All  
18 of those things are important to me as a  
19 patient if I have to decide where I was going  
20 to have things done.

21 So I think there needs to be -- we've  
22 focused narrowly on volume for the surgeons,  
23 interventionalists, structural heart person,  
24 but we haven't had much discussion about all  
25 the other components of the team, and I think

1 that's extremely important in terms of patient  
2 experiences and patient outcomes.

3 DR. BACH: It has to be facts.

4 SPEAKER: It will be fast.

5 DR. BACH: Facts.

6 SPEAKER: Facts?

7 DR. BACH: F-A-C-T, not F-A-S-T.

8 SPEAKER: I can do facts and fast.

9 DR. BACH: Okay.

10 SPEAKER: I'm from Alabama, I speak  
11 fast. With all due respect, Doctor, you said  
12 this was all a play act that you're a patient,  
13 you're not a patient. You have no idea what  
14 it's like to be told that you're going to have  
15 to have an aortic valve replacement. You have  
16 all sorts of questions. There are other things  
17 other than how many do you do and where did you  
18 get your training, that's not it. That is not  
19 the question that the patient is going to ask  
20 you. It's going to be other things, it's going  
21 to be will I have to travel far away, I'm too  
22 sick to travel. Can I get it done here just as  
23 good as I can get it done there, so that I will  
24 be here in my neighborhood where my family can

25 be close to me. It's important to be with your

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1 family and have them with you when you're going  
2 through a procedure like this. I love my  
3 surgeons. I've been opened up three, actually  
4 five times, but I love my surgeons, in fact I  
5 have them up on a pedestal. I also love my  
6 cardiologist, he is my hero, and my  
7 relationship with my cardiologist and myself,  
8 between the patient and the cardiologist to me  
9 is, it's almost a holy relationship.

10 DR. BACH: Thank you very much.

11 SPEAKER: You're very welcome.

12 DR. CUYJET: What I said was you need  
13 to do your homework and where you have things  
14 done in addition to, I had my hip done, and I  
15 did my homework before I decided who and where  
16 it was going to be done.

17 The other piece of it is, travel's  
18 been mentioned frequently as a factor. We need  
19 to take a look at some of the children's  
20 hospitals. They make provisions for families  
21 to be with their kids, not always, but that  
22 doesn't mean we can't do it, or make a

23 recommendation that it be done.

24 We did a study in Nassau County, Long

25 Island called Vital Signs, and travel was at

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1 the top of the list. People who didn't have  
2 neighbors or family to drive them, took an hour  
3 by bus, a half-hour wait in the office to be  
4 seen for 15 minutes, and an hour to go back  
5 home. So it's not something that should be  
6 taken trivially, but it's something that we  
7 should think about, alternatives to compensate  
8 for folks who are reluctant to go to a better  
9 place, if you will, because of the travel  
10 issues.

11 DR. BACH: Can we talk more about this  
12 travel issue and this balance of access and  
13 qualification, and do either, you know, with  
14 regard to the disparities that have been  
15 described or without regard to them, where are  
16 people, how is this data that we looked at, the  
17 maps, et cetera, being interpreted, other  
18 questions. We're soon going to have to ask  
19 this question of ourselves and vote on it,  
20 whether or not we believe -- and we can look at  
21 the question precisely, but it relates to the

22 volume thresholds and the effect and the  
23 tradeoff, if there is one, between outcomes and  
24 access. So I thought it might help to talk  
25 about the data we've seen so far, if there are

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1 any views. Please, Patrice?  
2 DR. DESVIGNE-NICKENS: Yeah, just a  
3 comment. So I didn't, I don't think I reviewed  
4 specifically regarding TAVR, but there's a  
5 large body of information for minority patients  
6 that, you know, because of legacy of  
7 discrimination, that they feel a loyalty to, if  
8 you will, minority-serving institutions, often  
9 despite quite high rates of, you know, poor,  
10 you know, poor performance, poor quality. And  
11 so I think, and I just offer that as an example  
12 of a patient factor that if these, this kind of  
13 procedure which is lifesaving, is offered only  
14 at, you know, these quality, you know, high  
15 volume centers, there's a large -- well, part  
16 of it is the education among other things, but  
17 you know, it's what I -- the direct result of  
18 that is a large percentage of patients that  
19 would never consider moving outside the

20 hospitals that treated their families, you  
21 know, their relatives, you know, mothers and  
22 fathers and grandparents, because they couldn't  
23 go anyplace else in the past.

24 DR. CINQUEGRANI: Yeah. I don't  
25 recall that we specifically heard discussions

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1 about limitations directly, or examples of  
2 access, or had much, if any, data presented on  
3 that today. We did have data presented on  
4 times of evaluation, and I know that in our  
5 program and I'm sure in all the other programs  
6 have the same issue, the number of visits  
7 patients have to make to go through an  
8 evaluation process to receive TAVR, and  
9 certainly that would have a negative impact on  
10 access. If you live a distance from a program,  
11 the closest one you have available to you, or  
12 perhaps in quotes, the best one that you have  
13 available to you, the times, the number of  
14 times you have to return to that program would  
15 have a major impact on your ability to access  
16 the program.

17 DR. BACH: Yeah, I actually think, did  
18 I hear the number 11 visits?

19 DR. CINQUEGRANI: Yeah.

20 DR. BACH: Is that right? You know,  
21 do you have a fact for us?

22 MR. WOOD: We have a fact. We did  
23 this analysis, and the average TAVR patient has  
24 13 to 15 visits before they have their TAVR  
25 procedure, and this is why it's not just

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1 traveling that one day of their procedure and  
2 their hospital stay, it's traveling for all the  
3 workups, and most hospitals do their own  
4 workups, they're not going to take other  
5 people's work. So this travel issue isn't a  
6 one-time thing, it's an ongoing issue.

7 DR. BACH: Thank you. Fact.

8 DR. TOMMASO: Tommaso, writing  
9 committee. I can tell you that maybe they're  
10 having 13 visits but in our institution they're  
11 doing six to eight of them a day, so it's not  
12 like they're going back and forth 13 times. We  
13 compress it and get everything done in the  
14 shortest period of time that we can. So yes,  
15 they may be having 13 visits, but it's not 13  
16 days.

17 DR. BACH: Got it, thank you. It's  
18 got to be additive.  
19 DR. BAVARIA: Yes. The slide says  
20 it's from the time of diagnosis of the aortic  
21 stenosis, not from the time of the  
22 decision-making process towards SAVR or TAVR.  
23 DR. BACH: Got it, thank you. Mark.  
24 DR. CARLSON: Are you interested in  
25 anecdotes in the absence of evidence?

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1 DR. BACH: Just as long as you  
2 remember that the plural of anecdote is not  
3 data, yes.  
4 DR. CARLSON: So, I'm a native of  
5 Kansas, and I have a friend with a 95-year-old  
6 farmer, active farmer still, father, in Garden  
7 City, Kansas. And he's a physician, the son is  
8 a physician in Kansas City. He called me up  
9 and told me that his father had critical aortic  
10 stenosis and they were talking to him about  
11 this new experimental procedure, which is the  
12 one we're discussing today. So Garden City,  
13 Kansas is about 400 to 450 miles from Kansas  
14 City, or it's some distance to Denver where  
15 John Carroll would be, and it might be a little

16 bit closer to Wichita, and you can get the  
17 procedure in all of those places. But they  
18 chose to go eight-and-a-half hours or whatever  
19 it was by car, with a 92-year-old man at that  
20 point, to the University of Kansas, and I think  
21 there were two or three visits before they made  
22 arrangements.

23 But what I can tell you, if it were  
24 not that his son was a physician, if it were  
25 not that his son knew me and I told him that

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1 this wasn't as crazy as it might have sounded,  
2 he never would have gone and gotten the  
3 procedure, just never would have taken the next  
4 step. And there are -- there aren't many  
5 people in Garden City, Kansas who have those  
6 kinds of connections to be able to connect the  
7 dots, and eight-and-a-half hours is a long  
8 distance for a 92-year-old man who's having  
9 angina, lightheadedness and periodic bouts of  
10 hypotension. Thanks for enduring that.

11 DR. BACH: I'm sorry about that. Go  
12 ahead.

13 DR. TURI: But the question is, do you

14 recommend that there be a TAVR program in  
15 Garden City, Kansas?  
16 DR. CARLSON: I'm not recommending  
17 that, nor am I dissenting against it, but I  
18 think it's key to understand, as many have  
19 alluded to, the complexity of the issues that  
20 exist geographically. And I've heard that the  
21 density, and John, you might be able to address  
22 this, the density of centers in the United  
23 States is greater than anywhere else in the  
24 world. It wasn't clear to me whether that's  
25 density by population or density by geographic

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1 area.

2 DR. CARROLL: Population.

3 DR. CARLSON: Population. So it's a  
4 much more complex situation when you've got a  
5 country the size of ours, with populated areas  
6 and very rural areas.

7 DR. GOLDBERG: Steve Goldberg, from  
8 Monterey. I just want to say that your  
9 anecdote is my life experience in a larger area  
10 than Garden City, but that is a very very  
11 common type of a scenario and we, you know, one  
12 small anecdote was a patient we decided was too

13 high risk for us, we sent him up to a major  
14 academic medical center a couple hours away.  
15 They evaluated the patient and I called to find  
16 out what they thought, and they said oh, you  
17 didn't hear, he drove back home and died.

18         And so, I don't think that it's  
19 appropriate for an anecdote like that to drive  
20 things, but that is the real world.

21         DR. BACH: Thank you very much. Other  
22 comments on this access issue? Please,  
23 Naftali. I'm sorry, the time for public  
24 comment is over. I'm sorry.

25         MR. FRANKEL: What I was wondering is,

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1 do we know that in areas, let's say a 50-mile  
2 radius, and you don't have a site available,  
3 and obviously for those that are elderly or  
4 there's other restrictions, it is a barrier for  
5 them to travel further. Do we know that right  
6 now, that if the criteria was changed, that  
7 those are the locations where we would have  
8 centers opening up, and not in the concentrated  
9 saturated areas that we're hearing about over  
10 and over? And I guess you can't say a blanket

11 yes, but in a marked way, is there going to be  
12 a dramatic improvement on that front in those  
13 areas?

14 DR. BACH: So that's a question of  
15 fact. We saw maps with changes in standards  
16 and cutoffs, changing centers that could be  
17 opened. So, is this an answer to that  
18 question?

19 DR. TOMMASO: I was just going to --  
20 Tommaso, writing committee. I was going to  
21 refer you to the map I had with the red stars  
22 which were the new programs that had opened in  
23 the last two years. 50 percent of them were in  
24 relatively rural small urban areas which  
25 improved access to care. The other 50 percent

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1 were on top of existing programs. If we had  
2 taken all of those programs and put them in the  
3 rural area, we wouldn't have had people having  
4 to drive eight hours. But conversely, in those  
5 rural areas, like Wyoming, those people are  
6 used to driving.

7 MR. FRANKEL: Okay, but obviously  
8 there are restrictions.

9 DR. TOMMASO: I was just in Wyoming.

10 In Gillette they go to Billings to do their

11 grocery shopping.

12 MR. FRANKEL: Okay. Given that there

13 can be, you know, elderly patients that are not

14 able to do that.

15 DR. BACH: We'll do a fact check on

16 whether people do drive more in Wyoming.

17 DR. PELIKAN: They do, that's a fact.

18 But here is the fact. 50 miles is not the

19 barrier, it's not the only barrier. So in an

20 urban center where there's 20 million living,

21 getting in and being seen and getting the

22 procedure done is also a barrier. And if we

23 have a small number of hospitals, I can tell

24 you where I'm doing TAVR is backed up sometimes

25 three to five weeks to even get a date to do a

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1 TAVR because they're so busy. If we open up to

2 low risk patients, patients are going to have

3 to wait longer and longer if we do not allow

4 more centers to open.

5 DR. CARLSON: Yeah, I just want to

6 agree with Peter. I practiced in Cleveland for

7 20 years, and there were people who would not

8 cross the bridge over the Cuyahoga River, and  
9 there were people who would not go from one  
10 side of an interstate to the other, and there's  
11 nothing we're going to do to change that.

12 DR. BACH: Thank you. Let's just get  
13 back to the facts. Go ahead.

14 DR. DEHMER: Well, we can't really  
15 predict what would happen if one TAVR center is  
16 opened, but you can have lessons from the past,  
17 and this was a story that I know I was involved  
18 with, with the proliferation of PCI centers.  
19 And there's a collection of literature that  
20 showed that once there were expanded  
21 indications for PCI centers all driven by the  
22 need to have more STEMI centers, and then STEMI  
23 centers couldn't survive unless they did  
24 elective centers, they looked at what happened  
25 after that. And most of the new STEMI centers

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1 didn't end up in rural areas where they needed  
2 to provide MI care, they all happened clustered  
3 around existing centers because it was kind of  
4 a me too philosophy that existed. So I think  
5 the caution is if you open this up, are the new  
6 TAVR centers really going to be produced or

7 open up where they're most needed, and we've  
8 heard over and over again that they're most  
9 needed in the Garden City, Kansas area, and in  
10 other more rural areas or other places where  
11 individuals have socioeconomic challenges.

12 DR. BACH: Thank you. Dan. Is your  
13 mic on?

14 DR. OLLENDORF: Thanks, Mark. So,  
15 we're not going to solve all because we could  
16 end up locating centers where it's perceived  
17 that communities are underserved, if it's too  
18 much of a geographic burden, but that's not  
19 going to get rid of all the disparities. We  
20 haven't even talked about the gender disparity  
21 which is plainly evident here, right, so women  
22 who need this procedure at higher rates are  
23 getting it at lower rates. So, I'm just not  
24 sure which direction we're headed in. We need  
25 to acknowledge that disparities exist and there

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1 may be remedies on the payment side, and maybe  
2 the societies can do something about this, but  
3 I'm just not sure where to go with this.

4 DR. BACH: Great, thank you. Did you

5 have another comment?

6 DR. CUYJET: I had just a comment.

7 You know, we can identify problems, whether  
8 it's travel, loyalty to a primary care provider  
9 or cardiologist, but we need to think about  
10 what are collectively referred to as the social  
11 determinants of health. There's different ways  
12 to solve problems, and one of them might be  
13 more TAVR centers, but that might not be the  
14 answer. We need to figure out what people are  
15 resisting, what's inhibiting them from  
16 accessing appropriate care and to see what the  
17 solutions are to the problem. That's not part  
18 of this discussion but it is something that we  
19 should begin to think about.

20 DR. BACH: Patrice, do you have  
21 another question or is your card, that's a  
22 legacy? Okay.

23 I'm not the only one who should be  
24 asking the questions. Do you have questions of  
25 one another? With an eye to the next phase,

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1 I'm going to take you into a set of questions  
2 that are on the sheet next, so in this general  
3 discussion, do you have questions for one

4 another? Okay. So, all right.

5 So the next phase of this is -- all

6 right. The next phase of this is the voting so

7 let me just, two things. One is, I want,

8 because I think this is a rich discussion, so

9 I'm going to put things out of order a little

10 bit, which is that on the back half of your

11 voting question page you'll see what's called

12 the additional discussion topics. We're going

13 to actually start there and we're going to

14 discuss these issues in whatever wholesome

15 manner we feel we can. These do not require

16 votes, but the Agency is listening to our

17 conversation and trying to figure out a number

18 of different things, including what is known or

19 what our conclusions are about what is known,

20 what the right next questions are, and to

21 remind everyone, that we are here discussing a

22 national coverage decision that was called

23 coverage under evidence development. It is a

24 mechanism that CMS can use to gather more

25 information at some level through the course of

1 coverage, so we should keep in mind that we

2 should lay out what we think the Agency should  
3 go figure out, and they have some tools at  
4 their disposal to arrange for doing that.  
5       So we're going to start there, and  
6 then I will return with more instructions about  
7 the voting questions when we get to them. So  
8 to that end, these are specific questions, I  
9 think we've sort of covered them, sort of  
10 haven't, but I do want to go through the  
11 question on the table which we've already  
12 started to ask, is do volume requirements  
13 create unintended barriers to TAVR based on any  
14 of the following, geographic location, gender,  
15 ethnicity, race, socioeconomic status, provider  
16 preference, which is explained in depth there  
17 but as was explained several times, I trust my  
18 doctor, I want to go to the doctor or hospital  
19 I feel comfortable with, and the hospital  
20 setting.

21       And so in no particular order, or  
22 collectively, I want to start a discussion  
23 around this, and I've already brought it up a  
24 couple of times in a couple of different ways.

25       The critical phrasing in that question

1 is the verb create, is it the volume  
2 requirements that create these problems? And I  
3 would say that the counterfactual is, absent  
4 the volume requirements, these problems would  
5 certainly not vanish, or maybe they would  
6 vanish, but that's not what we're asking  
7 ourselves, it's would they be diminished, given  
8 the assumption that all of the gaps are bad.

9 Let me ask, did anyone see any  
10 evidence that was overwhelming that they'd  
11 create any of these dimensions of problems? I  
12 could start with the other end too.

13 DR. CUYJET: I'll start. I don't  
14 think it's the fundamental issue. I'll go back  
15 to, I mentioned the CABG study, you can go to  
16 the 1995 New England Journal article where  
17 there was a conference, I think it was over 500  
18 primary care providers. They had two sets of  
19 actors, one set is white, one is age 55, the  
20 other age 70. The other set was black, again  
21 55 and 70 years of age, and the providers were  
22 given different scenarios describing anginal  
23 pain. The recommendations were less aggressive  
24 for the black patients and less aggressive for  
25 the female patients.

1           So I think this is a fundamental issue  
2 which, again, is beyond the scope of this  
3 conversation. So just having more centers,  
4 like the old build it and they will come, I  
5 don't think applies. I think if we really want  
6 to make meaningful change, there has to be a  
7 more profound analysis of what the issues are  
8 that inhibit patients from seeking care,  
9 whether they're legitimate, and if so, what  
10 alternatives can we offer to them, and if  
11 they're not legitimate, the reasons they're not  
12 seeking care.

13          DR. BACH: Thank you. There must be  
14 other views on this, or similar views. Go  
15 ahead, please.

16          DR. DEHMER: So, I have benefitted  
17 from a lot of education today from the various  
18 speakers plus the other panel members, and I  
19 would walk away from this saying there are  
20 unintended barriers to receiving TAVR care, and  
21 a lot of other care in all sorts of other  
22 areas. That said, however, I don't think it's  
23 volume alone, I think I've heard a lot about  
24 different feelings that different groups have  
25 about where they want to get the care, and

1 that's not solely a function of volume, I think  
2 that's a much bigger issue that's going to  
3 require really education for the whole  
4 community, or the whole body of patients that  
5 we've heard have severe symptomatic aortic  
6 stenosis, that many of them don't get the care  
7 because they probably don't realize how  
8 important it is, and that something can be done  
9 for them. So are there barriers, I would say  
10 yes. Are they totally related to volume, no.

11 DR. BACH: Thank you.

12 DR. KORT: I think that the word  
13 create is a very strong word. I think that  
14 volume can contribute to barriers for  
15 everything that is really listed there, A  
16 through G, but I would have used the word  
17 contribute as opposed to create, and again,  
18 keeping in mind that it's not the only factor.

19 DR. BACH: I'll take that edit even  
20 though I'm not allowed to edit the question. I  
21 think the question is, is there a causal  
22 effect, and I think it's completely fine to use  
23 a softer term for it.

24 MR. FRANKEL: I think that Dr. Horne's

25 presentation really highlighted the fact that

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1 you have these other very significant  
2 variables, the under-referrals, with the actual  
3 preference of patients not to seek treatment,  
4 which I think just to echo, really highlights  
5 the need for better patient education regarding  
6 what's available and what the potential  
7 outcomes are if they make use of that. And the  
8 fact that there's such a severe problem of  
9 under-referrals, I think is another issue  
10 that's not patient education, that might be  
11 partially the referring physician's education,  
12 but these are obviously core components that  
13 are underlying those barriers to care.

14 Is it possible that volume takes a  
15 part of this, yes, but it seems to be, based at  
16 least on the data that was presented, that it's  
17 secondary to other problems that are really  
18 much more reflective in the disparities that  
19 exist.

20 DR. BACH: Thank you. Greg, are you  
21 waiting to say something? No? Okay, I'm  
22 sorry.

23 Can I ask about gender? Did we see  
24 any data that volume creates or contributes to  
25 the gender gap that we saw today? Can I ask a

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1 factual question about gender, because I don't  
2 know the disease literature well enough? Is it  
3 the case that the at risk, the rate of women at  
4 risk or who are eligible for the condition  
5 would suggest a higher rate amongst women than  
6 we see? Yes? I'm seeing nods.

7 UNIDENTIFIED SPEAKER:  
8 (Unintelligible.) 50 percent of women.

9 DR. BACH: But is the prevalence of  
10 this particular valvular disease listed by age  
11 equivalent across gender?

12 SPEAKER: (Unintelligible.)

13 DR. BACH: Okay, great, thank you for  
14 that clarification. So back to my question.  
15 Did we see evidence that volume contributes or  
16 creates this gender gap?

17 DR. TURI: No, I think that was the  
18 weakest of the parameters that are up to there  
19 in terms of any potential correlation to  
20 volume. The question, the volume is almost  
21 certainly only one factor in whatever barriers

22 might be set up by that. The other end is with  
23 the patient that, I don't want to pick on  
24 Garden City, but will a patient that's in an  
25 area that's far from a TAVR center really

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1 benefit from having a low volume center in  
2 terms of outcomes, and I think that's something  
3 that we may, that remains unanswered.

4 DR. BACH: Yeah. So one of the things  
5 I try to do is make sure we're on a level set,  
6 so just to clarify, I haven't heard from anyone  
7 that they think volume is the only factor,  
8 right, so I think we all collectively are  
9 telling the Agency what seems logical, which is  
10 that these are multifactorial things, but we  
11 are focusing this conversation, which everyone  
12 is doing a great job of doing, on this one  
13 particular operational question. I'm also not  
14 asking a question about magnitude because I  
15 don't think we can easily get to that. But you  
16 know, of course there are other factors.

17 Factual only, please?

18 DR. HORNE: So, Aaron Horne,  
19 Association of Black Cardiologists. I guess

20 specifically, he said that he thinks volume is  
21 a secondary issue in terms of the criteria  
22 that's set up, but everybody on the panel has  
23 acknowledged that there's an underdiagnosis and  
24 an undertreatment of aortic stenosis in the  
25 African-American population, and so by

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1 continuing to do the same thing, I think that  
2 that demonstrates that the criteria in itself  
3 isn't about creating, as opposed to being a  
4 secondary causal relationship, right, because  
5 we've shown over five years that that number  
6 has not changed, the 3.8 percent, and we all  
7 agree that it's underdiagnosed, undertreatment,  
8 so therein, I would argue that it is directly  
9 affecting it.

10 DR. BACH: Thank you for that comment.  
11 Just to paraphrase, my characterizing them as  
12 independent factors I think is what's being  
13 objected to, they are interrelated factors over  
14 time, and I appreciate the comment.

15 Socioeconomic status, just to go  
16 through this list, I'm in no particular order,  
17 volume standards creating gaps related to  
18 socioeconomic status, and again, not a hundred

19 percent responsible, but directionally.

20 Please, Patrice.

21 DR. DESVIGNE-NICKENS: Just to  
22 comment, as we go through these, you know, my  
23 reaction is to become increasingly dissatisfied  
24 with them, so I think create is not quite the  
25 right way to put this, maybe contribute, but as

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1 we go through these, each of these, the answer  
2 is a little bit yes, you know, sort of. And  
3 the more you go through these, you know, it's  
4 just, it continues an unintended barrier. If  
5 you need volume to have these quality  
6 procedures available, all of these issues, you  
7 know, sort of create a choke point for each of  
8 these groups for different reasons. And if we  
9 continue in this same pattern, we're, you know,  
10 the geographic problems associated with volume  
11 are not, we're not, I don't see how, you know,  
12 how does it get solved by saying, well, volume  
13 has problems, but it's okay.

14 And so, you know, I think it's clear  
15 that, you know, that the threshold number may  
16 be lower, and we've had a lot of discussion

17 about what's good, you know, what the training  
18 programs require, you know, and why the numbers  
19 are what they are, and you know, maybe that's  
20 something that we could try to minimize, but  
21 nevertheless, it is, you know, we're trying to  
22 define the people process, and that is probably  
23 not a good thing.

24 DR. BACH: The point is taken, and  
25 remember, the Agency is going to take into

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1 account our discussion around these things,  
2 including important points like that one.

3 We're talking about SES, that's the  
4 topic, subtopic.

5 DR. OLLENDORF: Yes.

6 DR. BACH: Okay.

7 DR. OLLENDORF: Although I may throw  
8 in everything else too. The frustration for me  
9 is that, so, if we go back to the world before  
10 TAVR existed, all of these were barriers to  
11 good cardiology care, so there were disparities  
12 around all of these to good cardiology care, so  
13 I am still not even convinced that there's an  
14 interrelated association or contribution of  
15 volume requirements to either creating or

16 exacerbating these barriers, I'm unconvinced.

17 I think the way to try to deal with  
18 this is some sort of a demonstration project  
19 with some sort of volume requirement still in  
20 place around the other things that could be  
21 done to address improved referral rates,  
22 improved education to patients and families,  
23 locate centers in underserved areas,  
24 geographically or based on race and ethnicity,  
25 and see what happens with that demonstration

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1 project, and then decide whether volume is a  
2 contributing factor or not. I can't think of  
3 it any other way.

4 DR. BACH: Okay, thank you. Some  
5 other ones, I'm going to push a couple  
6 together, not that we shouldn't talk about each  
7 of them, but things like the geographic  
8 location and the hospital setting or structured  
9 community versus academic, that those things,  
10 that they're creating unintended barriers along  
11 those dimensions? Not a lot of discussion. Go  
12 ahead.

13 DR. CUYJET: Well, I'll make two

14 comments. One, if you look at the healthcare  
15 systems, they're private systems, they're  
16 safety net systems, so you really need to map  
17 where patients are getting their care. And  
18 there's an economic underpinning with it.  
19 Before I shifted to administrative medicine I  
20 was at a safety net, the safety net for Nassau  
21 University, but they're able to negotiate for  
22 reimbursement rates that are much lower than  
23 what Northwell, which is the biggest healthcare  
24 system in New York State, can negotiate,  
25 because they have the power of size and volume.

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1 So economics play a part in what procedures are  
2 done, the volume and the access, so that needs  
3 to be looked at. And so where patients, you  
4 know, when Northwell started open heart and  
5 transplant programs, it was in this paper for  
6 Long Island and every other media access they  
7 could get, so it was really well publicized.  
8 Nassau University Medical Center, if they have  
9 any marketing budget, it's nowhere in  
10 comparison to Northwell. So there are other  
11 factors that play into the dynamics.  
12 The other thing that's of interest for

13 the folks from Harvard who developed the  
14 implicit association test, I don't know how  
15 many people are familiar with that, when I was  
16 chair of medicine at NUMC, I brought the  
17 attendees in, directed them to the website,  
18 because everybody swore they had no biases.  
19 Then they took the test and we came back and  
20 had a little discussion. There are other  
21 factors that people don't even consider that go  
22 into the decision-making process, both among  
23 patients and providers, so there's a whole  
24 universe of questions to ask and answers to  
25 determine. So this whole thing with volume as

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1 a barrier, it may or may not be, because it  
2 really depends where patients are referring  
3 their primary and tertiary care.  
4 DR. BACH: Thank you. In discussions  
5 we've talked about race, ethnicity came up at  
6 one point as well, happy to talk about that  
7 more, it's obviously come up as an issue.  
8 Generally the panel sense, individuals on the  
9 panel sense about to what extent volume  
10 requirements contribute to or create

11 disparities in TAVR access based on either, if  
12 I can lump them together, race or ethnicity, or  
13 both. I appreciate we've had a lot of  
14 discussion on this already, so I'm not trying  
15 to, this isn't causing a vacuum in CMS's  
16 records. Patrice, did you have something?  
17 DR. DESVIGNE-NICKENS: I was just  
18 trying to think in some of the solutions that  
19 were suggested today about many of the things  
20 Ron said, the realm of what this process would  
21 do, but when we talk about volume, we're  
22 talking about patients. If we put in patient  
23 characteristics, they should be high risk  
24 patients, there should be gender equity, there  
25 should be race, you know, commensurate with the

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1 population, you know. In other words, volume  
2 would be, are, you know, the centers doing this  
3 can not be able to hand-pick patients. I don't  
4 think that's ever intended but if you look at  
5 the population that, you know, if you look at  
6 the numbers, and particularly that rise in the  
7 use of TAVR over time, it looked like, you  
8 know, the early days of PCI, you know, a  
9 tenfold change in how many patients are being

10 reached appropriately for this procedure, and  
11 when you see the minority participation in that  
12 rise was negligent, it was absolutely flat over  
13 that period. So maybe, you know, again, we  
14 could at least ask the physicians, because  
15 disparity means that the, you know, it's the  
16 health outcomes from one group that was  
17 different from another group just on the basis  
18 of race, and so if you don't have access to  
19 these procedures, you are forcing the  
20 disparities so there is a causal, you know,  
21 there is that causal relationship, I think.

22 DR. BACH: Thank you very much.  
23 Sandy.

24 DR. LEWIS: The challenge as we move  
25 forward is that a lot of programs are nearly

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1 maxed out on their ability to perform  
2 additional TAVR programs and TAVR procedures,  
3 so that as we look forward, there's got to be  
4 some consideration for where we're going to be,  
5 and it seems to me that volumes of AVR total is  
6 probably not something that's on our question  
7 list but maybe should be thought about if we're

8 talking about volumes, and ability to build new  
9 programs. If this procedure proceeds the way  
10 interventional cardiology has over the last 30  
11 years, we are going to see huge demand that I'm  
12 not sure our current settings are going to be  
13 able to provide.

14 There's a need for a hybrid room, a  
15 team. I'm not sure why there are still two  
16 surgeons on a team, maybe there should be two  
17 structural cardiologists on a team. These are  
18 things we haven't talked about, but when we're  
19 talking about volume and the makeup of a TAVR  
20 program, I would think about these things.

21 DR. BACH: Thanks.

22 DR. FELDMAN: Just as a point of fact,  
23 there are no --

24 DR. BACH: Name and affiliation,  
25 please.

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1 DR. FELDMAN: Oh, Ted Feldman,  
2 representing SCAI. There's no data to suggest  
3 the programs are maxed out on increasing  
4 volume.

5 DR. BACH: Thank you.

6 DR. TURI: Could I just add one

7 geography issue to the race issue, in which I  
8 have no specific expertise, but I built a TAVR  
9 program in Camden, New Jersey, which has a very  
10 large African-American population, and we  
11 noticed this disparity almost from the  
12 beginning. So I'm just saying it's not, it's  
13 clearly more than just geographic availability.  
14 i mean, I think Dr. Horne's slide showing the  
15 geography, geographic issues, was compelling,  
16 but it is just another sign of how there are  
17 many other factors.

18 DR. BACH: Thank you, Zoltan. Yes?

19 DR. DESVIGNE-NICKENS: So, something  
20 that Dr. Leon mentioned, that the penetration  
21 is very poor, and if we are, as we should need  
22 to be, more successful because of the improved  
23 outcomes from the procedure, it certainly  
24 suggests that we need to do something about  
25 education, et cetera, that this is, you know,

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1 this is underdiagnosed, undertreated, and that  
2 the procedure is probably underutilized.

3 DR. BACH: Great, thank you.

4 Okay. I'm going to draw this section

5 to a close, I'm going to take an unscheduled  
6 five-minute break because everyone's been  
7 sitting here for two-plus hours having to put  
8 up with me. When we get back at three o'clock,  
9 we're going to go to the voting, and I'm going  
10 to begin with instructions on how to do it.  
11 That's in five minutes. Thank you.

12 (Recess from 2:57 to 3:03 p.m.)

13 DR. BACH: We're going to get started  
14 please. I know it's been a long day, but --  
15 okay.

16 Maria, are there instructions for  
17 using the phone, does everyone know how to do  
18 that?

19 MS. ELLIS: Yes.

20 DR. BACH: All right. We're going to  
21 now do the voting and let me just, a couple of  
22 things. One is we are using a new system, I  
23 don't get to vote so I have no idea how to do  
24 it, but Maria is going to explain it, I hope,  
25 but let me say something about the voting.

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1 The questions cannot be altered. We  
2 can discuss them for points of clarification,  
3 and the objective is to have us all voting on

4 the same question, all understanding it the  
5 same way, and having CMS understand our  
6 comprehension of it.

7 The other thing I want to say, and  
8 these things are difficult, I know in many  
9 cases, but our goal is to do our best to  
10 refine, be accurate, and then everyone will get  
11 an opportunity to vote, in fact it's a  
12 requirement to state your vote as well as the  
13 electronic thing, as well as the paper ballot,  
14 it's a fully redundant system, but also to  
15 explain your vote, which allows, if you will,  
16 to add a texture to it.

17 I want to say something about some of  
18 these questions, and I won't identify  
19 particular ones, but you may find along the way  
20 that some of the questions feel like questions  
21 where we didn't get much today that helps  
22 inform the answer. And so I want to point out  
23 that it is perfectly okay to vote, and I'm not  
24 telling you what your vote should be, but to  
25 express, to measure your confidence in this

1 statement both along the dimensions of how you

2 interpret what data you saw as well as the  
3 absence of data. So it's okay, for example, to  
4 have relatively no confidence if you got no  
5 information. You have a chance to then clarify  
6 the origin of your vote after you explain it,  
7 you can say I voted this way because of X or Y,  
8 or whatever X and Y is.

9 That said, Maria, can you, our  
10 newfound technology thing?

11 MS. ELLIS: Yes. So instead of using  
12 the clicker, we are basically, the panel  
13 members, the voting panel members, they will be  
14 using either their smart phones or laptops to  
15 cast their votes, and once they cast their  
16 votes and everyone casts their votes, it's  
17 going to show up on the screen, so that's the  
18 only difference. Instead of using the clickers  
19 that we normally used in the past, but  
20 sometimes they get stuck and a vote is not  
21 cast, we decided to try something different.

22 And again, the scores will be  
23 available after the meeting.

24 DR. BACH: Do they know how to do it?

25 MS. ELLIS: Yes, I'm sorry. Panel

1 members, there are instructions inside your  
2 folder. They're only for you, so you guys are  
3 the only ones with the instructions. The poll  
4 is closed. There you go, the poll should be  
5 open.

6 DR. BACH: Okay, I'm going to read the  
7 first question, you can enter it  
8 electronically, please record it on your sheet,  
9 and I will then poll you one by one to both ask  
10 your vote and if you want to add any context to  
11 it.

12 So the first question is -- but before  
13 you vote, if there are questions of  
14 clarification around the question as stated,  
15 please voice those.

16 The first question is, how confident  
17 are you that there is sufficient evidence that  
18 a certain threshold of SAVR procedural volumes  
19 must be required for hospitals without previous  
20 TAVR experience to begin a TAVR program?

21 DR. TURI: Just for clarification,  
22 that means you believe there should be a  
23 threshold, not the number, or you don't believe  
24 there's any fixed number, just that you believe  
25 there should be a number.

1 DR. BACH: Yes, you can believe  
2 there's a number, perhaps a fixed one or not.  
3 The question is, if you will, a directional  
4 one, do you believe that there should be,  
5 sufficient evidence that some threshold should  
6 be required?

7 (The panel voted and votes were  
8 recorded by staff.)

9 DR. BACH: Is that everybody?

10 MS. ELLIS: Waiting for one more  
11 person. There we go.

12 DR. BACH: Great, that's everyone, and  
13 I'll start at the end this time, and I'll just  
14 try and fluctuate. Patrice, would you state  
15 your vote, record it on a piece of paper, and  
16 if you want to add any explanation, you can,  
17 you're not required to.

18 DR. DESVIGNE-NICKENS: I voted three,  
19 I do think that some threshold is important. I  
20 don't think it should be, it remains to be  
21 qualified.

22 DR. BACH: Thank you. Mark, and just  
23 to clarify, Mark's vote does not count for the  
24 scoring, but his views are still recorded and  
25 his vote is still heard.

1 DR. CARLSON: On this one I voted --

2 DR. BACH: Oh, I'm sorry, and also  
3 Patrice's, I'm sorry. Go ahead.

4 DR. CARLSON: Okay. On this one I  
5 voted one. I did that because I didn't see  
6 evidence that there was a correlation for SAVR  
7 and TAVR, and I also heeded the warnings in two  
8 or three of the presentations about the perils  
9 of being a patient in need of aortic valve  
10 replacement who appears in December to a  
11 hospital that is seeking to make the threshold  
12 for SAVR and already made their threshold for  
13 TAVR.

14 DR. BACH: Okay, thank you. Zoltan.

15 DR. TURI: From my standpoint there  
16 wasn't a number, but just that, for the kinds  
17 of, for what you need a surgeon for to start a  
18 program, without hard evidence, I nevertheless  
19 felt that there was, there are plenty of data  
20 on surgical competence and volume, so I thought  
21 there was high level of evidence that to start  
22 a program, you need at least some reasonable  
23 volume of surgical experience.

24 DR. BACH: What was your vote?

25 DR. TURI: It was a five.

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1 DR. BACH: Great, thanks. Dan, and  
2 please keep your answers concise.

3 DR. OLLENDORF: So, I voted four,  
4 because I do agree that there is evidence that  
5 a threshold of procedural volume has to be  
6 required, and within a hospital without a  
7 previous TAVR program, I felt that SAVR was the  
8 closest proxy, but because it was a proxy, I  
9 didn't go for a five.

10 DR. BACH: Sandy?

11 DR. LEWIS: I voted three. I didn't  
12 see a lot of evidence today about SAVR volumes  
13 and starting programs, but I have this sense  
14 that somebody should know their way around the  
15 aorta to be involved in a TAVR startup, so  
16 answering the question of sufficient evidence,  
17 I wasn't convinced that we saw a lot of  
18 evidence about this.

19 DR. BACH: Thank you. Smadar?

20 DR. KORT: I voted five. I still feel  
21 that to start, and I think that there is enough  
22 data to show that to start a TAVR program, you

23 need to be in a place that knows how to take  
24 care of sick patients with severe aortic  
25 stenosis and take care of them in the cath lab

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1 or in the hybrid room or something, that's  
2 something that needs to take place, and that  
3 includes also the nurses and the technicians  
4 and everyone around who takes care of these  
5 patients.

6 DR. BACH: Naftali?

7 MR. FRANKEL: I also voted five for  
8 similar reasons. First of all, that with a new  
9 TAVR program, the background and experience of  
10 the surgeons certainly could be useful in  
11 situations where things do go wrong, obviously  
12 that happens less and less now, but I would  
13 want the patients to have the confidence that  
14 that's in place as a safety net in case that  
15 occurs. And also from the team approach, that  
16 one of the things that we saw with volumes is  
17 it's not always the volume of the individual  
18 physician but the hospital as a whole because  
19 of their experience when they have more  
20 volumes, so I think that would be a practical,  
21 practically helpful as well, to have that

22 construct in place when the TAVR program began.

23 DR. BACH: Thank you. Anita?

24 DR. FERNANDER: Based on the evidence

25 presented today, I voted a one.

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1 DR. BACH: Greg?

2 DR. DEHMER: My vote was four. I  
3 think the key phrase is sufficient evidence. I  
4 think we'd all be very comfortable voting if  
5 there were multiple randomized trials that told  
6 us what exactly number we should use, if it's  
7 50, 30, or a hundred, but we don't have that.  
8 Failing that kind of evidence, I think it's  
9 important to fall back on the opinion of  
10 experts, and fortunately we do have such a  
11 document that has been crafted, and I put a lot  
12 of weight on that. I know if I had some  
13 dreadful disease and there was no randomized  
14 trial that really defined my therapy, I would  
15 be grateful for what, the advice of a panel of  
16 experts, and we have that, and I think there  
17 is, using that as a standard, there is  
18 sufficient evidence.

19 DR. BACH: Thanks. Michael.

20 DR. CINQUEGRANI: Five. SAVR is an  
21 important component of any aortic valve  
22 treatment program, and a certain volume  
23 threshold should exist.

24 DR. BACH: Aloysius?

25 DR. CUYJET: I voted two. I haven't

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1 seen any evidence that surgical replacement of  
2 aortic valve correlates without competency in  
3 TAVR, so that's my vote.

4 DR. BACH: Question number two, how  
5 confident are you that there is sufficient  
6 evidence that a certain threshold of PCI  
7 procedural volumes must be required for  
8 hospitals without previous TAVR experience to  
9 begin TAVR programs?

10 Any questions of clarification? I'm  
11 going to guess there aren't, but if there are?  
12 No. Please go ahead and vote.

13 (The panel voted and votes were  
14 recorded by staff.)

15 DR. BACH: Do we have everyone?

16 MS. ELLIS: Yes, everyone has voted.

17 DR. BACH: Aloysius?

18 DR. CUYJET: Again, low confidence

19 again, because I haven't seen any evidence that  
20 the volume and experience with PCI procedures  
21 correlates with TAVR outcomes.

22 DR. BACH: You said low confidence,  
23 that's a one, right?

24 DR. CUYJET: I voted two.

25 DR. BACH: A two, all right, thank

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1 you. Please make sure you also document your  
2 votes on the yellow sheets, you might as well  
3 do that right now so no one otherwise loses  
4 track. Michael?

5 DR. CINQUEGRANI: Four.

6 DR. BACH: Greg?

7 DR. DEHMER: Almost the same rationale  
8 as my previous answer, I voted a four.

9 DR. BACH: Anita?

10 DR. FERNANDER: Again, based on  
11 today's evidence, one.

12 DR. BACH: Naftali?

13 MR. FRANKEL: I voted three, only  
14 because specific to PCI, you know, there's  
15 another option of other proficiencies for  
16 procedures other than PCI that were discussed

17 today, so if PCI was the only criteria then I  
18 would lean more on the side of a five, but I  
19 took a more moderate approach because I'm  
20 assuming that that's not the only metric that  
21 we would be looking at.

22 DR. BACH: Thanks. Smadar?

23 DR. KORT: I voted five for the same  
24 reasons that I mentioned before.

25 DR. BACH: Thank you. Sandra?

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1 DR. LEWIS: I voted four. The reason  
2 I didn't go to five was that I didn't think  
3 that we heard a lot of evidence today, but on  
4 the other hand, I have had a patient who broke  
5 a piece of calcium off left main during a  
6 procedure, I've had several patients who've  
7 needed both PCI and valve implantation, so the  
8 skills are in the background material.

9 DR. BACH: Thank you. Dan?

10 DR. OLLENDORF: I voted four, very  
11 similar rationale to last time, not a perfect  
12 proxy but a proxy nonetheless.

13 DR. BACH: Zoltan?

14 DR. TURI: Four, same rationale as  
15 Naftali.

16 DR. BACH: Mark?

17 DR. CARLSON: One, similar rationale.

18 I didn't see data that established a clear  
19 correlation.

20 DR. BACH: Thank you. Patrice?

21 DR. DESVIGNE-NICKENS: Yeah, I voted  
22 two. I moved more away from feeling that there  
23 was good evidence for this.

24 DR. BACH: All right, thank you, and  
25 I'll remind everyone, please record your votes

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1 on your yellow sheets.

2 Question number three, how confident  
3 are you that the benefits of meeting  
4 procedural, that is SAVR or PCI, volume  
5 requirements to begin a TAVR program outweigh  
6 the harms of limiting access to TAVR to only  
7 hospitals that meet volume requirements?

8 (The panel voted and votes were  
9 recorded by staff.)

10 DR. BACH: Okay, the mean is 3.11,  
11 I'll start at the end. Patrice?

12 DR. DESVIGNE-NICKENS: I voted a two  
13 for this. I do think that the risk-benefit is

14 really questionable.

15 DR. CARLSON: One. I didn't see any  
16 data that really compared this and looked at an  
17 association.

18 DR. TURI: Five. This didn't ask  
19 about evidence, this asked about how confident  
20 we were, so I thought it was a little easier to  
21 answer.

22 DR. BACH: Dan?

23 DR. OLLENDORF: I voted five.

24 DR. BACH: Sandra?

25 DR. LEWIS: I voted one. Certainly

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1 the experience at Cleveland Clinic Florida  
2 stood out in my mind for what we heard today.

3 DR. BACH: Smadar?

4 DR. KORT: I voted three for this one.

5 I was torn right in the middle.

6 DR. BACH: Naftali?

7 MR. FRANKEL: I voted two.

8 DR. BACH: Anita?

9 DR. FERNANDER: I voted three, because  
10 the question did not ask about evidence  
11 received today.

12 DR. DEHMER: I voted three.

13 DR. BACH: Michael?  
14 DR. CINQUEGRANI: Four.  
15 DR. BACH: Aloysius?  
16 DR. CUYJET: I voted two again, for  
17 the same reasons for questions one and two, and  
18 the technology's advancing and if the system  
19 worked as well as it's supposed to, we wouldn't  
20 have disparities in gender and ethnicity.  
21 DR. BACH: Great, thank you. We're  
22 going to move on to hospital -- are there any  
23 questions from the panel about any of this  
24 process? Okay.  
25 We're going to move on to hospital

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1 requirements to maintain a TAVR program, a  
2 different domain of questions. Number four,  
3 how confident are you that there is sufficient  
4 evidence that a certain threshold of SAVR  
5 procedural volumes must be required for  
6 hospitals with TAVR experience to maintain  
7 their TAVR programs?  
8 (The panel voted and votes were  
9 recorded by staff.)  
10 DR. BACH: Aloysius?

11 DR. CUYJET: It's getting boring, but  
12 two again, same reason, I haven't seen any  
13 evidence to support the question.

14 DR. CINQUEGRANI: Five.

15 DR. BACH: You need to speak into the  
16 microphone.

17 DR. CINQUEGRANI: I'm sorry. Five.

18 DR. DEHMER: Four.

19 MR. FRANKEL: Five, with the same  
20 rationale.

21 DR. BACH: Anita?

22 DR. FERNANDER: Two.

23 DR. KORT: I voted three. I think  
24 that as the TAVR program grows, the SAVR volume  
25 is expected to go down, and that should not be

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1 a reason to close programs or not to meet  
2 requirements.

3 DR. LEWIS: I voted two for the same  
4 reason.

5 DR. BACH: Dan?

6 DR. OLLENDORF: I voted four using  
7 logic basically symmetrical to starting a  
8 program.

9 DR. TURI: I voted five based on the

10 surgical data, and also with the understanding  
11 that the actual number divined may decrease,  
12 but there should be some threshold.

13 DR. CARLSON: I voted one because if  
14 quality cannot be accurately measured in lower  
15 annual volume centers, then it follows that we  
16 do not have sufficient evidence to determine  
17 whether or not those centers are high or low  
18 quality, and thus, whether they should be  
19 allowed to continue a program.

20 DR. BACH: Patrice?

21 DR. DESVIGNE-NICKENS: So I actually,  
22 I hit two, I meant to hit three, there's  
23 nothing I can do to change that? I have it  
24 correctly on my voting sheet. I had a similar  
25 rationale to number one, that I don't think

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1 there's a sufficient amount of information.

2 DR. BACH: Okay, got it, thank you.

3 DR. DESVIGNE-NICKENS: I have what I  
4 wanted on the yellow sheet, if that matters.

5 DR. BACH: I have good news and bad  
6 news. The good news is it doesn't matter, the  
7 bad news is your vote doesn't count.

8 MS. ELLIS: But you do still say your  
9 vote.

10 DR. BACH: Question five, how  
11 confident are you that there is sufficient  
12 evidence that a certain threshold of PCI  
13 procedural volumes must be required for  
14 hospitals with TAVR experience to maintain  
15 their TAVR programs?

16 (The panel voted and votes were  
17 recorded by staff.)

18 DR. BACH: Has everyone voted? Is  
19 there anyone who hasn't voted? There we go,  
20 thank you.

21 MS. ELLIS: One second.

22 DR. BACH: So the mean is there,  
23 everyone's voted. Patrice, go ahead, please.

24 DR. DESVIGNE-NICKENS: Yes, again I  
25 voted two. I don't think there's sufficient

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1 evidence to maintain the requirements for  
2 volume.

3 DR. BACH: Thanks. Mark?

4 DR. CARLSON: One, for the same  
5 reasons.

6 DR. BACH: Zoltan?

7 DR. TURI: Four, same rationale as

8 question two.

9 DR. BACH: Dan?

10 DR. OLLENDORF: Four, same reasons as

11 before.

12 DR. BACH: Sandy? Yes.

13 The first two votes don't count on the

14 tabulation, and I tried to explain that at the

15 beginning. So they're not included in the

16 averages, but people still get to vote and the

17 votes are still recorded, and then CMS

18 processes them, deals with them. Thank you.

19 DR. LEWIS: Three, based on there's

20 not a lot of data, but then expert opinion.

21 DR. KORT: Three, because again, I

22 want to make sure that programs that started

23 have the ability to maintain the program.

24 MR. FRANKEL: Three, reflective of the

25 last question, and also a little bit somewhat

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1 more confidence that the TAVR program already

2 in place, that those that are actually the TAVR

3 operators would have the proficiency to perform

4 PCIs supposedly.

5 DR. BACH: Great. Anita?  
6 DR. FERNANDER: Two.  
7 DR. BACH: Greg?  
8 DR. DEHMER: Four.  
9 DR. BACH: Mike?  
10 DR. CINQUEGRANI: Five.  
11 DR. CUYJET: This verse is the same as  
12 the first, two.  
13 DR. BACH: Question number six, how  
14 confident are you that the benefits of meeting  
15 procedural, that is a SAVR, TAVR, PCI, volume  
16 requirements to maintain a TAVR program  
17 outweigh the harms of limiting access to TAVR  
18 to only hospitals that meet volume  
19 requirements?  
20 (The panel voted and votes were  
21 recorded by staff.)  
22 DR. BACH: Great, 3.44. Aloysius?  
23 DR. CUYJET: I voted three on this  
24 one. It's changing the landscape to  
25 technology, and skill sets for TAVR are going

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1 to continue to improve, so I think about  
2 limited access by appropriate volume  
3 requirements for the other procedures.

4 DR. BACH: Michael?

5 DR. CINQUEGRANI: Four.

6 DR. BACH: Greg?

7 DR. DEHMER: Four.

8 DR. BACH: Anita?

9 DR. FERNANDER: Two.

10 DR. BACH: Naftali?

11 MR. FRANKEL: Mine says your answer,  
12 no response received, although I voted, so was  
13 it calculated?

14 MS. ELLIS: Yes.

15 MR. FRANKEL: So four, and I would  
16 hope that there would be public reporting  
17 attached to any consideration of  
18 liberalization, I just wanted to throw that out  
19 there if that's under consideration, just to  
20 publicly report the actual volume study.

21 DR. BACH: Smadar?

22 DR. KORT: I voted five again, knowing  
23 that there are other metrics that we should  
24 look into, but without talking about the  
25 specific volumes, there should be some volume

2 DR. LEWIS: I voted one because I just  
3 don't like putting them all together like this.

4 DR. BACH: Dan?

5 DR. OLLENDORF: Five, same rationale  
6 as with the programs starting up.

7 DR. BACH: Zoltan?

8 DR. TURI: Same thing, five, same  
9 rationale.

10 DR. CARLSON: One, same rationale.

11 DR. DESVIGNE-NICKENS: Two, similar  
12 rationale.

13 DR. BACH: Question number seven, to  
14 begin performing TAVR -- now we're talking  
15 about operator requirements. To begin  
16 performing TAVR, how confident are you that  
17 there is sufficient evidence that a certain  
18 threshold of SAVR and TAVR procedural volumes  
19 must be required for the principal  
20 cardiovascular surgeon on a TAVR heart team?

21 DR. TURI: Can I ask a point of  
22 information?

23 DR. CANOS: Yes.

24 DR. BACH: Yes.

25 DR. TURI: So, this suggests that the

1 surgeon to start the program will have to have  
2 done both SAVRs and TAVRs, right? In other  
3 words, if we felt that it was just SAVRs -- I  
4 mean, I know the question can't be changed, but  
5 how would you address that if that was the  
6 opinion?

7 DR. BACH: That's how I would  
8 interpret the question as well.

9 DR. TURI: So it has to be both SAVR  
10 and TAVR, or if you feel that it should be SAVR  
11 volumes but not necessarily TAVR volumes --

12 DR. BACH: All right. So this gets  
13 into when I said we can't change a question but  
14 we should all vote on the same question, and we  
15 can ask for CMS guidance on this, but we may  
16 not get it. I think we can decide whether or  
17 not we are voting for the sum of SAVR and TAVR,  
18 but maybe not necessarily both for any  
19 particular surgeon, or alternatively, both SAVR  
20 and TAVR within surgeons.

21 I guess the question to the panel is,  
22 which one is more helpful to the Agency to  
23 answer? Because I agree it's ambiguous.

24 PANELIST: Will you state the first  
25 option again?

1 DR. BACH: Sorry. So, the question  
2 could be interpreted as having a threshold of  
3 both SAVR and TAVR within a particular surgeon  
4 to qualify, or it could be interpreted as the  
5 sum of their SAVR and TAVR experience, even if  
6 they have zero of one of them. Those are  
7 different questions. I would prefer we choose  
8 which one we answer, I don't feel like I have  
9 the clinical expertise to make that choice, but  
10 is it -- Greg, go ahead.

11 DR. DEHMER: Yeah, it says the  
12 principal cardiovascular surgeon, so I assume  
13 that to mean the surgeon who will be involved  
14 in the TAVR procedure.

15 DR. BACH: Right, so is there a  
16 question, is there sufficient evidence that a  
17 certain threshold of SAVR and TAVR procedural  
18 volumes, meaning -- so you would say that that  
19 would, we should interpret that as both the  
20 SAVR and TAVR experience within that surgeon,  
21 right?

22 DR. DEHMER: Yes.

23 DR. BACH: Okay, I'm fine with that.  
24 Is there any disagreement?

25 DR. TURI: Yeah. I mean, I think if

1 the surgeon has done 300 SAVRs and no TAVRs,  
2 that that should not preclude it, as long as  
3 there's experience.

4 DR. BACH: That's an interpretation,  
5 but are you comfortable voting on the question  
6 of whether or not CMS should be requiring both  
7 within the surgeon?

8 DR. TURI: Well, again, I don't know  
9 if requiring both means that they will have to  
10 have a threshold of TAVR experience.

11 DR. BACH: Hold on. All right,  
12 clarification. The intent is, as Zoltan's  
13 question suggested, it's either/or, so I guess  
14 experience around the aortic valve. All right.  
15 Given that clarification, do people feel like  
16 they can answer question seven. Okay, go  
17 ahead.

18 (The panel voted and votes were  
19 recorded by staff.)

20 (Inaudible discussion off the record.)

21 DR. BACH: Okay. While we figure this  
22 out, please record your vote on paper for  
23 question seven and I'm going to poll everyone,  
24 and maybe in the middle of this we will figure

25 this out, otherwise we can do it the old

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1 fashioned way. Has anyone not yet voted on  
2 number seven?

3 DR. KORT: I haven't.

4 DR. BACH: No, not on your phone, on  
5 the sheet. Can you just record your vote,  
6 please, I will poll you based on the sheet, and  
7 then we'll figure out what happens here.

8 Patrice.

9 DR. DESVIGNE-NICKENS: I voted four.

10 DR. CARLSON: Two.

11 DR. TURI: I voted five based on the  
12 evidence of the surgical procedures.

13 DR. BACH: Dan?

14 DR. OLLENDORF: Five.

15 DR. BACH: Sandra?

16 DR. LEWIS: Four.

17 DR. BACH: Smadar?

18 DR. KORT: Five.

19 MR. FRANKEL: Five.

20 DR. BACH: Anita?

21 DR. FERNANDER: Three.

22 DR. BACH: Tamara?

23 MS. JENSEN: Well, not Tamara, but

24 Dr. Dehmer voted four.

25 DR. CINQUEGRANI: Five.

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1 DR. CUYJET: Three.

2 DR. TURI: So, the question came up on

3 our computers, so --

4 MS. JENSEN: Why don't we try to

5 revote on that one, just try to vote on what

6 you just said, please revote.

7 DR. BACH: And to clarify, Tamara is

8 reading Greg Dehmer's votes, she's not voting.

9 Okay we're good.

10 Question eight, to begin performing

11 TAVR, how confident are you that there is

12 sufficient evidence that a certain threshold of

13 structural heart disease procedural volumes

14 must be required for the principal

15 interventional cardiologist on a TAVR heart

16 team?

17 (The panel voted and votes were

18 recorded by staff.)

19 DR. BACH: You still have polling

20 closed?

21 MS. JENSEN: Yeah, we're still working

22 on it.

23 DR. BACH: Okay. Could you please  
24 record your votes on the paper?

25 DR. LEWIS: Could I ask a clarifying

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1 question?

2 DR. BACH: Absolutely.

3 DR. LEWIS: So it's just procedural,  
4 structural heart disease procedural volumes, no  
5 specific procedures?

6 DR. BACH: That's correct, that's how  
7 I read it as well.

8 DR. LEWIS: Okay.

9 (The remainder of the hearing, from  
10 3:38 to 3:48 p.m., was not transcribed due to a  
11 loss of audio recording.)

12 (From the video recording, it appeared  
13 that the panel announced their votes on  
14 question eight, voted and announced their votes  
15 on question nine, and then there were closing  
16 remarks from Dr. Bach.)

17 (The meeting adjourned at 3:48 p.m.)

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1 STATE OF MARYLAND SS:

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3 I, Paul A. Gasparotti II, a Notary Public of  
4 the State of Maryland, do hereby certify that I  
5 transcribed from audio file the proceedings to  
6 the best of my ability in the foregoing-entitled  
7 matter; and I further certify that the foregoing  
8 is a full, true and correct statement of such  
9 proceedings and a full, true and correct  
10 transcript of the audio files produced.

11 IN WITNESS WHEREOF, I have subscribed my name  
12 on this 10th day of August, 2018.

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19 My commission expires: September 3, 2019

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